Regulating temporary agency work - the effect of equal pay legislation on wages

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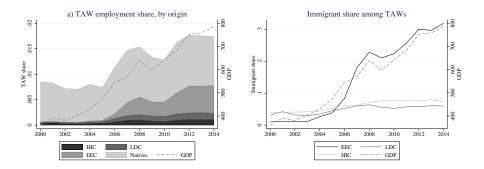
Background and motivation

- Temporary work agencies controversial
- Temporary agency work seen in different ways:
 - In Efficient institutional solution to temporary labor demand
 - 2 Cost saving device, avoid unions' costly employment arrangements
- Welfare for temp workers? Wages and employment opportunities.
- EU's Directive on Temporary Agency Work (TAWD), 2008:
 - Meant to reduce wage discrimination (stop 2)
 - Pay and working conditions as if TAWs were employed directly
 - Implemented in Norwegian law 1.1.2013
 - Targeted particularly at (labor) immigrants ("social dumping")

Our paper

- Two simple questions:
 - Was temp work underpaid before the Directive?
 - 2 Did the Directive reduce the wage gap, i.e., did it work?
- Estimate differences in hourly wage of temporary agency workers (TAWs) relative to direct employees (DEs) before and after TAWD.
- Results indicate that:
 - TAWs substantial lower wages pre-reform
 - Wage gap reduced, but not eliminated
 - Effects driven by immigrants and low-skill occupations

Temp agency work in Norway, 2000-2014



Source: Own calculations and Statistics Norway (Statbank Table 09190)

High-income countries (**HIC**): member states of EEA prior to 2004, North America, Japan and Oceania; Eastern-European Countries (**EEC**): countries entering EU 2004-2007 and European Countries outside EEA; Less-developed countries (**LDC**): rest of the world.

Data

Population-wide administrative register data from Norway, 2010-2014. High quality, but some challenges:

- Financial crisis in 2008/2009 and oil price shock in July 2014:
 - Substantial turbulence in *parts* of the economy
 - TAWs particularly sensitive
 - \rightarrow limit data period to 2010-2014
 - \rightarrow drop main "oil regions"
 - \rightarrow control for local business cycles + robustness checks
- ② "TAW" = employed in a temp agency (industry code)
 → Can not observe *where* TAWs work, only occupation
- O Education missing for most immigrants and immigrants highly overrepresented among TAWs
 - \rightarrow match on occupation

Sample and matching

Choose a sample of TAWs that is reasonable to compare to DEs:

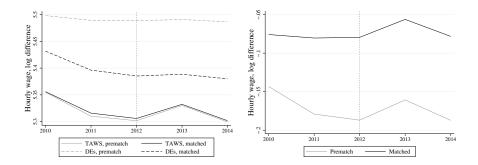
- Limit to:
 - 20-50 years
 - Working hours: ${>}20$ per week, 100-3000 per year
 - Hourly wage 0.001-0.05 BA (82 4,100 2012-NOK)
 - Drop students and trainees
 - Not armed forces, legislators, senior officials, and managers

• Match TAWs to DEs using coarsened exact matching (CEM):

- Match on age (6), experience (5), occupation (312), and region (46)
- Group matching variables into cells and match within cells
- Match TAWs to one/more DEs year-by-year (repeated cross-section)
- 93,300 TAWs (91%) matched to 1.85 mill. (unweighted) DEs

1. Were TAWs paid less than DEs before the Directive?

Hourly wages of TAWs and DEs, before/after matching+weighting



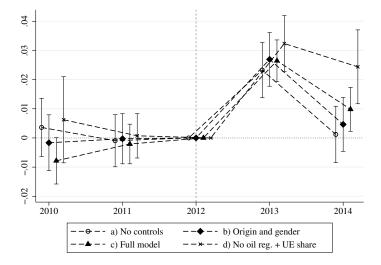
Estimation

Event-study difference-in-differences (TWFE) model:

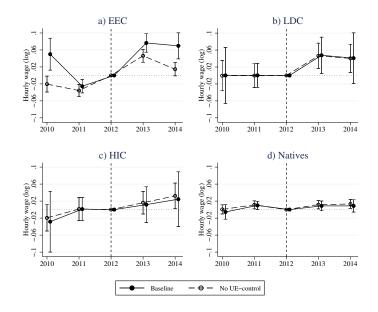
$$y_{it} = \delta TAW_i + \gamma Year_t + \sum_{t=2010}^{2014} \beta_t TAW_i \times Year_t + X_i + Z_{it} + \epsilon_{it} \quad (1)$$

$$\begin{split} \mathbf{y}_{it} \colon & \text{log hourly wags} \\ \text{TAW}_i \colon & \text{temporary agency worker} \\ \text{Year}_t \colon & \text{year FE} \\ X_i \; (\text{constant, 2012}) \colon & \text{immigrant origin group, gender, cell-by-TAW} \\ Z_{it} \; (\text{time-varying}) \colon & \text{cell-by-year, unemployment-by-TAW} \\ \epsilon_{it} \colon & \text{heteroskedasticity robust standard errors} \\ \text{2012 is reference year} \end{split}$$

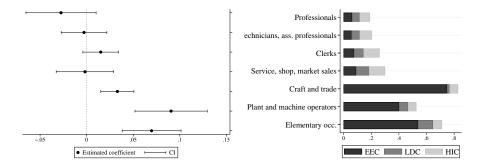
2. Did TAWD reduce the wage gap?



By origin groups



By (major) occupation groups



Summing up

- Temp agencies controversial. Said to undermine negotiated wage agreements and lead to "social dumping".
- We study the implementation of the "Equal pay legislation" (TAWD) in Norway in January 2013
- Temporary agency workers (TAWs) paid less than direct employees (DEs) in Norway before the Directive
- TAWD reduced the wage gap substantially (2-3 pp)
- Immigrants and workers in low-skill occupations most affected

THANK YOU!

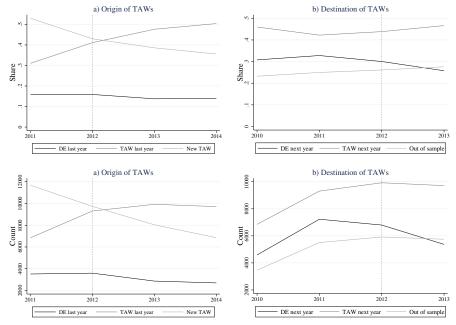
Sample (2012) before and after matching

| | Unmatched | | | |
|---------------|-------------|-----------------|-------------|-------------|
| | TAWs | DEs | TAWs | DEs |
| Male | 0.72 | 0.54 | 0.71 | 0.71 |
| Age | 33.7 | 36.8 | 33.6 | 33.6 |
| EEC | 0.36 | 0.07 | 0.33 | 0.27 |
| LDC | 0.06 | 0.05 | 0.06 | 0.06 |
| HIC | 0.08 | 0.05 | 0.08 | 0.09 |
| Experience | 7.96 | 14.89 | 8.39 | 8.62 |
| Annual hours | $1,\!235.4$ | $1,\!659.9$ | $1,\!233.2$ | $1,\!608.7$ |
| Days employed | 245 | 328 | 245 | 309 |
| Weekly hours | 35.3 | 35.4 | 35.2 | 36.4 |
| No. of spells | 2.83 | 1.86 | 2.81 | 1.45 |
| Annual salary | 2745,90 | 429,784 | $276,\!270$ | $380,\!886$ |
| Earnings | $347,\!267$ | 467,220 | $351,\!107$ | 423,584 |
| Hourly wage | 222.6 | 262.5 | 224.0 | 238.7 |
| N | $26,\!800$ | $1,\!114,\!420$ | 24,303 | 415,950 |

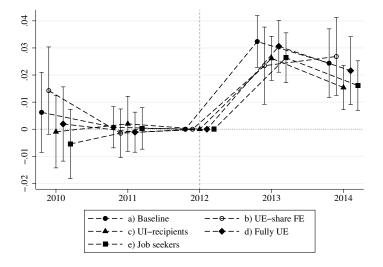
Observable characteristics of TAWs $2010\mathchar{-}2014$

| | 2010 | 2011 | 2012 | 2013 | 2014 |
|---------------------------|------------|------------|---------|----------|-------------|
| Male | 0.67 | 0.68 | 0.71 | 0.71 | 0.73 |
| Age | 33.60 | 33.23 | 33.63 | 33.87 | 34.20 |
| EEC | 0.22 | 0.27 | 0.33 | 0.36 | 0.38 |
| LDC | 0.05 | 0.06 | 0.06 | 0.06 | 0.06 |
| HIC | 0.08 | 0.08 | 0.08 | 0.08 | 0.07 |
| Experience (labor market) | 9.70 | 8.73 | 8.39 | 8.27 | 8.42 |
| Annual hours | 1,199 | 1,134 | 1,233 | 1,247 | 1,267 |
| Days employed | 234 | 225 | 244 | 247 | 246 |
| Weekly hours | 35.6 | 35.1 | 35.2 | 35.4 | 35.8 |
| No. of spells | 2.68 | 3.43 | 2.81 | 2.81 | 2.79 |
| Annual salary | 282,261 | 259,121 | 276,270 | 287,071 | 280,496 |
| Earnings | 361,479 | 339,102 | 351,107 | 360, 370 | $354,\!650$ |
| Hourly wage | 234.97 | 223.53 | 224.04 | 228.07 | 223.12 |
| Ν | $16,\!576$ | $23,\!620$ | 24,303 | 22,512 | 20,568 |
| | | | | | |

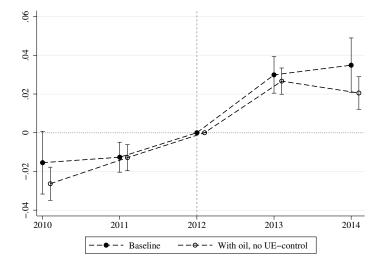
No (clear) shifts in mobility patterns



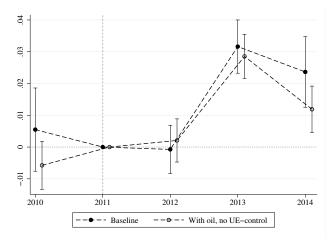
Robustness: different business cycle controls



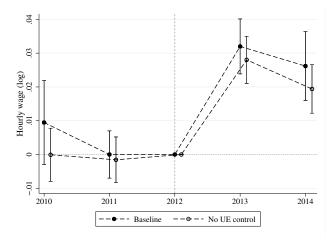
Robustness: individual FE



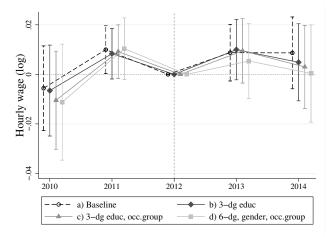
Robustness: 2011 as reference year



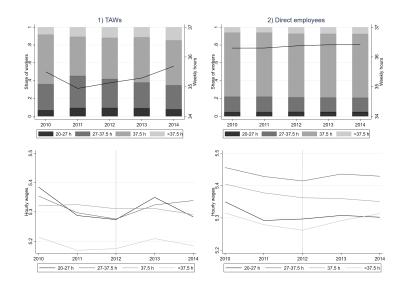
Robustness: match on education (all)



Robustness: match on more information (natives)



Working-time categories



Reduced TAW share and increased working hours

