

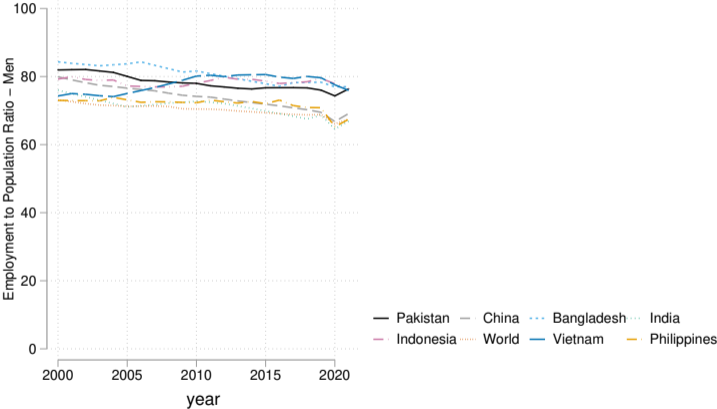
# Barriers to entry: Decomposing the gender gap in job search in urban Pakistan

Elisabetta Gentile      Nikita Kohli  
Asian Development Bank      Duke University

Nivedhitha Subramanian      Zunia Tirmazee      Kate Vyborny  
Bates College      Lahore School of Economics      Duke University

# Employment Rate - Men

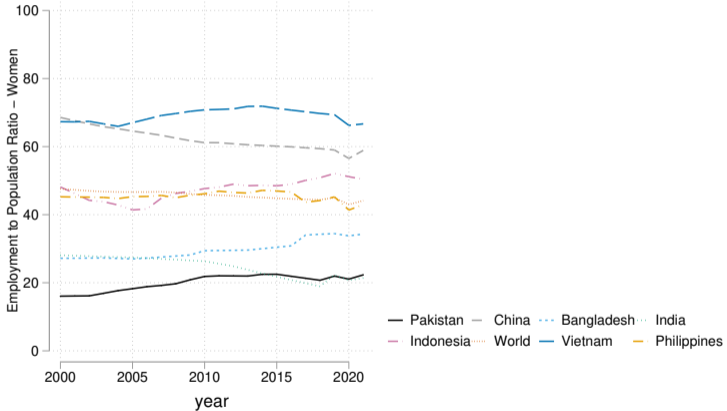
Employment to Population Ratio for Men over time



Employment to Population Ratio for Men over Time

# Employment Rate - Women

Employment to Population Ratio for Women over time



Employment to Population Ratio for Women over Time

# Motivation

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- **Demand-side factors affect women's employment** (Kuhn and Shen 2013, Card et al 2021, Shahid et al 2022, Goldin and Rouse 2000, Hangartner et al 2021, Ozen et al 2019)

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- **Supply-side factors affect women's employment** (Akerlof Kranton 2000, Field et al 2021, Cortes Pan 2017, Dean Jayachandran 2019, Subramanian 2021, Mas Pallais 2017, Fletcher et al 2018, Ahmed et al 2022)
- **Are supply-side or demand-side factors the binding constraint for women's employment opportunities?**
- **How do patterns change across education levels?**

# Empirical Challenges

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- Selection and endogeneity issues when observing firm interview and hiring decisions

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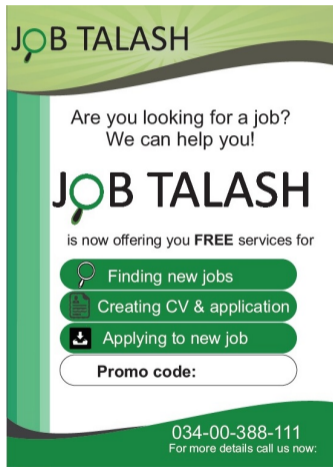
# This paper

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- Detailed administrative data from a job matching platform in Lahore, Pakistan
  - Begin with a representative sample of individuals
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- Combine with Incentivized Resume Rating experiment Kessler Low Sullivan 2019

# Representative Sample of Individuals

---



**JOB TALASH**

Are you looking for a job?  
We can help you!

**JOB TALASH**

is now offering you **FREE** services for

- Finding new jobs
- Creating CV & application
- Applying to new job

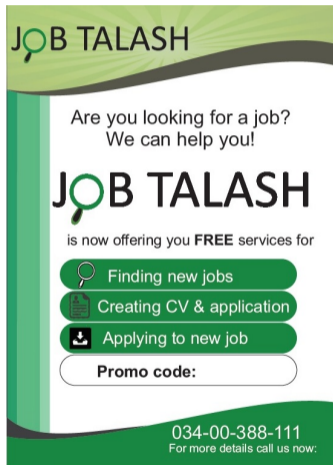
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034-00-388-111  
For more details call us now.

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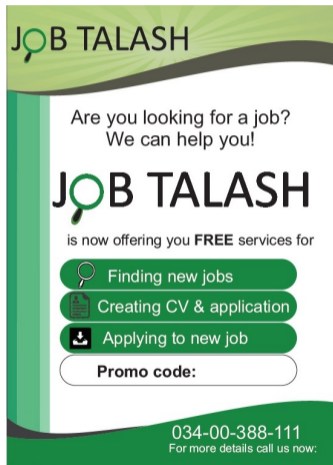
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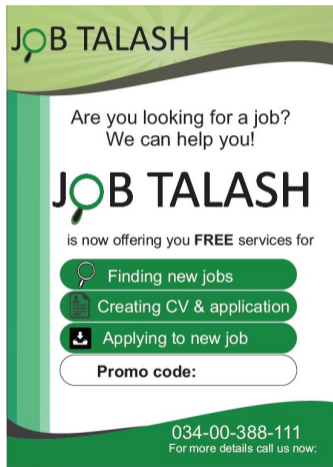
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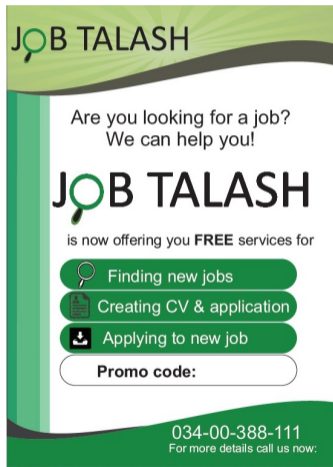
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  - $<$  secondary education:  $\approx 70\%$
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  - $>$  secondary education: 15-16%

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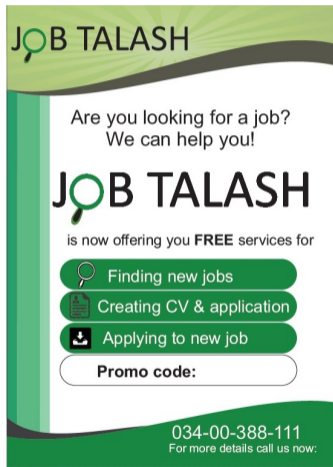
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- Distribution nearly identical to Labor Force Survey data for Lahore
- Every adult offered free sign-up for job search service

Comparing LFS to HH Listing - All

Comparing LFS to HH Listing - Women

Comparing LFS to HH Listing - Men

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# Gender Gaps in Work and Signup

---

|                      | (1)<br>Working<br>at<br>baseline | (2)<br>Interested<br>in Job<br>Talash | (3)<br>Completed<br>signup |
|----------------------|----------------------------------|---------------------------------------|----------------------------|
| $\beta_1$ : Female;  | -0.632***<br>[0.002]             | -0.095***<br>[0.002]                  | -0.039***<br>[0.001]       |
| $\beta_0$ : Constant | 0.713***<br>[0.001]              | 0.302***<br>[0.002]                   | 0.074***<br>[0.001]        |
| $\beta_1/\beta_0$    | -0.89                            | -0.32                                 | -0.53                      |
| N                    | 182,491                          | 182,491                               | 182,491                    |

Unit of observation: individual; robust SEs

# Gender Gaps in Work and Signup-by Education

|   | (1)<br>Working<br>at<br>baseline | (2)<br>Interested<br>in Job<br>Talash | (3)<br>Completed<br>signup |
|---|----------------------------------|---------------------------------------|----------------------------|
| $\beta_1$ : Female <sub>i</sub>                             | -0.669***<br>[0.002]             | -0.121***<br>[0.002]                  | -0.044***<br>[0.001]       |
| $\beta_2$ : Female <sub>i</sub> × Secondary Ed <sub>i</sub> | 0.131***<br>[0.006]              | 0.039***<br>[0.006]                   | -0.005<br>[0.004]          |
| $\beta_3$ : Female <sub>i</sub> × Tertiary Ed <sub>i</sub>  | 0.134***<br>[0.005]              | 0.126***<br>[0.006]                   | 0.029***<br>[0.003]        |
| $\beta_4$ : Secondary Ed <sub>i</sub>                       | -0.111***<br>[0.005]             | 0.026***<br>[0.005]                   | 0.027***<br>[0.003]        |
| $\beta_5$ : Tertiary Ed <sub>i</sub>                        | 0.016***<br>[0.004]              | -0.011**<br>[0.004]                   | 0.012***<br>[0.003]        |
| $\beta_0$ : Constant  | 0.724***<br>[0.002]              | 0.301***<br>[0.002]                   | 0.069***<br>[0.001]        |
| P-value: $\beta_1+\beta_2=0$                                | 0.00                             | 0.00                                  | 0.00                       |
| P-value: $\beta_1+\beta_3=0$                                | 0.00                             | 0.28                                  | 0.00                       |
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As education levels rise...

- Gender gaps close

Unit of observation: individual; robust SEs

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As education levels rise...

- Gender gaps close
- Gender gap in interest closes completely with tertiary education; signup narrows by 66%

Unit of observation: individual; robust SEs

# Dyad Analysis

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- >3.5 million individual-vacancy dyads
- 17% of dyads satisfy both supply- and demand- imposed criteria and are sent to individual
- We observe whether dyads that do not satisfy all criteria are due to supply-side, demand-side factors or both
- Regress dyad-level outcomes on an indicator for female; cluster SEs by individual and vacancy

# Gender Gaps in Platform Outcomes

|                                 | (1)<br>Selected<br>occup. | (2)<br>Qualify<br>educ | (3)<br>Qualify<br>exper. | (4)<br>Qualify<br>gender | (5)<br>Matched       | (6)<br>Apply  <br>matched | (7)<br>Interview  <br>apply |
|---------------------------------|---------------------------|------------------------|--------------------------|--------------------------|----------------------|---------------------------|-----------------------------|
| $\beta_1$ : Female <sub>i</sub> | -0.006<br>[0.009]         | -0.001<br>[0.005]      | -0.175***<br>[0.008]     | -0.458***<br>[0.028]     | -0.132***<br>[0.010] | 0.002**<br>[0.001]        | 0.022<br>[0.023]            |
| $\beta_0$ : Constant            | 0.361***<br>[0.007]       | 0.799***<br>[0.010]    | 0.866***<br>[0.006]      | 0.864***<br>[0.013]      | 0.225***<br>[0.007]  | 0.006***<br>[0.000]       | 0.071***<br>[0.012]         |
| $\beta_1/\beta_0$               | -0.02                     | -0.00                  | -0.20                    | -0.53                    | -0.59                | 0.34                      | 0.31                        |
| N                               | 3,541,932                 | 3,541,932              | 3,541,932                | 3,541,932                | 3,541,932            | 606,579                   | 3,548                       |

Unit of observation: individual-vacancy dyad; SEs clustered on individual and vacancy

# Gender Gaps in Platform Outcomes - by Education

|   | (1)                 | (2)                  | (3)                  | (4)                  | (5)                  | (6)                  | (7)                 |
|---|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------|
|   | Selected occup.     | Qualify educ         | Qualify exper.       | Qualify gender       | Matched              | Apply   matched      | Interview   apply   |
| $\beta_1$ : Female <sub>i</sub>                             | 0.002<br>[0.011]    | -0.028***<br>[0.006] | -0.211***<br>[0.011] | -0.623***<br>[0.030] | -0.179***<br>[0.010] | 0.007***<br>[0.002]  | 0.021<br>[0.035]    |
| $\beta_2$ : Female <sub>i</sub> × Secondary Ed <sub>i</sub> | -0.015<br>[0.019]   | 0.013<br>[0.013]     | 0.123***<br>[0.017]  | 0.439***<br>[0.041]  | 0.119***<br>[0.016]  | -0.009***<br>[0.002] | 0.030<br>[0.044]    |
| $\beta_3$ : Female <sub>i</sub> × Tertiary Ed <sub>i</sub>  | -0.038**<br>[0.018] | 0.049***<br>[0.009]  | 0.121***<br>[0.016]  | 0.558***<br>[0.051]  | 0.151***<br>[0.021]  | -0.012***<br>[0.002] | 0.000<br>[0.044]    |
| $\beta_4$ : Secondary Ed <sub>i</sub>                       | 0.033***<br>[0.012] | 0.013<br>[0.017]     | -0.099***<br>[0.013] | -0.084***<br>[0.021] | -0.032***<br>[0.011] | 0.004***<br>[0.001]  | -0.041**<br>[0.018] |
| $\beta_5$ : Tertiary Ed <sub>i</sub>                        | 0.013<br>[0.015]    | 0.134***<br>[0.014]  | -0.043***<br>[0.012] | -0.112***<br>[0.027] | -0.012<br>[0.014]    | 0.004***<br>[0.001]  | -0.036*<br>[0.021]  |
| $\beta_0$ : Constant  | 0.356***<br>[0.008] | 0.782***<br>[0.012]  | 0.882***<br>[0.006]  | 0.886***<br>[0.014]  | 0.230***<br>[0.008]  | 0.005***<br>[0.000]  | 0.084***<br>[0.017] |
| P-value: $\beta_1+\beta_2=0$                                | 0.43                | 0.24                 | 0.00                 | 0.00                 | 0.00                 | 0.24                 | 0.09                |
| P-value: $\beta_1+\beta_3=0$                                | 0.01                | 0.00                 | 0.00                 | 0.14                 | 0.14                 | 0.00                 | 0.44                |
| N   | 3,541,932           | 3,541,932            | 3,541,932            | 3,541,932            | 3,541,932            | 606,579              | 3,548               |

Unit of observation: individual-vacancy dyad; SEs clustered on individual and vacancy

## Question

To what extent do firms' explicit gender restrictions form the binding constraint on the number of opportunities available for women to apply to?

# Meeting Firm Gender Criteria

|                                 | Qualify based on gender |                      |                                     |
|---------------------------------|-------------------------|----------------------|-------------------------------------|
|                                 | (1)                     | (2)                  | (3)                                 |
| $\beta_1$ : Female <sub>i</sub> | -0.458***<br>[0.028]    | -0.455***<br>[0.031] | -0.427***<br>[0.035]                |
| $\beta_0$ : Constant            | 0.864***<br>[0.013]     | 0.878***<br>[0.013]  | 0.878***<br>[0.014]                 |
| $\beta_1/\beta_0$               | -0.53                   | -0.52                | -0.49                               |
| Sample                          | Full<br>Sample          | Qualify<br>educ+exp  | Qualify<br>educ+exp<br>+select occp |
| N                               | 3,541,932               | 2,317,189            | 841,114                             |

# Meeting Firm Gender Criteria- by Education

|   | Qualify based on gender |                      |                                     |
|---|-------------------------|----------------------|-------------------------------------|
|   | (1)                     | (2)                  | (3)                                 |
| $\beta_1$ : Female <sub>i</sub>                             | -0.623***<br>[0.030]    | -0.654***<br>[0.032] | -0.643***<br>[0.037]                |
| $\beta_2$ : Female <sub>i</sub> × Secondary Ed <sub>i</sub> | 0.439***<br>[0.041]     | 0.440***<br>[0.046]  | 0.500***<br>[0.053]                 |
| $\beta_3$ : Female <sub>i</sub> × Tertiary Ed <sub>i</sub>  | 0.558***<br>[0.051]     | 0.605***<br>[0.055]  | 0.668***<br>[0.062]                 |
| $\beta_4$ : Secondary Ed <sub>i</sub>                       | -0.084***<br>[0.021]    | -0.106***<br>[0.022] | -0.131***<br>[0.026]                |
| $\beta_5$ : Tertiary Ed <sub>i</sub>                        | -0.112***<br>[0.027]    | -0.144***<br>[0.029] | -0.170***<br>[0.033]                |
| $\beta_0$ : Constant  | 0.886***<br>[0.014]     | 0.906***<br>[0.014]  | 0.914***<br>[0.013]                 |
| P-value: $\beta_1+\beta_2=0$                                | 0.00                    | 0.00                 | 0.00                                |
| P-value: $\beta_1+\beta_3=0$                                | 0.14                    | 0.31                 | 0.65                                |
| Sample  | Full<br>Sample          | Qualify<br>educ+exp  | Qualify<br>educ+exp<br>+select occp |
| N   | 3,541,932               | 2,317,189            | 841,114                             |

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|   | Qualify based on gender |                      |                                     |
|---|-------------------------|----------------------|-------------------------------------|
|   | (1)                     | (2)                  | (3)                                 |
| $\beta_1$ : Female <sub>i</sub>                             | -0.623***<br>[0.030]    | -0.654***<br>[0.032] | -0.643***<br>[0.037]                |
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| $\beta_3$ : Female <sub>i</sub> × Tertiary Ed <sub>i</sub>  | 0.558***<br>[0.051]     | 0.605***<br>[0.055]  | 0.668***<br>[0.062]                 |
| $\beta_4$ : Secondary Ed <sub>i</sub>                       | -0.084***<br>[0.021]    | -0.106***<br>[0.022] | -0.131***<br>[0.026]                |
| $\beta_5$ : Tertiary Ed <sub>i</sub>                        | -0.112***<br>[0.027]    | -0.144***<br>[0.029] | -0.170***<br>[0.033]                |
| $\beta_0$ : Constant  | 0.886***<br>[0.014]     | 0.906***<br>[0.014]  | 0.914***<br>[0.013]                 |
| P-value: $\beta_1+\beta_2=0$                                | 0.00                    | 0.00                 | 0.00                                |
| P-value: $\beta_1+\beta_3=0$                                | 0.14                    | 0.31                 | 0.65                                |
| Sample  | Full<br>Sample          | Qualify<br>educ+exp  | Qualify<br>educ+exp<br>+select occp |
| N   | 3,541,932               | 2,317,189            | 841,114                             |

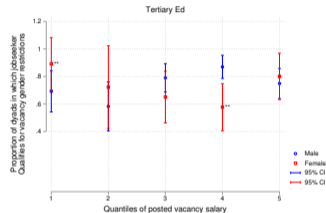
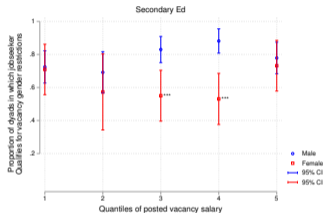
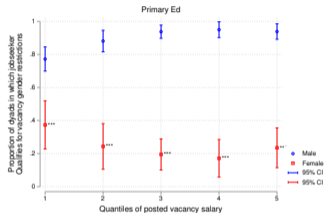
- At higher levels of education, gender gap in meeting gender criteria closes in the sub-samples



## Question

While the gender gap in the *quantity* of opportunities due to firm-side gender constraints closes with higher education, what about the quality of job opportunities?

# Quality Margin - Satisfy Gender Criteria - Salary



- At highest education level, women are significantly more likely to satisfy gender criteria for lowest salary quintile jobs
- This could explain high-ed women's selectivity in job applications

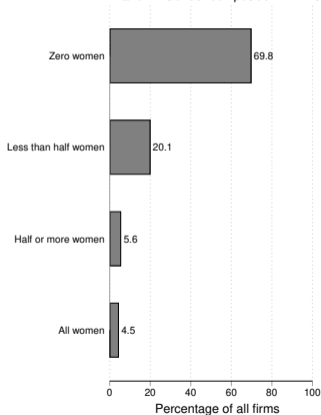
## Question

Do firm characteristics explain gender gap in demand for applicants?

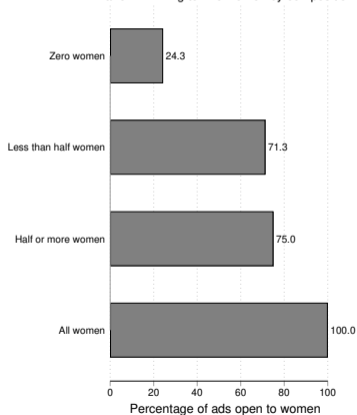
# Firm Gender Composition and Gender Criteria

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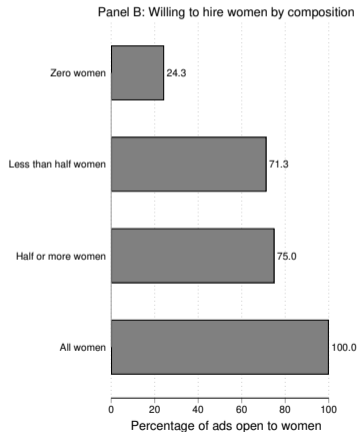
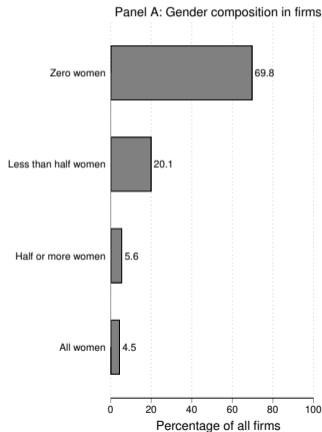
Panel A: Gender composition in firms



Panel B: Willing to hire women by composition



# Firm Gender Composition and Gender Criteria



- At all-male firms, even conditional on meeting education and experience criteria, women are 74% less likely to meet gender criteria

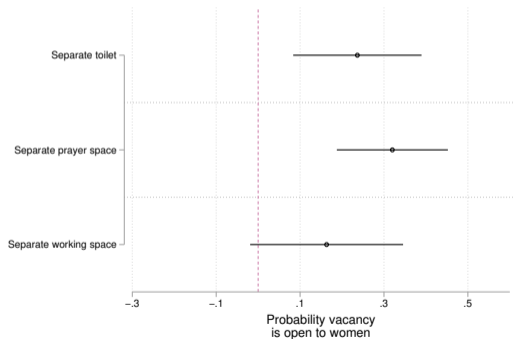
# Meeting Firm Gender Criteria - by Firm GC

|  | Qualify based on gender |                      |                                     |
|--|-------------------------|----------------------|-------------------------------------|
|  | (1)                     | (2)                  | (3)                                 |
| $\beta_1$ : Female <sub>i</sub>                                    | -0.691***<br>[0.028]    | -0.683***<br>[0.031] | -0.681***<br>[0.036]                |
| $\beta_2$ : Female <sub>i</sub> × Firm has < 50% female employees  | 0.564***<br>[0.064]     | 0.618***<br>[0.070]  | 0.619***<br>[0.080]                 |
| $\beta_3$ : Female <sub>i</sub> × Firm has 51-99% female employees | 1.029***<br>[0.143]     | 1.035***<br>[0.161]  | 1.125***<br>[0.136]                 |
| $\beta_4$ : Female <sub>i</sub> × Firm has 100% female employees   | 1.612***<br>[0.061]     | 1.603***<br>[0.064]  | 1.625***<br>[0.055]                 |
| $\beta_5$ : Firm has < 50% female employees                        | -0.088**<br>[0.034]     | -0.106***<br>[0.040] | -0.099**<br>[0.043]                 |
| $\beta_6$ : Firm has 51-99% female employees                       | -0.478***<br>[0.090]    | -0.495***<br>[0.096] | -0.492***<br>[0.094]                |
| $\beta_7$ : Firm has 100% female employees                         | -0.856***<br>[0.055]    | -0.857***<br>[0.057] | -0.874***<br>[0.043]                |
| $\beta_0$ : Constant   | 0.935***<br>[0.011]     | 0.937***<br>[0.012]  | 0.930***<br>[0.014]                 |
| P-value: $\beta_1+\beta_2=0$                                       | 0.03                    | 0.30                 | 0.38                                |
| P-value: $\beta_1+\beta_3=0$                                       | 0.02                    | 0.03                 | 0.00                                |
| P-value: $\beta_1+\beta_4=0$                                       | 0.00                    | 0.00                 | 0.00                                |
| Sample   | Full<br>Sample          | Qualify<br>educ+exp  | Qualify<br>educ+exp<br>+select occp |
| N  | 3,330,146               | 2,185,452            | 791,681                             |

# Firm Characteristics

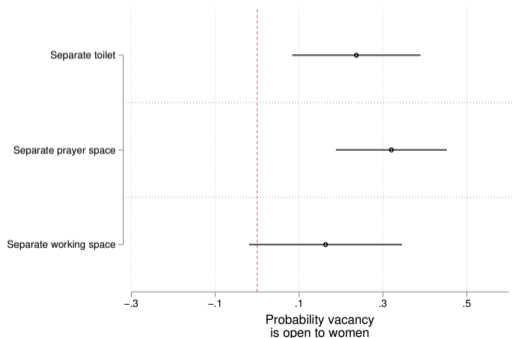
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## Firm characteristics and gender restrictions

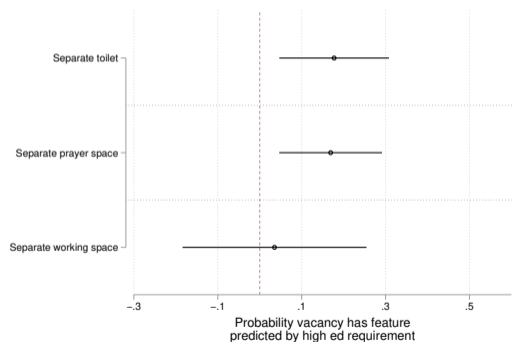


# Firm Characteristics

## Firm characteristics and gender restrictions



## Firm characteristics and education requirements



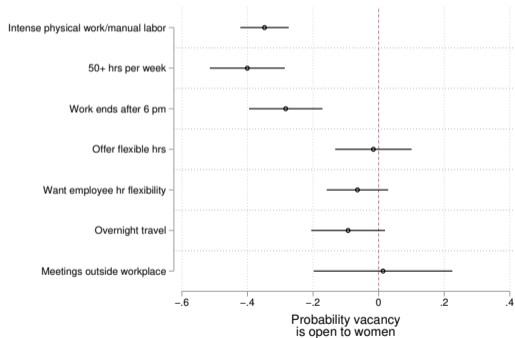


## Question

Do vacancy characteristics explain gender gap in demand for applicants?

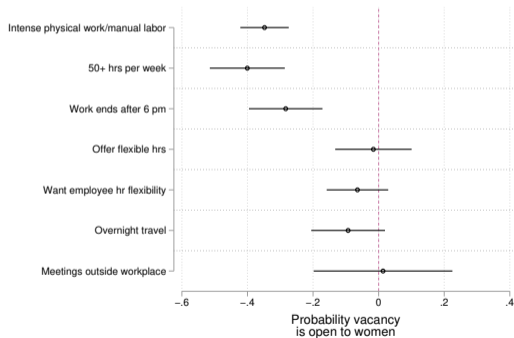
# Vacancy Characteristics

## Vacancy characteristics and gender restrictions

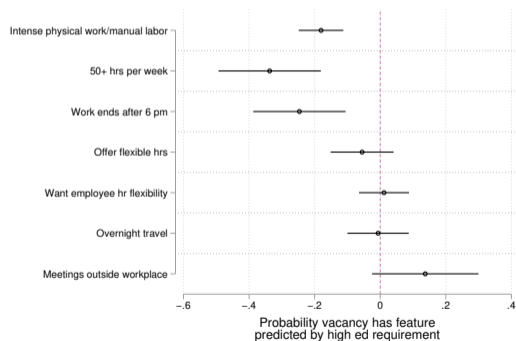


# Vacancy Characteristics

## Vacancy characteristics and gender restrictions



## Vacancy characteristics and education requirements



Not driven fully by occupation and industry

# Incentivized Resume Rating Experiment

---

- Delve further into the firm decision-making process at the time of interview
- Firms are asked to choose a CV from each of three pairs of CVs

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- Key experimental variation: gender of the name on the CV
- CV characteristics balanced on gender Balance



# IRR Results

---

- Firms are 12 pp less likely to select CV with female name [Table](#)

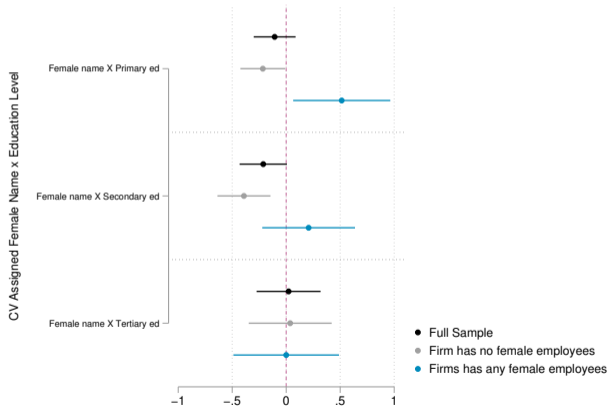
# IRR Results

---

- Firms are 12 pp less likely to select CV with female name [Table](#)
- Firms with zero female employees are 23 pp less likely to choose a female CV than a male CV
- Firms with any female employees are 22 pp more likely to choose a female CV than firms with no female employees
- Firms with all female employees are 60 pp more likely to choose a female CV than other firms [Table](#)

# IRR: Heterogeneity by CV Education Level

Figure: Incentivized Resume Rating: Heterogeneity by CV Education Level



# Takeaways

---

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---

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- As education levels rise, women are more selective in choosing occupations, and in choosing which vacancies to apply to
- But they are also significantly more likely to satisfy gender criteria at the lowest-salary jobs, compared to their similarly educated male peers
- Through experiment: As education levels rise, female penalty goes away, even for firms without women

Thank you!

[zuniatirmazee@gmail.com](mailto:zuniatirmazee@gmail.com)



# Comparing LFS to HH Listing - All

---

| Sample                  | LFS Lahore       | HH Listing       |
|-------------------------|------------------|------------------|
|                         | (1)              | (2)              |
| Female                  | 0.493<br>(0.500) | 0.496<br>(0.500) |
| Age                     | 34.0             | 33.2             |
| Highest education level |                  |                  |
| Primary Ed              | 0.692            | 0.708            |
| Secondary Ed            | 0.141            | 0.121            |
| Tertiary Ed             | 0.167            | 0.154            |
| Employed                | 0.471            | 0.397            |
| N                       | 6464             | 184048           |

# Comparing LFS to HH Listing - Women

---

| Sample                  | LFS Lahore     | HH Listing     |
|-------------------------|----------------|----------------|
|                         | (1)            | (2)            |
| Age                     | 33.8<br>(11.6) | 32.9<br>(11.3) |
| Highest education level |                |                |
| Primary Ed              | 0.678          | 0.702          |
| Secondary Ed            | 0.149          | 0.126          |
| Tertiary Ed             | 0.173          | 0.158          |
| Employed                | 0.098          | 0.081          |
| N                       | 3189           | 91351          |

Representative Sample

# Comparing LFS to HH Listing - Men

---

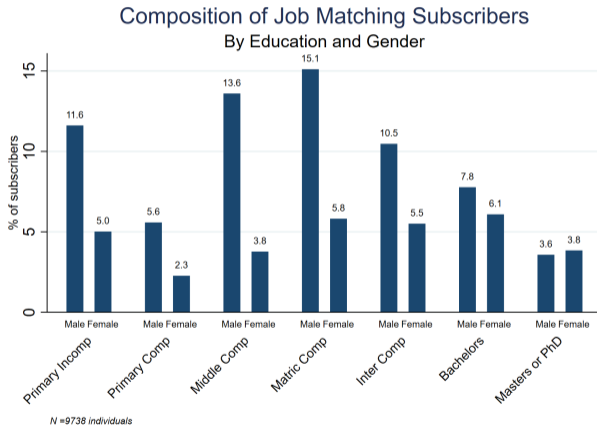
| Sample                  | LFS Lahore<br>(1) | HH Listing<br>(2) |
|-------------------------|-------------------|-------------------|
| Age                     | 34.2<br>(11.8)    | 33.5<br>(11.6)    |
| Highest education level |                   |                   |
| Primary Ed              | 0.705             | 0.715             |
| Secondary Ed            | 0.135             | 0.117             |
| Tertiary Ed             | 0.160             | 0.151             |
| Employed                | 0.834             | 0.708             |
| N                       | 3275              | 92697             |

Representative Sample

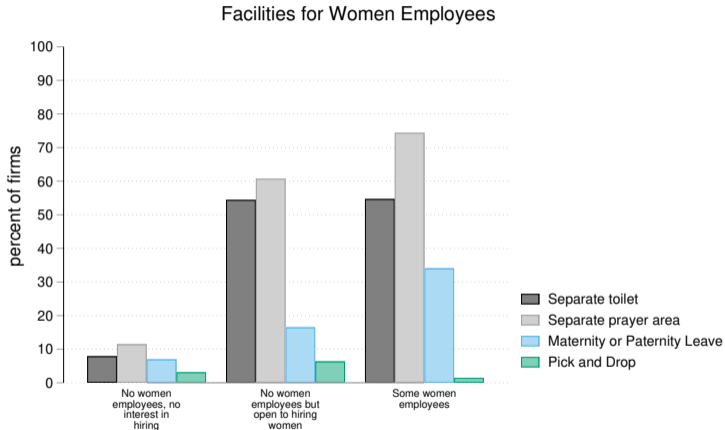
# Gender Gaps in Work and Signup - by Education

|   | (1)<br>Working<br>at<br>baseline | (2)<br>Interested<br>in Job<br>Talash | (3)<br>Completed<br>signup |
|---|----------------------------------|---------------------------------------|----------------------------|
| $\beta_1$ : Female <sub>i</sub>                             | -0.669***<br>[0.002]             | -0.121***<br>[0.002]                  | -0.044***<br>[0.001]       |
| $\beta_2$ : Female <sub>i</sub> × Secondary Ed <sub>i</sub> | 0.131***<br>[0.006]              | 0.039***<br>[0.006]                   | -0.005<br>[0.004]          |
| $\beta_3$ : Female <sub>i</sub> × Tertiary Ed <sub>i</sub>  | 0.134***<br>[0.005]              | 0.126***<br>[0.006]                   | 0.029***<br>[0.003]        |
| $\beta_4$ : Secondary Ed <sub>i</sub>                       | -0.111***<br>[0.005]             | 0.026***<br>[0.005]                   | 0.027***<br>[0.003]        |
| $\beta_5$ : Tertiary Ed <sub>i</sub>                        | 0.016***<br>[0.004]              | -0.011**<br>[0.004]                   | 0.012***<br>[0.003]        |
| $\beta_0$ : Constant  | 0.724***<br>[0.002]              | 0.301***<br>[0.002]                   | 0.069***<br>[0.001]        |
| P-value: $\beta_1+\beta_2=0$                                | 0.00                             | 0.00                                  | 0.00                       |
| P-value: $\beta_1+\beta_3=0$                                | 0.00                             | 0.28                                  | 0.00                       |
| N   | 182,491                          | 182,491                               | 182,491                    |

# Education and Gender



# Facilities for Women Employees



Sample Size— No women employees,  $N = 209$ , No women employees but open to hiring women,  $N=36$

Some women employees,  $N=62$

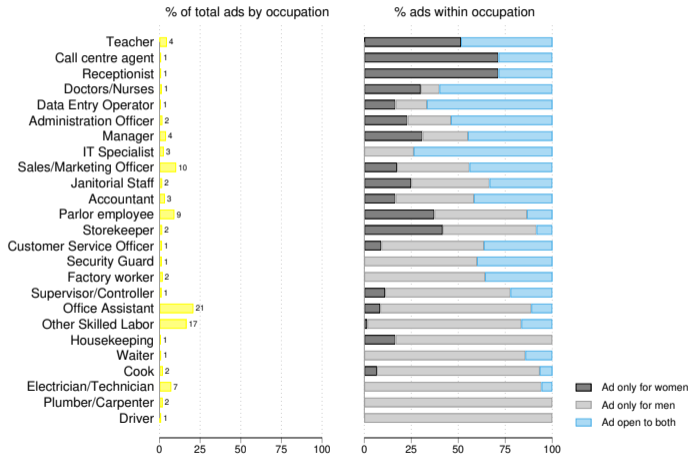
Note: Restricted to full representative sample firms who post ads

Description

# Ads open to women - Industry



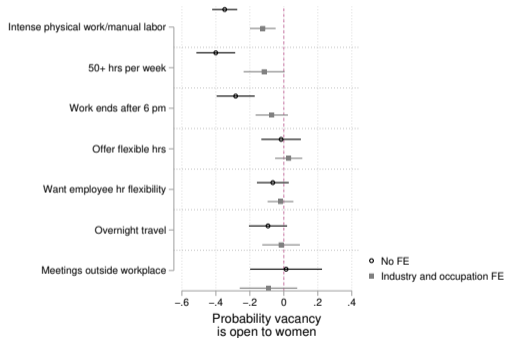
# Ads open to women - Occupation



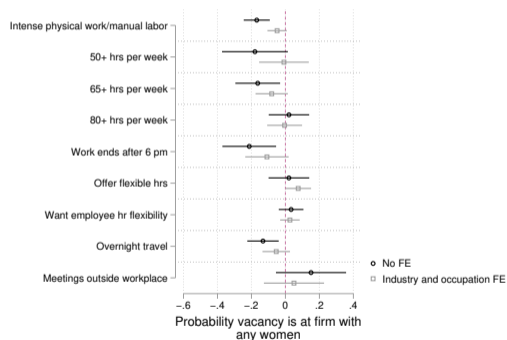


# Not entirely driven by Occupation and Industry

## Vacancy characteristics and gender restrictions

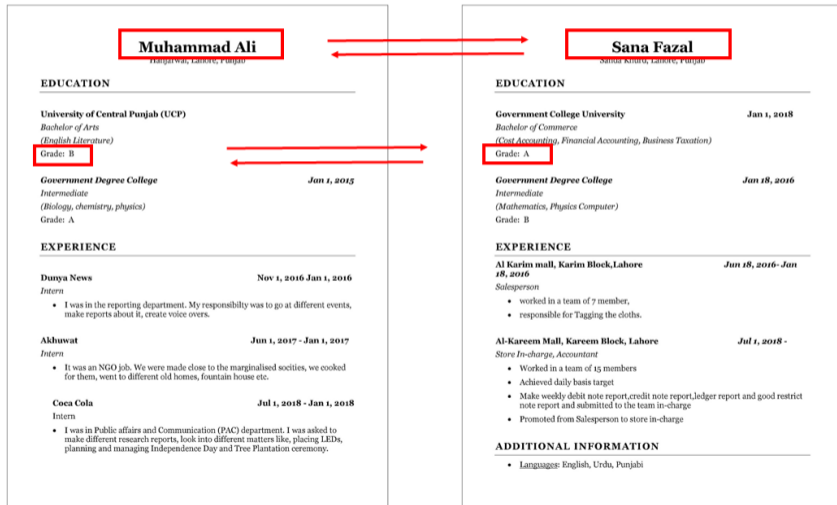


## Vacancy characteristics and gender composition



Job Characteristics

# IRR Experiment



# IRR - Balance

---

| Variable                  | (1)<br>Male | (2)<br>Female | (3)<br>P-values |
|---------------------------|-------------|---------------|-----------------|
| Tertiary Education        | 0.209       | 0.209         | 1.000           |
| Secondary education       | 0.326       | 0.349         | 0.611           |
| Primary Education         | 0.465       | 0.442         | 0.629           |
| Tertiary grades           | 3.051       | 3.093         | 0.784           |
| Secondary grades          | 3.934       | 3.782         | 0.280           |
| Public Tertiary Education | 0.074       | 0.047         | 0.226           |
| 3-5 years experience      | 0.502       | 0.502         | 1.000           |
| N                         | 215         | 215           | 430             |

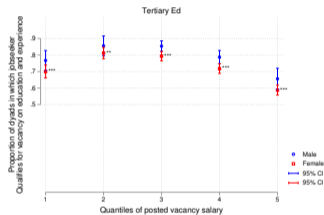
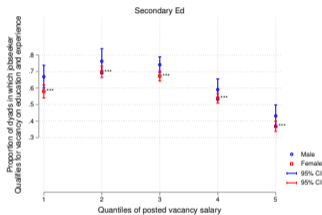
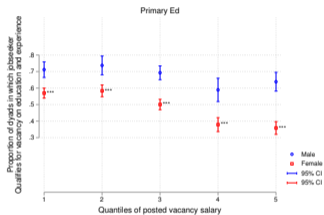
# Pricing CV Attributes

---

|   | CV chosen          |                    |
|---|--------------------|--------------------|
|   | (1)                | (2)                |
| $\beta_1$ : CV assigned Female name           | -0.115*<br>(0.068) | -0.122*<br>(0.069) |
| $\beta_2$ : Experience                        | -0.003<br>(0.003)  | -0.008<br>(0.006)  |
| $\beta_3$ : Secondary Ed                      | -0.039<br>(0.029)  | -0.027<br>(0.046)  |
| $\beta_4$ : Tertiary Ed                       | -0.016<br>(0.012)  | -0.045<br>(0.081)  |
| $\beta_5$ : Secondary grades not reported     |                    | -0.016<br>(0.058)  |
| $\beta_6$ : Tertiary grades not reported      |                    | -0.131<br>(0.139)  |
| $\beta_7$ : Tertiary institute ranking=Medium |                    | 0.332*<br>(0.179)  |
| $\beta_8$ : Tertiary institute ranking=High   |                    | 0.017<br>(0.145)   |
| N   | 430                | 430                |

IRR Description

# Satisfy Education, Experience Criteria - Salary



- Patterns similar across education levels

# IRR - By Firm Gender Composition

|   | CV Chosen                        |                                  |
|---|----------------------------------|----------------------------------|
|   | (1)                              | (2)                              |
| $\beta_1$ : Female name <sub>k</sub>                      | -0.230**<br>[0.072]              | -0.151*<br>[0.066]               |
| $\beta_2$ : Female name <sub>k</sub> X Group <sub>j</sub> | 0.452**<br>[0.149]               | 0.751**<br>[0.287]               |
| $\beta_3$ : Group <sub>j</sub>                            | -0.226**<br>[0.074]              | -0.376**<br>[0.143]              |
| $\beta_1 + \beta_2$ :                                     |                                  |                                  |
| Total effect of female name <sub>k</sub><br>in HTE group  | 0.222*<br>[0.130]                | 0.600**<br>[0.279]               |
| Outcome Control Mean                                      | 0.558                            | 0.558                            |
| N   | 430                              | 430                              |
| HTE Group   | Firm has any<br>female employees | Firm has all<br>female employees |

Summary