

# Permanent exemption from social security contributions in Belgium: The role of hiring frictions

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Disclaimer: The views expressed in this study are those of the authors and do not necessarily reflect those of the NBB.

## The policy

In October 2015, the Belgian government unexpectedly announced that **firms that started hiring** after January 1, 2016, would be **permanently exempt** from the social security contributions (SSC) for one employee.

After the reform, new employers pay a rate of SSC on an employee's monthly gross wage of about 3% vs 18% before.

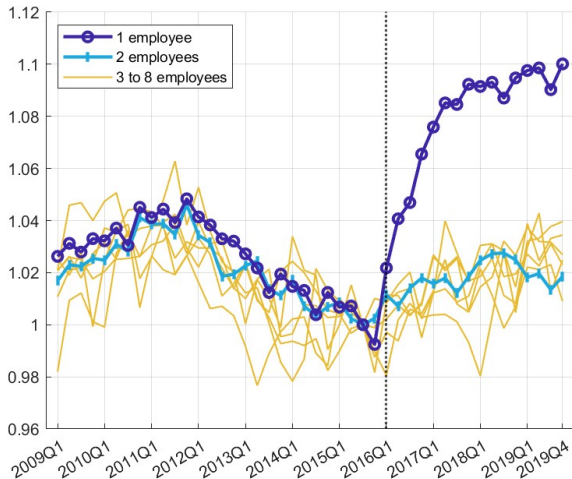
# Motivation (1)

Cockx and Desiere (2024) and Deng et al. (2024) find that:

- ▶ The number of new employers increased following the reform;
- ▶ Most of these new employers remained single-employee firms.

## Motivation (2)

### Evolution stock of firms



The figure illustrates the changes in the stock of firms with 1 to 8 employees. For each firms' group, we normalize the number of firms to 1 in 2015Q3. The vertical dashed line marks the beginning of the policy in 2016.

## The paper in brief (1)

We aim to examine whether and how the policy has influenced the hiring behavior of:

- ▶ Agents who would have become employers even without the policy - *infra-marginal* employers.
- ▶ Agents who would **not** have become employers without the policy - *marginal* employers;

## The paper in brief (2)

*Marginal* employers account for the majority of the increase in the number of *single-employee firms*. Few of these new employers hire more than one employee:

- ▶ For marginal employers to grow beyond a single employee, they need to experience an increase in their idiosyncratic productivity  $\Rightarrow$  Their estimated productivity is relatively stable over time.

*Infra-marginal* employers do *not respond* to the reduction in the SSC:

- ▶ Pre-reform, they were already filling their desired number of vacancies at the highest rate, leaving no room for the policy to increase their job-filling rate further.

## Literature

Literature on size-dependent policies ([Guner et al., 2008](#); [Braguinsky et al., 2011](#); [Gourio and Roys, 2014](#); [Garicano et al., 2016](#); [Cahuc et al., 2023](#); [Rotemberg, 2019](#))

- ▶ Our policy influences the extensive margin decision to become an employer, rather than the decision concerning the number of employees;
- ▶ We differentiate eligible firms between the infra-marginal and marginal new employers.

Equilibrium job search models that examine spillover effects and labor market frictions in the context of payroll tax reductions ([Shephard, 2017](#); [Wang et al., 2023](#); [Bíró et al., 2022](#); [Cahuc et al., 2019, 2022](#)):

- ▶ We assess a permanent exemption rather than temporary reductions in SSC;
- ▶ The exemption is directly linked to the gross wages offered by firms.

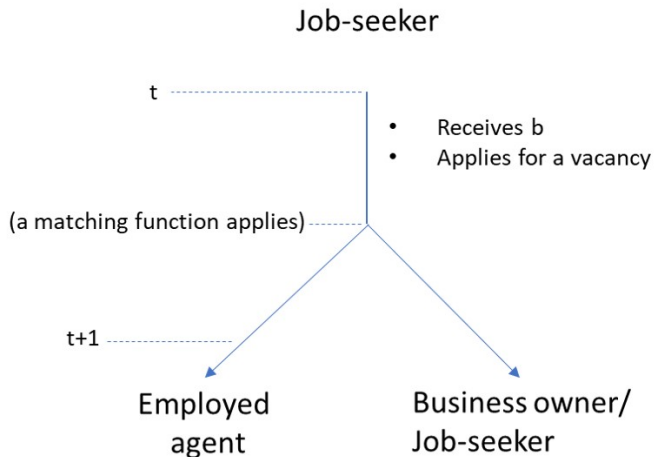
## The model (1)

The model is based on the directed search model of [Kaas and Kircher \(2015\)](#).

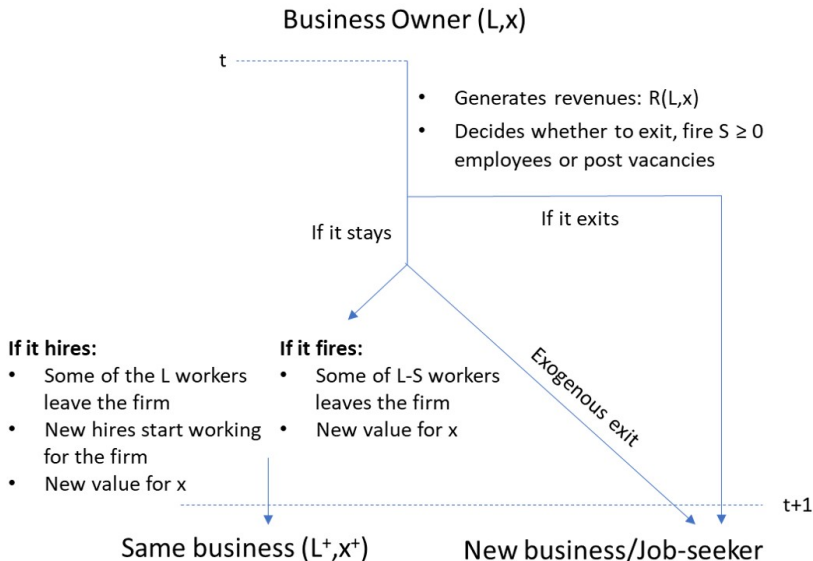
- ▶ [Constant mass of agents](#) who are infinitely-lived, risk-neutral, and discount future income with a factor  $\beta < 1$ .
- ▶ At the beginning of each period, [each agent can be employed, search for a job, or run a firm](#).
- ▶ Firms are [multi-worker](#) and [heterogeneous in productivity](#); they produce a [homogeneous good](#), using homogeneous labour, and the market for this good is perfectly competitive.



## The model (2): Job-seekers' problem



## The model (3): Business owners' problem



## The model (4): How we introduce the exemption

- ▶ Before the reform, all firms pay a tax rate  $\tau > 0$  on the wages of all their workers.
- ▶ Then, firms that begin hiring after the policy announcement pay a tax rate of  $0 \leq \tau_1 < \tau$  on the wage of a single employee, while they continue to pay the rate  $\tau$  on the wages of their other employees.

## The model (4): How we introduce the exemption

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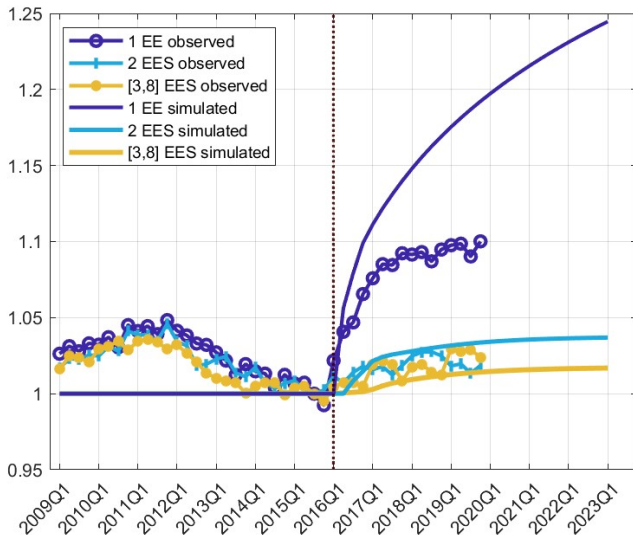
# Estimation

We estimate internally 12 parameters, so as to **minimize the square of the percentage difference** between some moments computed using the data and the respective moments computed using the model.

- Data used in the estimation
  - Estimation procedure
    - External validation

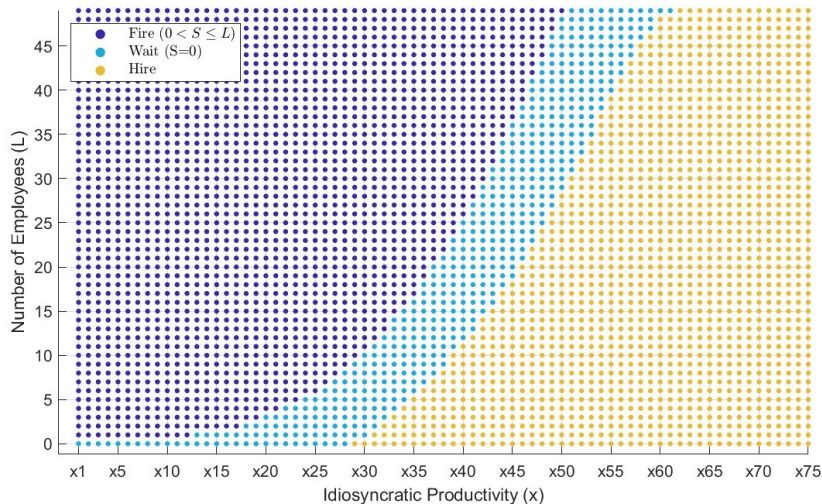
# Evolution stock of firms

Observed vs. simulated

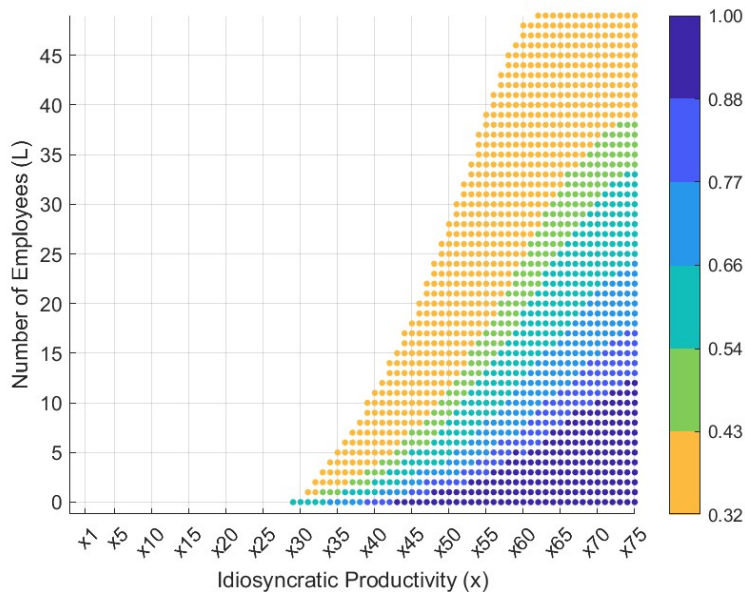


The figure illustrates changes in the stock of firms with 1, 2, and [3,8] employees. For each group of firms, we normalise the number of firms to 1 in 2015Q3. The vertical dotted line marks the beginning of the policy in 2016. 13 / 19

## Firms' optimal policy before the reform

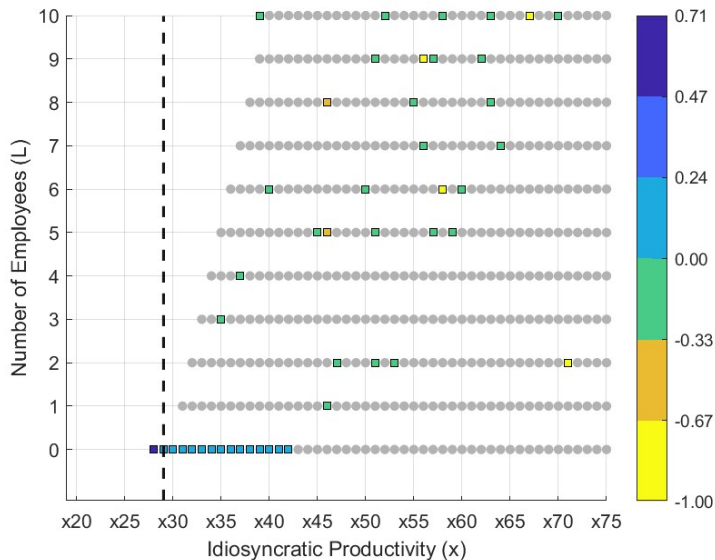


## Firms' vacancy filling rate - before the reform

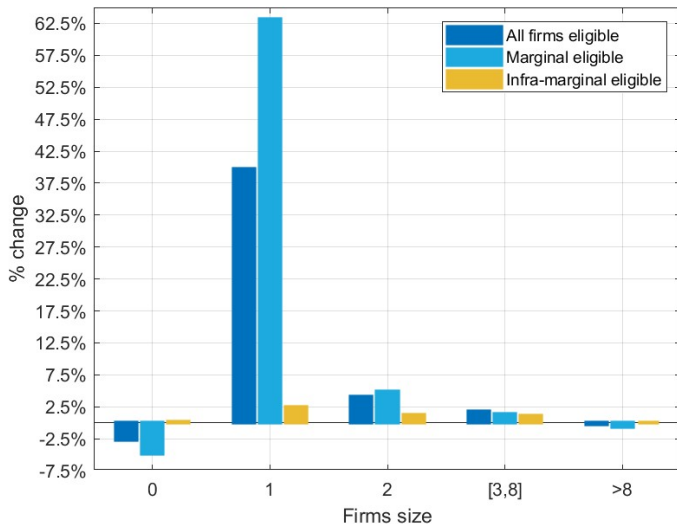




## Change in the after-reform number of hires



## Change (in %) in the stock of firms



This figure shows the change in the stock of firms with 0, 1, 2, [3,8], and more than 9 employees between the before and after steady states.

## Conclusions

For a *marginal* employers to expand beyond a single employee, it needs to experience a **positive idiosyncratic productivity shock**:

- ▶ The probability of a quarterly productivity increase large enough to make them want to hire more than 1 employee is approximately 13%.
- ▶ Even if they experience a productivity increase, they would still likely post a few vacancies with a low job-filling rate.

Few *infra-marginal* employers respond to the reduction in SSC:

- ▶ Most firms with zero employees, who would have hired in the absence of the policy, were **already filling their** desired number of **vacancies at the highest rate**.

The increase in hiring costs caused by the policy is not substantial (about 1.36%) and only minimally affects the firms' employment distribution.

Thank you for your attention!

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# Appendixes

## The data used to calibrate the model:

- ▶ Panel of firms that have between 0 and 15 employees for at least one quarter between 2009q1 and 2020q4 from the [National Bank of Belgium](#) (NBB);
- ▶ The number of firms with more than 10 employees and their respective employees counts reported by the Belgian Statistical Office (Statbel);
- ▶ The unemployment rate reported by Stabel;
- ▶ The vacancy rate reported by Eurostat.

## Appendix: NBB (National Bank of Belgium) dataset

For each of these firms, we know:

- ▶ Quarter in which the firm was founded – i.e. when the firm got the CBE number;
- ▶ Firm's official closure date (if any);
- ▶ Total firm' turnover in the quarter (this information is missing for firms that are not liable to VAT)
- ▶ Total firm' remuneration over the quarter (total wages + net employers' SSC);
- ▶ Net employer's SSC;
- ▶ Total SSC reductions.
- ▶ Number of full-time and part-time employees for whom the firm pays social security contributions (on the last day of the quarter);
- ▶ Sector (nace2);
- ▶ Region;
- ▶ District.

## Parameters that are externally set or standardized

- ▶ The quarterly discount rate  $\beta = 1.3\%$ ;
- ▶ For the pre-reform period, we set the rate of employers' SSC equal to 18.3% for all workers. For the post-reform period, we set the rate of employers' SSC to 2.9% for one employee for eligible firms;
- ▶ Number of levels for the idiosyncratic productivity  $n = 75$ ;
- ▶ The minimum idiosyncratic productivity  $x_1 = 1$ ;
- ▶ The value of home production  $b=0$ ;
- ▶ The quarterly exogenous exit rate  $\delta_0 = 0.0012$ ;
- ▶ The elasticity of the matching function with respect to  $\lambda$ .



# Estimation

We jointly estimate the parameters of our model to minimize:

$$(\hat{\theta} - \theta)' W^{-1} (\hat{\theta} - \theta) \quad (1)$$

Where  $\theta$  is the vector of empirical moments,  $\hat{\theta}$  are the model simulated counterparts. The matrix  $W$  contains the square of  $\min(\theta, \hat{\theta})$  on the main diagonal, with zeros elsewhere.

## Internally estimated parameters

Internally set parameters		
$x_n$	highest value $X$	17.98
$\mu_{ln}$	mean log-normal distribution	780
$\sigma_{ln}$	sd log-normal distribution	113
$\sigma_N$	standard deviation shocks random walk	0.52
$\alpha$	production function elasticity	0.89
$\mu_V$	scale parameter cost of posting vacancies	12.33
$\gamma_V$	elasticity cost of posting vacancies wrt vacancy number	2.85
$\gamma_L$	elasticity cost of posting vacancies wrt number of employees	1.10
$\mu_m$	scale parameter matching function	0.32
$\mu_o$	scale parameter operating cost employers	1.32
$\gamma_o$	elasticity operating cost wrt L	1.26
$s_b$	sunk cost to open a firm	221

## Match between observed and simulated moments (1)

		From the data	Simulated
Firms with 0, 1, 2, 3, 4, and 5 over the total number of firms	$N_0/N$	79.09%	72.91%
	$N_1/N$	6.50%	4.54%
	$N_2/N$	3.51%	2.36%
	$N_3/N$	2.21%	1.93%
	$N_4/N$	1.52%	1.65%
	$N_5/N$	1.08%	1.45%
Proportion of employment in firms with [1,9] employees		11.63%	7.19%
Number of new firms with 0, 1, and 2 employees (EES) at entry	$N_{new,0}$	95.95%	94.65%
	$N_{new,1}$	2.30%	4.51%
	$N_{new,2}$	0.93%	0.83%
Firms with 0 EES that have 0, 1, and 2 EES in one year	$0 \rightarrow 0$	88.88%	94.13%
	$0 \rightarrow 1$	1.62%	1.30%
	$0 \rightarrow 2$	0.31%	0.38%
Firms with 0 EES that exit in one year	$0 \rightarrow \text{Exit}$	8.89%	4.04%
	$1 \rightarrow \text{Exit}$	4.73%	4.04%
	$2 \rightarrow \text{Exit}$	4.43%	4.04%
Unemployment rate		8.50%	5.74%
Vacancy rate		2.45 %	8.81%
Revenues firms with 0 vs 1 EE		30.96%	25.18%

# External validation

External validation with statistics not used for the estimation:

- ▶ Employment changes within newly established firms.

## Appendix: The unemployed agents problem

the present value in unemployment is given by:

$$U = \max\left[\sum_{x \in X} \sigma_x J(L = 0, x) - s_b, \max_{i \in \bar{I}} [S_i]\right]. \quad (2)$$

If employed in firm  $i$ , the agent gets:

$$W_i = \underline{w}_i + \beta \phi_i E_{x^+} [W_i^+] + \beta (1 - \phi_i) U^+. \quad (3)$$

The value of applying to a vacancy posted by firm  $i$  is given by:

$$S_i = b + \beta (1 - \delta_0) \frac{m(\lambda)}{\lambda(\bar{w}_i)} [E_{x^+} [W_i^+] + \bar{w}_i] + \beta (1 - (1 - \delta_0) \frac{m(\lambda)}{\lambda(\bar{w}_i)}) U^+. \quad (4)$$

## Appendix: The firm's problem - BEFORE the reform (1)

Payoff of a firm that has the pair  $(L, x)$ :

$$J(L, x) = \max[e(L, x), f(L, x), h(L, x)]. \quad (5)$$

The firm's payoff from exiting the market:

$$e(L, x) = R(L, x) - (1 + \tau) \cdot \underline{w} \cdot L - c(L) + \beta \cdot U^+, \quad (6)$$

The firm's payoff from firing:

$$f(L, x) = \max_{S \in \{0, 1, \dots, L\}} \left[ R(L, x) - (1 + \tau) \cdot \underline{w} \cdot L - c(L) \right. \\ \left. + \beta \cdot (1 - \delta_0) \cdot E_{x^+} J(L - S, x^+) + \beta \cdot \delta_0 \cdot U^+ \right]. \quad (7)$$

## Appendix: The firm's problem - BEFORE the reform (2)

The firm's payoff from hiring:

$$\begin{aligned} h(L, x) = & \max_{V \in \mathbb{N}_0, \bar{w} \in \mathbb{R}} \left[ R(L, x) - (1 + \tau) \cdot \underline{w} \cdot L - c(L) - C(V, L) \right. \\ & + \beta \cdot (1 - \delta_0) \cdot \left[ E_{x^+} \sum_{L^+ \in \{L, \dots, L+V\}} Pr(L^+, L, m(\bar{w}), V) \cdot J(L^+, x^+) \right. \\ & \left. \left. - \sum_{H \in \{1, \dots, V\}} Pr(H, m(\bar{w}), V) \cdot H \cdot (1 + \tau) \cdot \bar{w} \right] + \beta \cdot \delta_0 \cdot U^+ \right], \end{aligned} \tag{8}$$

where  $\bar{w}$  and  $\underline{w}$  are derived from the unemployed agents problem.

## Appendix: The firm's problem - AFTER the reform (1)

- ▶ First, the exemption modifies the rate of employers' SSC, which is applied to the continuation wages. Indeed, all eligible firms will pay  $(1 + \tau) \cdot \underline{w} \cdot \max[0, L - 1] + \tau_1 \cdot \underline{w} \cdot \min[1, L]$  instead of  $(1 + \tau) \cdot \underline{w} \cdot L$ .



## Appendix: The firm's problem - AFTER the reform (2)

- ▶ Second, the payoff a firm with  $L = 0$  obtains if it decides to hire becomes:

$$\begin{aligned} h(L = 0, x) = & \max_{V \in \{1, 2, 3, \dots\}, \bar{w} \in \mathbb{R}} \left[ R(L = 0, x) - c(L = 0) - C(V, L = 0) \right. \\ & + \beta \cdot (1 - \delta_0) \cdot \left[ E_{x^+} \sum_{L^+ \in \{0, \dots, V\}} Pr(L^+, L = 0, m(\bar{w}), V) \cdot J(L^+, x^+) \right. \\ & \left. \left. - \sum_{H \in \{1, \dots, V\}} Pr(H, m(\bar{w}), V) \cdot H \cdot \left( \frac{1}{H} \tau_1 + \frac{(H-1)}{H} \cdot \tau \right) \cdot \bar{w} \right] + \beta \cdot \delta_0 \cdot U^+ \right]; \end{aligned} \tag{9}$$

## Appendix: The firm's problem - AFTER the reform (3)

- ▶ The payoff a firm with  $L > 0$  obtains if it decides to hire becomes:

$$\begin{aligned} h(L, x) = & \max_{V \in \{1, 2, 3, \dots\}, \bar{w} \in \mathbb{R}} \left[ R(L, x) - c(L) - C(V, L) \right. \\ & - (1 + \tau) \cdot \underline{w} \cdot \max[0, L - 1] - \tau_1 \cdot \underline{w} \cdot \min[1, L] \\ & + \beta \cdot (1 - \delta_0) \cdot \left[ E_{x^+} \sum_{L^+ \in \{L, \dots, V+L\}} Pr(L^+, L, m(\bar{w}), V) \cdot J(L^+, x^+) \right. \\ & \left. \left. - \sum_{H \in \{1, \dots, V\}} Pr(H, m(\bar{w}), V) \cdot H \cdot (1 + \tau) \cdot \bar{w} \right] + \beta \cdot \delta_0 \cdot U^+ \right]. \end{aligned} \quad (10)$$

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