## Information Design for Social Learning on a Recommendation Platform

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@ Rotterdam

- Recommendation platforms are quite popular in daily life.
  - Goodreads for books
  - Netflix for movies
  - Yelp for restaurants
  - Tripadvisor for travel destinations

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- To make better recommendations, a common practice of these platforms is to do "collaborative filtering".
- Platforms collect information generated from early consumers' experiences with a product, and use it to guide later consumers.



- The recommendation policy plays a dual role:
  - Decide how past information is used
  - Decide whether new information will be generated.
  - this leads to a non-trivial dynamic information design problem.
- **Research question:** how a platform should design its recommendation policy for a new product in order to maximize the total consumer surplus generated on it. (Biased platform can also be handled in an extension.)

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- The main consideration: consumer incentives.
- Ideally, the platform should recommend trials for the new product as long as this is socially beneficial.
- However, because consumers do not internalize the value of information they generate, they may not want to follow such recommendations.
- The optimal design must choose when to recommend socially desirable but individually sub-optimal consumption efficiently, subject to that the consumers will be willing to follow.
- A theme of the paper: how this incentive problem should shape the platform's optimal design.

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- A product is of unknown quality  $\tilde{\theta}$  taking values in  $\{\theta_L, \theta_H\}$   $(\theta_L < 0 < \theta_H)$ . The platform and consumers share a common prior about it.
- It is launched at t = 1 and is available for  $T < \infty$  periods.
- At each t = 1, ..., T, a short-lived consumer arrives at the platform and decides whether to consume the product ( $a_t = 1$  if yes;  $a_t = 0$  otherwise).
- The consumer's utility:

$$= \begin{cases} 0 & a_t = 0\\ \tilde{\theta} & a_t = 1 \end{cases}$$

- Whenever a consumer consumes the product, a signal about  $\tilde{\theta}$  will be generated and privately observed by the platform.
  - Let  $s_i$   $(i \ge 1)$  denote the signal from the *i*'th consumption of the product.
  - Assume the signals are iid conditional on  $\tilde{\theta}$ .
- Before the product launches, the platform also receives a signal  $s_0$  about  $\tilde{\theta}$ .
  - e.g., internal research or data about similar products.

- In each period, the platform can send a recommendation message to the current consumer. The consumer then makes her consumption decision.
- A *dynamic recommendation policy* decides what recommendation message to convey in each period based on any past signal realizations.
- The design problem: find such a policy, to which the platform can commit ex-ante, in order to maximize the total expected consumer surplus.
- By the revelation principle, it suffices to consider *incentive-compatible* policies with binary messages (i.e., to recommend or not).

- An Important Model Feature: each consumer knows the product's launch time.
  - Many products have a public launch time (e.g., books, movies, podcasts, video games, etc).
  - Even if consumers only have partial information about the launch time, my design will be robust to the exact information they have.
- We must guarantee incentive compatibility separately for the consumer in each period.

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- Main model of Kremer et al. (2014) considers fully revealing signals.
  - They focus on when to induce the first trial based on the platform's initial information.
- Che & Hörner (2018) considers Poisson learning with conclusive news.
  - They focus on a deterministic control problem over the recommendation intensity without news arrival.

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- In comparison, my study considers general non-conclusive signals.
- My characterization of the optimal design is thus about whether to recommend the product in each period based on any current belief of the platform.
- This in particular allows me to interpret my results as regarding the optimal recommendation standard evolving over time, and do some new comparative statics.
- This necessitates a more general formulation of the design problem and a different approach to solving it.

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- Also related is a surging algorithm-oriented literature: an extension in Kremer et al. (2014), Papanastasiou et al. (2018), Mansour et al. (2020), etc.
  - Task: propose algorithms that can achieve better asymptotic performance as  $T \to \infty$  (often measured by the decay rate of per-consumer regret).
  - Such performance criteria ignore welfare loss occurring within any finite time horizon, and can be insensitive to multiplicative increment in the welfare loss. (Note: <sup>1</sup>/<sub>T</sub> and <sup>2</sup>/<sub>T</sub> have the same decay rate in T.)
- My design may serve as a finite-horizon performance benchmark and help to inspire new algorithms with a non-asymptotic focus.

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- Let  $p_t$  denote the platform's belief about  $\tilde{\theta} = \theta_H$  given the information available at the beginning of time t.
- Process  $(p_t)_{t=1}^T$  follows a Markov process controlled by the consumption decisions:

$$\begin{array}{l} p_1 \sim \mu_1 \\ \\ p_{t+1} | p_t, a_t \sim a_t \underbrace{G(\cdot | p_t)}_{\text{transition by Bayes updating}} + \underbrace{(1 - a_t) \underbrace{D(\cdot | p_t)}_{\text{Dirac measure}} \end{array}$$

• We can restrict to (randomized) Markov policy:  $\phi := (\phi_t)_{t=1}^T$ , where  $\phi_t(p_t)$  is the recommendation probability given  $p_t$  at time t, which is also the probability for  $a_t = 1$  when the consumer follows.

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• The designer's problem:

$$\max_{\phi} \left\{ \sum_{t=1}^{T} \mathbb{E}_{\phi}[a_{t}u(p_{t})] \right\}$$
  
s.t.  $\mathbb{E}_{\phi}[a_{t}u(p_{t})] \ge 0 \quad \forall t = 1, ..., T$ 

 $p_t$  follows the process specified above

where  $u(p_t) := \theta_H p_t + \theta_L (1 - p_t)$ 

- Each IC constraint involves taking expectation over  $a_t$  and  $p_t$  at a particular time.
  - this makes it a constrained Markov Decision Process
  - the stochastic dynamic programming technique is not directly applicable.

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- I hence adopt a Lagrangian duality approach.
- I characterize the shadow values of the IC constraints, and then partially reduce the original problem into an unconstrained optimization over a Lagrangian function.
- This in the end allows me to fully solve the optimal design.
- To the best of my knowledge, this is the first paper that solves a constrained Markov decision process arising from a dynamic info design problem.

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• The optimal design features *threshold policies*, and has a two-phase structure:



 $(\hat{t}$  can be pinned down as the first time when it is feasible to resume with dictator's optimal continuation policy.)

Image: A matrix

### Implication I: Time Pattern of the Rec Standard

- The thresholds can be interpreted as time-varying rec standards.
- Optimal recommendation standard varies in a U-shaped pattern:

#### Proposition

The thresholds  $(\eta_t^*)_{t=1}^T$  of any optimal threshold policy satisfies: (a)  $\eta_{t-1}^* > \eta_t^*$  for all  $t \le \hat{t} - 1$ ; (b)  $\eta_t^* < \eta_{t+1}^*$  for all  $t \ge \hat{t}$ .



 Intuition: tension between the platform's desire to create information for later consumers and the need to fulfill the current consumer's IC constraint. • A more precise intuition about the decreasing part:



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• An example path of recommendations under the optimal policy:



 The optimal recommendation can feature temporary suspensions following negative feedbacks when the product is young.

- How should the design be adjusted when consumption becomes more likely to yield informative signals (e.g., due to better feedback elicitation designs)?
- Ans: the recommendation standards should be lower for all t.

#### Proposition

Given any  $\alpha$ , let  $(\eta_t^*(\alpha))_{t=1}^T$  denote the thresholds of the optimal threshold policy. Then  $\alpha_a < \alpha_b \implies \eta_t^*(\alpha_a) \ge \eta_t^*(\alpha_b) \forall t$ , where the inequality is strict for all  $t \in (1, T)$ .

- Intuition: higher  $\alpha$  implies:
  - (1) higher informational value of consumption;
  - (2) better information at any time, and thus consumers are more willing to

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follow the recommendations (ceteris paribus)

## Implication IV: CS w.r.t. Consumer Arrival Rate\*

- My main model has assumed that one consumer arrives for sure in each period.
- This is actually not needed my framework easily accommodates random consumer arrives. All results carry over.
- $\bullet$  CS: higher arrival rate  $\implies$  lower recommendation standards

#### Proposition

Given any arrival rate  $\rho$ , let  $(\eta_t^*(\rho))_{t=1}^T$  denote the thresholds of the optimal threshold policy. Then  $\rho_a < \rho_b \implies \eta_t^*(\rho_a) \ge \eta_t^*(\rho_b) \forall t$ , where the inequality is strict for all  $t \in (1, T)$ .

• Intuition: higher arrival rate implies

(1) more consumers to come, and thus higher information value of consumption;

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- My model can also incorporate biased platform who earn additional commission per consumption.
- The design problem can be re-written into:

$$\max_{\phi \in \Phi} \left\{ \sum_{t=1}^{T} \mathbb{E}_{\phi} \left[ a_t \left( u(p_t) + \beta \right) \right] \right\}$$
(1)  
s.t.  $\mathbb{E}_{\phi} [a_t u(p_t)] \ge 0 \quad \forall t = 1, ..., T$ (2)

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where  $\beta \ge 0$  measures the platform's bias (e.g., commission benefit).

## Extension: Biased Platform

• When  $\beta$  goes up, the following figure illustrates how the optimal design shifts.



• The designer's problem:

$$\max_{\phi} \left\{ \sum_{t=1}^{T} \mathbb{E}_{\phi}[a_{t}u(p_{t})] \right\}$$
  
s.t.  $\mathbb{E}_{\phi}[a_{t}u(p_{t})] \geq 0 \quad \forall t = 1, ..., T$ 

 $p_t$  follows the process specified above

To tackle this problem, I consider a Lagrangian duality approach.

• Given any Lagrangian multiplier  $\lambda \in \mathbb{R}^T_+$ , define the Lagrangian function for the designer's problem as:

$$\mathcal{L}(\phi;\lambda) = \sum_{t=1}^{T} \mathbb{E}_{\phi}[(1+\lambda_t)a_t u(p_t)]$$
(3)

#### • Then, we have the strong duality result.

# Lemma (duality) Let $w^*$ denote the optimal value of the designer's problem. Then, $w^* = \min_{\lambda \in \mathbb{R}^T_+} \sup_{\phi} \mathcal{L}(\phi; \lambda)$ where the minimum is achieved by some non-negative $\lambda^*$ . Given any such $\lambda^*$ , a policy $\phi^*$ is optimal for the designer's problem if and only if: (i) $\phi^* \in \arg \max_{\phi} \mathcal{L}(\phi; \lambda^*)$ (ii) $\lambda_t^* \mathbb{E}_{\phi^*}[a_t u(p_t)] = 0, \forall t = 1, ..., T$ (iii) $\mathbb{E}_{\phi^*}[a_t u(p_t)] \ge 0, \forall t = 1, ..., T$

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• The result implies that if we can find

$$\underbrace{\lambda^*}_{\text{shadow values}} \in \underset{\lambda \in \mathbb{R}^T_+}{\arg \min \sup} \mathcal{L}(\phi; \lambda) \quad - \text{ dual problem}$$

then the optimal design can be characterized by the optimization over the Lagrangian function, i.e.,

$$\phi^* \text{ is optimal } \Longrightarrow \ \phi^* \in \mathop{\arg\max}_{\phi} \mathcal{L}(\phi; \lambda^*)$$

- an unconstrained problem.

• Difficulty: the dual problem is also hard to solve.

- Now, the idea is to first extract some properties of  $\lambda^*$ , and see whether that will suffice for revealing certain features of the optimal design.
- Using the dual problem, I'm able to show:

Lemma (non-increasing shadow values)

There exists  $\lambda^* \in \operatorname{arg\,min}_{\lambda \in \mathbb{R}^T_+} \sup_{\phi} \mathcal{L}(\phi; \lambda)$  such that  $\lambda^*_t \geq \lambda^*_{t+1} \, \forall t$ .

- shadow values are non-increasing over time.

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• A rough intuition: As time passes

1. more information accumulated  $\implies$  better informed choice  $\implies$  less sacrifice needed to obey IC;

- 2. shorter remaining time  $\implies$  lower informational value from consumption.
- both suggest that relaxing later IC constraints is less helpful.
- (Proof: an inter-change argument.)

$$(\lambda_1, \dots, \underbrace{\lambda_t, \lambda_{t+1}}_{<}, \dots, \lambda_T) \in \arg\min_{\lambda \in \mathbb{R}^T_+} \sup_{\phi} \mathcal{L}(\phi; \lambda)$$

• A direct implication:



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## Characterizing the Optimal Design: Threshold Policies\*

• The time pattern of  $\lambda_t^*$  also enables me to derive an important property of  $\arg\max_{\phi}\mathcal{L}(\phi;\lambda^*)$ 

#### Lemma (non-increasing $\lambda_t \implies$ threshold solution)

If  $\lambda_t$  is non-increasing over t, then every solution to  $\max_{\phi} \mathcal{L}(\phi; \lambda)$  is almost surely equivalent to a threshold policy.

- This result requires properly weighing the dynamic and myopic values of consumption.
- In  $\max_{\phi} \mathcal{L}(\phi; \lambda)$ , when  $p_t$  increases
  - Myopic value of consumption increases
  - Dynamic information value of consumption may or may not
- With non-increasing  $(\lambda_t)_{t=1}^T$ , the change in the myopic value dominates. Thus the total value of consumption increases in  $p_t$ .

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• The previous lemmas together imply the following structure of optimal design:

threshold just high enough to obey IC	ו כ	follow an opt policy of the dictator	
 λ		λ	
$\lambda_t^* > 0$	î	$\lambda_t^*=0$	

 $(\hat{t}$  can be pinned down as the first time when it is feasible to resume with dictator's optimal continuation policy.)

• This enables an induction algorithm to construct an optimal policy  $\phi^o$  (full characterization provided in the paper).

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- I've studied how a platform can use its dynamic recommendations to direct consumers towards socially desirable information-generating consumption while maintaining their incentive in following the recommendations.
- I've shown that the optimal design generally features a "U"-shaped recommendation standard over a product's life.
- The optimal recommendation may involve temporary suspensions following negative consumer feedback.
- The optimal recommendation standards should be lowered when consumption becomes more informative or when consumers are arriving more frequently over time.

- Future research directions
  - Non-informational externality
  - Heterogeneous consumers with private information
  - Multiple products with unknown quality
  - Long-lived consumers who can wait
  - ...

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