

# Organized Information Transmission

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**Question:** What outcomes can be implemented by simple, realistic information protocols?

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**Observation:** In reality, information is often transmitted in **horizontal** or **vertical** ways.

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- ▶ Examples: academic seminars, board meetings, press conferences, etc.
- ▶ Transmitting information to many people at once, instead of to each of them individually, minimizes the number of communication channels.

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- ▶ Delegating information transmission to the receivers themselves also minimizes the number of communication channels.

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⇒ Organizational perspective on incomplete information/ constrained information design.

**Optimality** in binary-action environments with complementarities.

⇒ When optimal outcomes can be implemented by simple protocols.  
(E.g., optimality of posted prices in mechanism design.)

In comparison, direct information structures, which invoke the Revelation Principle (Myerson (1991)) and make incentive-compatible action recommendations, do not constrain information horizontally or vertically.

This can make them very difficult to implement in reality.



“The Revelation Principle in mechanism design is both a blessing and a curse [...] It is a curse because direct mechanisms provide such an unrealistic picture of decision-making in organizations.”

Van Zandt (2007)

**Solution Concepts** Forges (1993, 2006), Bergemann & Morris (2016)

## **Information Design**

**Binary action supermodular:** Arieli & Babichenko (2019), Candogan & Drakopoulos (2020), Candogan (2020)

**Adversarial selection:** Morris, Oyama & Takahashi (2020), Li, Song & Zhao (2019), Inostroza & Pavan (2020), Mathevet, Perego & Taneva (2020)

**Structure of Information** Brooks, Frankel & Kamenica (2022), Galperti & Perego (2020)

**Communication in Organizations** Radner (1993), Van Zandt (1999), Hori (2006), Crémer, Garicano & Prat (2007), Rantakari (2008), Alonso, Dessein & Matouschek (2008), Deimen & Szalay (2019)

**Mechanism Design under Restricted Communication** Mookherjee & Reichelstein (2001), Mookherjee & Tsumagari (2014)

# Preliminaries

- ▶ Set of players:  $\mathcal{J} = \{1, \dots, n\}$ .
- ▶ Uncertain state:  $\omega \in \Omega$  (finite).
- ▶ Prior:  $\mu \in \Delta(\Omega)$ .
- ▶ Actions:  $a_i \in A_i$  (finite).
- ▶ Payoffs:  $u_i : A \times \Omega \rightarrow \mathbb{R}$ .

- ▶ Outcome distribution:  $p \in \Delta(A \times \Omega)$ .

SMS

DH

- ▶ Outcome distribution:  $p \in \Delta(A \times \Omega)$ .
- ▶ An outcome distribution  $p \in BCE(\mu)$  if [Bergemann and Morris 2016]
  1. Consistency with prior:  $p(A \times \{\omega\}) = \mu(\omega)$  for all  $\omega$ , and
  2. Obedience:  $\sum_{\omega} \sum_{a_{-i}} p(a, \omega) (u_i(a; \omega) - u_i(a'_i, a_{-i}; \omega)) \geq 0$  for all  $i, a_i, a'_i$ .

- ▶ Information structure  $(S, P)$ :  $S = \prod_i S_i$  (finite) and  $P = \{P(\cdot|\omega)\}_{\omega \in \Omega}$ .

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- ▶  $p$  is **implemented** by  $(S, P)$  if there is a (**pure**) BNE  $a^*$  s.t.

$$p(a, \omega) = \mu(\omega)P(\{s : a^*(s) = a\}|\omega) \quad \forall a, \omega.$$



Given  $(S, P)$  and  $\mu$ , let  $\mu_i(\omega, s_{-i}|s_i)$  denote  $i$ 's belief about  $(\omega, s_{-i})$  given  $s_i$ .

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- ▶  $i \geq_{\text{Inf}}^s j$ :  $i$  is weakly **more informed** than  $j$  at  $s$  if

$$\mu_i(\omega, s_{-i}|s_i, s_j) = \mu_j(\omega, s_{-i}|s_j)$$

for all  $\omega \in \Omega$  and  $s_{-i} \in S_{-i}$ .

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- ▶  $i \succeq_{\text{Inf}}^s j$ :  $i$  is weakly **more informed** than  $j$  at  $s$  if

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for all  $\omega \in \Omega$  and  $s_{-i} \in S_{-i}$ .

- ▶  $i \stackrel{s}{=}_{\text{Inf}} j$ :  $i$  and  $j$  are **equally informed** at  $s$  if  $i \succeq_{\text{Inf}}^s j$  and  $j \succeq_{\text{Inf}}^s i$ .

# Horizontal vs. Vertical Transmission

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**General formalism:** Each information structure can be formally categorized according to the extent to which it allows horizontal and vertical transmission.

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**General formalism:** Each information structure can be formally categorized according to the extent to which it allows horizontal and vertical transmission.

We focus on two limit-case families of organized information structures:

- ▶ **Single-Meeting Schemes (SMS)** – illustrating horizontal transmission
- ▶ **Delegated Hierarchies (DH)** – illustrating vertical transmission

# Characterization:

## Single-Meeting Schemes



In principle (1) the content of a meeting is common knowledge among the participants, (2) who also know the non-participants are less informed.

An information structure  $(S, P)$  is a **single-meeting scheme** if there exist a collection  $\{M(s) \subseteq \mathcal{J} : s \in S \text{ s.t. } P(s) > 0\}$  and at most one  $\tilde{s}_i \in S_i$  for each  $i$  such that:

- (1)  $i \in M(s)$  implies  $s_i \neq \tilde{s}_i$  and  $i \succsim^s j$  for all  $j \in \mathcal{J}$  and
- (2)  $i \notin M(s)$  implies  $s_i = \tilde{s}_i$ .

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- ▶ Non-participation may carry different information for different players:  $\mu_i(\cdot | \tilde{s}_i) \neq \mu_j(\cdot | \tilde{s}_j)$  possible.
- ▶ Many possible meetings ex-ante:  $\{M(s) \subseteq \mathcal{J} : s \text{ s.t. } P(s) > 0\}$  but only one is ever realized.

Which strategic outcomes can emerge in a game where incomplete information is in the form of single-meeting schemes?

Constrained information design: optimize over a subset of the BCE set.

## Theorem 1

A distribution  $p \in \Delta(A \times \Omega)$  can be implemented by a SMS if and only if for all  $i \in \mathcal{I}$ , there is  $\tilde{a}_i \in A_i$  such that

$$\sum_{\omega \in \Omega} \sum_{a_{-i}} p(\tilde{a}_i, a_{-i}, \omega) (u_i(\tilde{a}_i, a_{-i}; \omega) - u_i(a'_i, a_{-i}; \omega)) \geq 0 \quad \forall a'_i \in A_i,$$

and for all  $a_i \in A_i \setminus \{\tilde{a}_i\}$

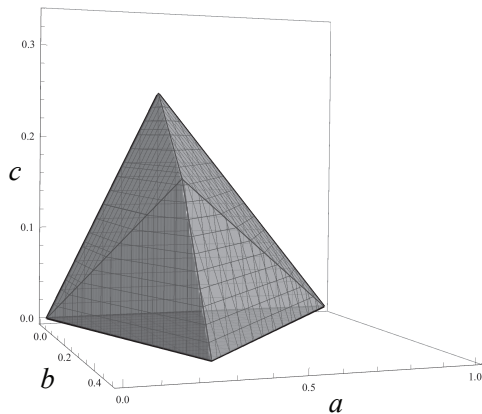
$$\sum_{\omega \in \Omega} p(a_i, a_{-i}, \omega) (u_i(a_i, a_{-i}; \omega) - u_i(a'_i, a_{-i}; \omega)) \geq 0 \quad \forall a'_i \in A_i, a_{-i} \in A_{-i}.$$

Example:

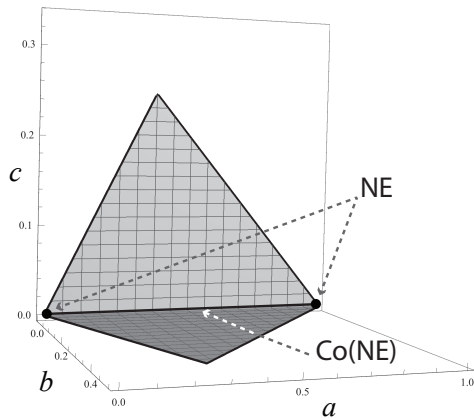
	0	1
0	3, 2	0, 0
1	0, 0	2, 3

Battle of the Sexes





(a) Correlated Equilibria

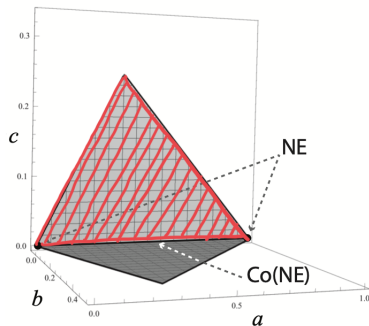


(b) SMS

- ▶ In coordination games with strict equilibria,  $\text{SMS}(\mu)$  is a union of faces of  $\text{BCE}(\mu)$ .
- ▶ Pure-strategy public information outcomes lie at the intersection of the different classes of SMS (here, the intersection of the faces).

	0	1
0	$a$	0
1	$c$	$d$

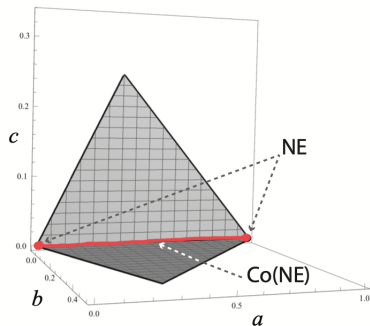
$$\tilde{a}_1 = 1, \tilde{a}_2 = 0$$



(b) SMS

	0	1
0	$a$	0
1	0	$d$

$$\tilde{a}_1 = 0, \tilde{a}_2 = 0 \text{ (or } \tilde{a}_1 = 1, \tilde{a}_2 = 1)$$



(b) SMS

# Optimality:

## Single-Meeting Schemes

Identify environments in which single-meeting schemes and delegated hierarchies are overall optimal?

⇒ an optimal BCE outcome satisfies the characterizations

**Assumption 1** (Binary Actions) For all  $i \in \mathcal{J}$ ,  $A_i = \{0, 1\}$ .

**Assumption 2** (Outside Option) For all  $i \in \mathcal{J}$ ,  $u_i = 0$  whenever  $a_i = 0$ .

**Assumption 3** (Complementarities). For all  $i \in \mathcal{J}$ ,  $u_i(1, a_{-i}; \omega)$  is weakly increasing in  $a_{-i}$  for all  $\omega \in \Omega$ .

## Examples :

- ▶ Linear network

$$u_i(a_i, a_{-i}; \omega) = \gamma_i(\omega) a_i + \sum_{j \neq i} \gamma_{ij}(\omega) a_i a_j$$

- ▶ Global games of regime change  
[Sakovics and Steiner 2012]

$$u_i(1, a_{-i}; \omega) = \begin{cases} b_i - c_i & \text{if } \kappa_i + \sum_{j \neq i} \kappa_j a_j > 1 - \omega \\ -c_i & \text{otherwise.} \end{cases}$$

and  $u_i(0, a_{-i}; \omega) = 0$ .



$v : A \times \Omega \rightarrow \mathbb{R}$  is **increasing** (on  $A$ ) if  
 $a' \geq a \Rightarrow v(a'; \omega) \geq v(a; \omega)$  for all  $\omega \in \Omega$ .

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## Theorem 4

If  $\{u_i\}$  satisfy Assumptions 1-3 and  $v \in \text{cone}(\mathcal{V}^M \cup \{u_i\})$ , then there is  $p^* \in \underset{p \in \text{BCE}(\mu)}{\text{argmax}} \mathbb{E}_p[v]$  that can be implemented by a single-meeting scheme.

# Thank you!