# Regulating temporary agency work - the effect of equal pay legislation on wages 

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## Background and motivation

- Temporary work agencies controversial
- Temporary agency work seen in different ways:
(1) Efficient institutional solution to temporary labor demand
(2) Cost saving device, avoid unions' costly employment arrangements
- Welfare for temp workers? Wages and employment opportunities.
- EU's Directive on Temporary Agency Work (TAWD), 2008:
- Meant to reduce wage discrimination (stop 2)
- Pay and working conditions as if TAWs were employed directly
- Implemented in Norwegian law 1.1.2013
- Targeted particularly at (labor) immigrants ("social dumping")


## Our paper

- Two simple questions:
(1) Was temp work underpaid before the Directive?
(2) Did the Directive reduce the wage gap, i.e., did it work?
- Estimate differences in hourly wage of temporary agency workers (TAWs) relative to direct employees (DEs) before and after TAWD.
- Results indicate that:
- TAWs substantial lower wages pre-reform
- Wage gap reduced, but not eliminated
- Effects driven by immigrants and low-skill occupations


## Temp agency work in Norway, 2000-2014



Source: Own calculations and Statistics Norway (Statbank Table 09190)

High-income countries (HIC): member states of EEA prior to 2004, North America, Japan and Oceania; Eastern-European Countries (EEC): countries entering EU 2004-2007 and European Countries outside EEA; Less-developed countries (LDC): rest of the world.

## Data

Population-wide administrative register data from Norway, 2010-2014. High quality, but some challenges:
(1) Financial crisis in 2008/2009 and oil price shock in July 2014:

- Substantial turbulence in parts of the economy
- TAWs particularly sensitive
$\rightarrow$ limit data period to 2010-2014
$\rightarrow$ drop main "oil regions"
$\rightarrow$ control for local business cycles + robustness checks
(2) "TAW" = employed in a temp agency (industry code) $\rightarrow$ Can not observe where TAWs work, only occupation
(3) Education missing for most immigrants and immigrants highly overrepresented among TAWs
$\rightarrow$ match on occupation


## Sample and matching

Choose a sample of TAWs that is reasonable to compare to DEs:

- Limit to:
- 20-50 years
- Working hours: $>20$ per week, $100-3000$ per year
- Hourly wage $0.001-0.05$ BA ( $82-4,100$ 2012-NOK)
- Drop students and trainees
- Not armed forces, legislators, senior officials, and managers
- Match TAWs to DEs using coarsened exact matching (CEM):
- Match on age (6), experience (5), occupation (312), and region (46)
- Group matching variables into cells and match within cells
- Match TAWs to one/more DEs year-by-year (repeated cross-section)
- 93,300 TAWs (91\%) matched to 1.85 mill. (unweighted) DEs


## 1. Were TAWs paid less than DEs before the Directive?

Hourly wages of TAWs and DEs, before/after matching+weighting



## Estimation

Event-study difference-in-differences (TWFE) model:

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\begin{equation*}
\mathrm{y}_{i t}=\delta \mathrm{TAW}_{i}+\gamma \mathrm{Year}_{t}+\sum_{t=2010}^{2014} \beta_{t} \mathrm{TAW}_{i} \times \mathrm{Year}_{t}+X_{i}+Z_{i t}+\epsilon_{i t} \tag{1}
\end{equation*}
$$

$\mathrm{y}_{i t}$ : log hourly wags
$\mathrm{TAW}_{i}$ : temporary agency worker
Year $_{t}$ : year FE
$X_{i}$ (constant, 2012): immigrant origin group, gender, cell-by-TAW
$Z_{i t}$ (time-varying): cell-by-year, unemployment-by-TAW
$\epsilon_{i t}$ : heteroskedasticity robust standard errors
2012 is reference year
2. Did TAWD reduce the wage gap?


## By origin groups

a) EEC

c) HIC

b) LDC

d) Natives


$$
\longrightarrow \text { Baseline } \quad-\ominus-\text { No UE-control }
$$

## By (major) occupation groups




## Summing up

- Temp agencies controversial. Said to undermine negotiated wage agreements and lead to "social dumping".
- We study the implementation of the "Equal pay legislation" (TAWD) in Norway in January 2013
- Temporary agency workers (TAWs) paid less than direct employees (DEs) in Norway before the Directive
- TAWD reduced the wage gap substantially (2-3 pp)
- Immigrants and workers in low-skill occupations most affected

THANK YOU!

## Sample (2012) before and after matching

|  | Unmatched | Matched |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | TAWs | DEs | TAWs | DEs |
| Male | 0.72 | 0.54 | 0.71 | 0.71 |
| Age | 33.7 | 36.8 | 33.6 | 33.6 |
| EEC | 0.36 | 0.07 | 0.33 | 0.27 |
| LDC | 0.06 | 0.05 | 0.06 | 0.06 |
| HIC | 0.08 | 0.05 | 0.08 | 0.09 |
| Experience | 7.96 | 14.89 | 8.39 | 8.62 |
| Annual hours | $1,235.4$ | $1,659.9$ | $1,233.2$ | $1,608.7$ |
| Days employed | 245 | 328 | 245 | 309 |
| Weekly hours | 35.3 | 35.4 | 35.2 | 36.4 |
| No. of spells | 2.83 | 1.86 | 2.81 | 1.45 |
| Annual salary | 2745,90 | 429,784 | 276,270 | 380,886 |
| Earnings | 347,267 | 467,220 | 351,107 | 423,584 |
| Hourly wage | 222.6 | 262.5 | 224.0 | 238.7 |
| $N$ | 26,800 | $1,114,420$ | 24,303 | 415,950 |

## Observable characteristics of TAWs 2010-2014

|  | 2010 | 2011 | 2012 | 2013 | 2014 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Male | 0.67 | 0.68 | 0.71 | 0.71 | 0.73 |
| Age | 33.60 | 33.23 | 33.63 | 33.87 | 34.20 |
| EEC | 0.22 | 0.27 | 0.33 | 0.36 | 0.38 |
| LDC | 0.05 | 0.06 | 0.06 | 0.06 | 0.06 |
| HIC | 0.08 | 0.08 | 0.08 | 0.08 | 0.07 |
| Experience (labor market) | 9.70 | 8.73 | 8.39 | 8.27 | 8.42 |
| Annual hours | 1,199 | 1,134 | 1,233 | 1,247 | 1,267 |
| Days employed | 234 | 225 | 244 | 247 | 246 |
| Weekly hours | 35.6 | 35.1 | 35.2 | 35.4 | 35.8 |
| No. of spells | 2.68 | 3.43 | 2.81 | 2.81 | 2.79 |
| Annual salary | 282,261 | 259,121 | 276,270 | 287,071 | 280,496 |
| Earnings | 361,479 | 339,102 | 351,107 | 360,370 | 354,650 |
| Hourly wage | 234.97 | 223.53 | 224.04 | 228.07 | 223.12 |
| $N$ | 16,576 | 23,620 | 24,303 | 22,512 | 20,568 |

## No (clear) shifts in mobility patterns






Robustness: different business cycle controls


## Robustness: individual FE



## Robustness: 2011 as reference year



Robustness: match on education (all)


## Robustness: match on more information (natives)



## Working-time categories



## Reduced TAW share and increased working hours







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