# Adjustments of Local labour markets to the COVID-19 crisis: the role of digital capital and working-from-home

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#### Motivation

- Digital capital and remote work crucial during the pandemic
  - Digital capital necessary for remote work
  - Continue working despite containment measures
  - Organisational flexibility, better cope with disruption of supply chains
  - Move business online

How did digital capital and remote work affect local employment responses to the crisis in the short to medium run? How did they interact?

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How did digital capital and remote work affect local employment responses to the crisis in the short to medium run? How did they interact?

- Digital capital and remote work related to spatial inequality
  - Poorer regions have a worse digital infrastructure
  - Poorer regions have a lower share of jobs that can be done remotely (Irlacher and Koch, 2021)

What are the implications for employment inequality across space ?

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#### Impact of recessions on local labor markets

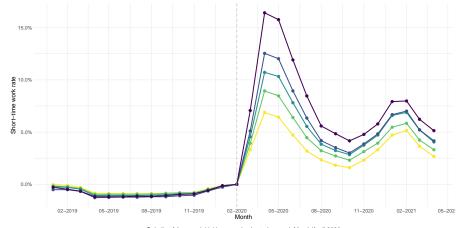
- Long-term declines in employment in more-affected regions Yagan, 2019; Hershbein and Stuart, 2020, for the U.S.
- Increase in inequality after past pandemics/recessions
  Furceri et al., 2020; Ma et al., 2020; Hershbein and Kahn, 2018
- Inclduing Covid-19 tended to exacerbate existing income and regional inequalities in the short run Stantcheva, 2021
- ⇒ The Covid crisis is different: lockdown, closure of specific sectors, new role of ICT and remote work

#### Short-run regional impact of Covid-19 crisis

- Local (un)employment affected by infection rates and lockdown measures
  Aum et al., 2020; Bauer and Weber, 2020; Böhme et al, 2020
- German counties with a higher share of teleworkable jobs experienced fewer short-time work registrations and fewer SARS-CoV-2 cases in March/April 2020
  - Alipour, Fadinger and Schymik, 2020
- ⇒ We look at the role of digital capital and how it matters for remote work to affect employment
- ⇒ Short-time work, unemployment, and firm dynamics
- ⇒ We look at the medium run responses

- German Federal Employment Agency
- Short-time work : 6-month lag, place of work, head count
  Short-time work rate: share of people on STW in the labour force
- To combine residence- and job-based measures, we aggregate districts (Kreise) at the local labour market level (257 Arbeitsmarktreport)

Data 000000



Quintile of Average initial increase in short-time work March/April 2020

1. quintile 2. quintile 3. quintile 4. quintile 5. quintile [3% to 6%] [6% to 7%] 7. quintile 9% to 10%] 10% to 26%]

#### Digitalisation measures

#### 1. Local ICT capital endowment

Data

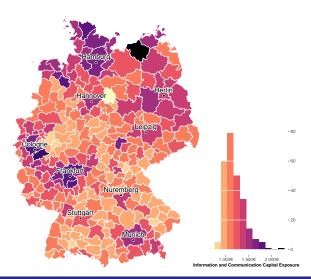
- ICT capital stocks in 40 industries for 2019, EU Klems
- Index at the local level based on industry composition

$$K_{ICT,I} = \sum_{i=1}^{I} \frac{E_{i,I}}{E_I} \times \frac{K_{ICT,i}}{E_i}$$

- Variation in local industry employment structure just before the pandemic.
- Different specialisation in ICT-intensive industries at the regional level.
- "Average potential for digital capital of a region"
- No variation in digital capital within detailed industry across local labour markets, likely endogenous to other regional characteristics.

#### Information and Communication Capital Exposure

Information and communication capital per worker in 2019



# Digitalisation measures

2. Local working-from-home potential

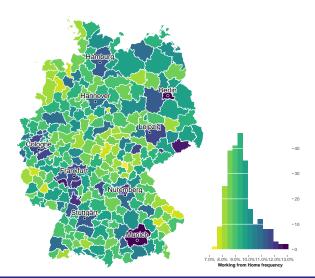
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- At occupational level 2018, BiBB/BauA Employment Survey
- Different indexes based on pre-crisis usage or teleworkable tasks
- Index at the level of local labour markets based on occupational composition

$$WfH_r = \sum_{o=1}^{O} \frac{E_{o,r}}{E_{\text{total},r}} \times \frac{WfH_o}{E_{o,\text{national}}}$$

#### Working from Home frequency

Share of frequent/always teleworkers in pre-period



- Difference-in-Differences with a continuous treatment
- Intensity of the treatment depends on a region's pre-crisis exposure to digital capital and working-from-home potential
- Control for systematic differences across regions using a propensity score weighting procedure
- Non-parametric covariate balancing generalised propensity score (npCBGPS) methodology by Fong et al. (2018)
- Estimate the effect of digitaliation on a pseudo-population of regions without relationship between local exposure variables and observable characteristics.

i Strong parallel trends assumption Regions at all exposure levels would have experienced the same trends in potential outcome if the COVID-19 crisis had not occur.



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Pre-trends

ii Conditional independence assumption Conditionaly on covariates, no unobserved selection into specific levels of digitalisation.

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iii Stable unit treatment value assumption The level of digitalisation in one region should not have employment effects in another region.

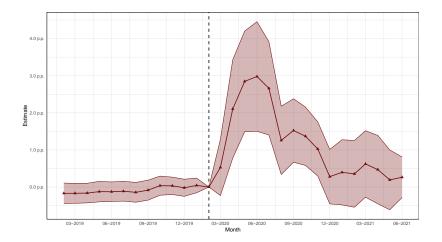
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- iii Stable unit treatment value assumption The level of digitalisation in one region should not have employment effects in another region.
  - Local labour markets defintion minimises commuting across local labour markets
  - Large migration or capital transfer would only happen over a longer time horizon in Germany
  - Stawarz et al. (2022) even document a drop in inter-county migration in 2020.

# Event-study framework

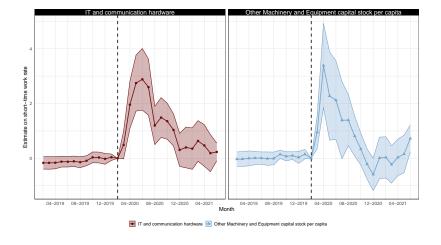
• Low-IT capital regions: bottom quintile

$$\text{STW-RATE}_{lt} = \sum_{t=1, t \neq 0}^{T} \beta_t \text{Low IT Capital}_{l} \times \text{Time}_{t} + \sum_{t=1, t \neq 0}^{T} \gamma_t \text{Time}_{t} + \alpha_l + \varepsilon_{lt}.$$

#### Low digital capital led to more short-time work



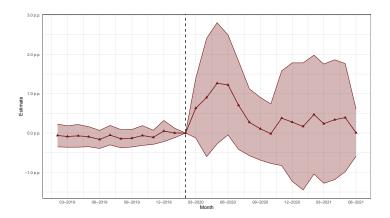
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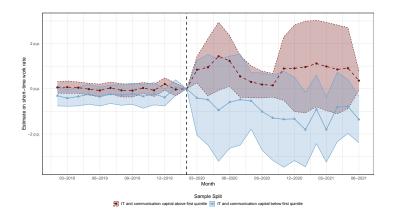
# Channels of impact

- Possibility to work remotely
- Organisational flexibility and faster adaptation
  - faster sharing of information
  - improve decision-making within organisations
  - Reshaping supply chains
- Move (part) business online

# Low WfH potential led to more short-time work in the short run



# Digital capital necessary for WfH potential to affect STW



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#### Other results

- Pre-crisis digital capital predicts actual working-from-home more than a year after the pandemic Actual WfH
- even if digital capital and working-from-home do not affect employment rates anymore.
- Digital capital reduced firm exit rates over the first year of the pandemic
- but even so did not affect unemeployment rates.

#### Take-away

#### Digital capital was

- essential for employment during the pandemic
- necessary for working-from-home to help reduce short-time work enabled to save jobs
- smoothed the employment shock beyond the ability to work remotely.
- Other likely channels similar to the ones linking ICT and productivity.
- Effect in the short/medium run: 8 months after outbreak
- Effect diminished when labour markets started to recover.

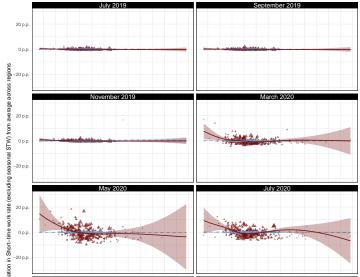
#### Discussion

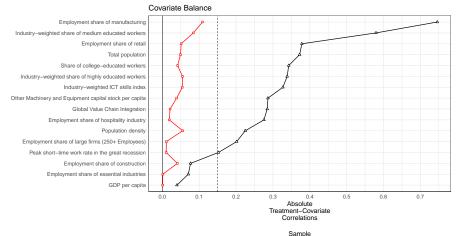
- Spatial digital divide brought further employment inequalities with the pandemic but only in the short to medium run.
- Short-time work likely powerful in cushoning negative shock in local labour markets with low digital capital.
- Consistent with literature on STW (Giupponi et al., 2022; Kopp and Siegenthaler, 2021, Giupponi and Landais, 2022)
- Despite higher firm exit rates, no higner unemeployment in low digital local labour markets.
- Job transitions out of hardly hit sectors (Arntz et al., 2023)

#### Discussion

- No persistent effect of digitalisation after a year
- Adoption of ICT during the pandemic & heterogeneity across space.
- Firm heterogeneity in ICT adoption (Gathmann et al., 2023, Barth et al., 2022, Rückert et al., 2020)
- Regional data on digital capital: regional convergence during/after the pandemic?
- Firm data: how the dispersion in firms' adjustments will affect spatial inequality?

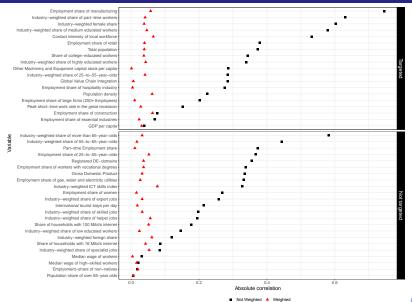






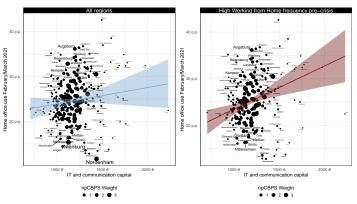
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◆ Unweighted ◆ npCBPS Weighted



Back

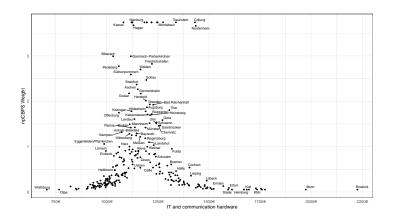
# Pre-crisis digital capital predicts actual working-from-home







# Weight distribution for the Digital capital exposure





# Weight distribution for the Working from Home frequency

