

# Firms That Automate: Theory & Evidence

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# Automation Perspectives

The “old view” versus the “new view” (Aghion, Antonin, et al. 2020).

- ▶ **Negative direct effects of new technologies on workers:**
  - ▶ Robots displaced 400,000 U.S. jobs (Acemoglu and Restrepo 2020)
  - ▶ Robots destroyed 275,000 German manuf. jobs (Dauth et al. 2021)
  - ▶ 5% fall in global employment due to robots (Carbonero et al. 2020)
  - ▶ **Positive indirect effects:** new tasks created (Acemoglu and Restrepo 2016) or wage pushed up by labour scarcity and complementarity (Aghion, Jones, et al. 2017)
- ▶ New evidence (Acemoglu, Lelarge, et al. 2020; Koch et al. 2019; Zator 2019; Humlum 2019) points to **positive direct effects and negative indirect effects!**

# Overview

## Data

- ▶ Insights from unique Italian firm survey data:
  1. Wide range of automation technologies
  2. Panel of large sample
  3. Track *when* firms automate

## Results

- ▶ Automaters are larger, more productive & grow faster.
- ▶ Adoption of automation technology boosts firm employment.

## Model

- ▶ *Why?* To understand aggregate effects.
- ▶ *What?* Hopenhayn (1992) with skilled/unskilled labour and automation technology.
- ▶ *Findings?* Reconcile firm-level and aggregate findings.

# Roadmap

Literature Review

Data

Results

Model

Conclusions

# Literature Review

# Empirical Research on Automating Firms

The nascent research on firm-level automation is limited:

1. **Time periods** (Bartelsman et al. 1998; Dinlersoz and Wolf 2018; Kwon and Stoneman 1995; Zator 2019)
2. **Automation technologies** (Zator 2019; Acemoglu, Lelarge, et al. 2020; Stapleton and Webb 2020; Koch et al. 2019; Cheng et al. 2019; Humlum 2019)
3. **Sample of firms** (Dinlersoz and Wolf 2018; Kromann and Sorensen 2019; Doms et al. 1997; Bartel et al. 2007)

I use a novel dataset which asks about **many automation technologies** in **recent years**, across a **panel** of nationally **representative** firms.

Data

# Survey of Industrial and Service Firms (Banca d'Italia)

- ▶ Around 4,500 firms in each year.
- ▶ Approx. 3,500 firms in panel, 2010 - 2018.
- ▶ Firms employed across services and manufacturing.
- ▶ Representative of population of firms, with weights to adjust.
- ▶ **Crucial:** information on automation across firms.
- ▶ Great data because:
  1. Depth of automation technologies
  2. Timing of automation behaviour
  3. Panel component - can track firms over time
  4. Size of sample

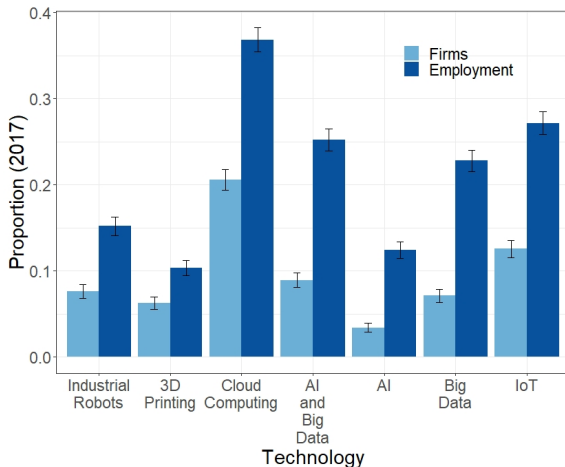


# Questions on Automation

1. Firms asked in 2015, 2017, and 2019 about the use of:
  - ▶ Artificial Intelligence
  - ▶ Big Data
  - ▶ Internet of Things
  - ▶ Cloud Computing
  - ▶ Industrial Robotics
  - ▶ 3D Printing
2. Firms asked *when* they adopted each technology.
3. Share of investment in automation technologies.

## Results

# Automation Adopters Are Larger

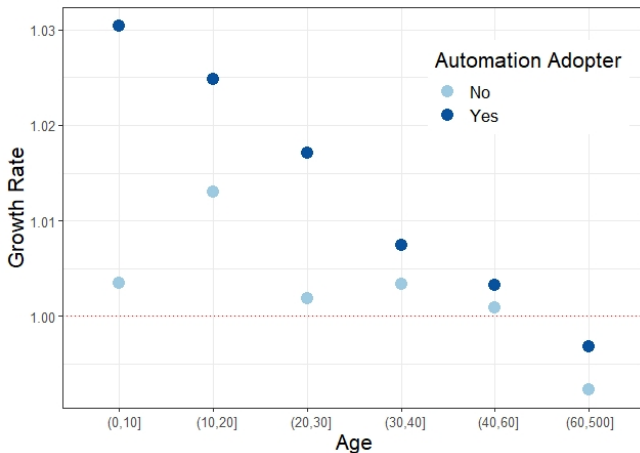


Further Evidence Across Size Distribution

Less Clear Variation in Adoption by Age

# Growth Rates

Firms that automate generally **grow faster** than non-adopters:



# Empirical Approach

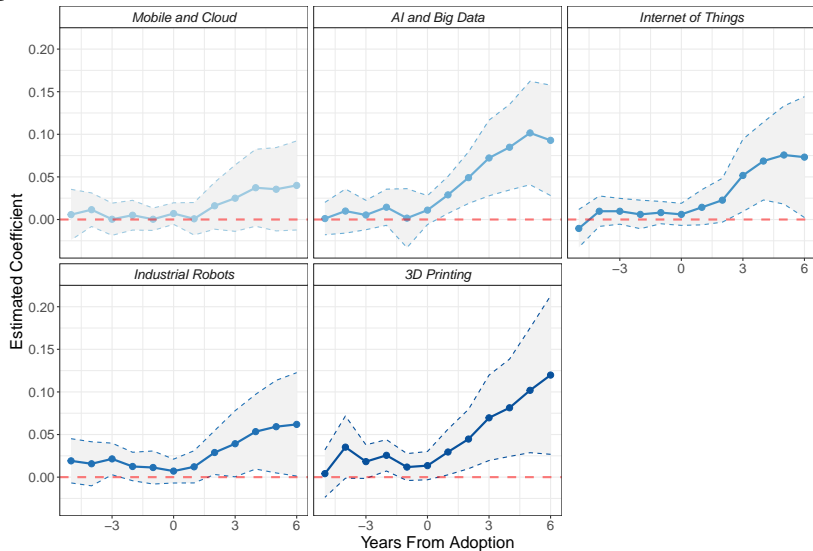
## Event Studies

$$\ln \underbrace{Y_{it}}_{\substack{\text{Employment} \\ \text{Wages} \\ \text{Turnover}}} = \mu_i + \gamma_t + \delta X_{it} + \sum_{j=\underline{j}, j \neq -1}^{\bar{j}} \beta_j \mathbb{1}(\underbrace{D_{it} = j}_{\substack{\text{Relative time} \\ \text{from} \\ \text{adoption}}}) + \epsilon_{it}$$

Baseline event studies

Two-way FEs

# Log Employment Response to Automation Adoption



Estimated  $\beta_j$  for employment regressions, following Callaway and Sant'Anna (2021).

# Event Study Estimates

Simple average of post-treatment  $\beta_j$  with weights given by group size (Callaway and Sant'Anna 2021).

Table: Estimates of post-adoption ATT for employment regressions.

	<i>Cloud Computing</i>	<i>AI &amp; Big Data</i>	<i>IoT</i>	<i>Industrial Robotics</i>	<i>3D Printing</i>
Coeff	0.0231**	0.0629***	0.0446***	0.0374***	0.0658***
SE	(0.011)	(0.0133)	(0.0123)	(0.0125)	(0.016)

Notes: Robust standard errors clustered at firm level. Coefficients labelled by statistical significance at: \*\*\* 0.1%, \*\* 1%, \* 5%.

# What Have We Learned?

The following facts will be critical to the model:

1. Automating firms are larger, more productive and pay higher wages.
2. Adopters grow faster across age and size distributions.
3. Firms expand when adopting automation technologies.



Model

# What's the model for?

- ▶ Aggregate impact of automation (productivity and employment)
- ▶ General equilibrium effects (via prices and wages)

**Basic Intuition:** the incentive to automate rises in the savings to MC, falls in the automation FC, and rises in firm productivity.

Simple Model

# Model Outline

## **Standard heterogeneous firm dynamics model:**

- ▶ Hopenhayn (1992).
- ▶ Adjustment costs on labour.

## **New ingredients:**

- ▶ Task-based production function.
- ▶ Routine/nonroutine labour produce different sets of tasks.
- ▶ Automation allows routine workers to be replaced with technology.

Automating firms are larger and more productive, pay higher wages, grow faster, employ more skilled workers.

# Model in Words

- ▶ Firms produce with decreasing returns to scale.
- ▶ Heterogeneous in productivity  $z$ , which follows AR(1) process.
- ▶ Firms face fixed costs to enter and produce.
- ▶ There is a productivity cut-off, below which firms exit.
- ▶ Firms can choose to automate, paying a fixed cost.
- ▶ A subset of firms endogenously choose to automate *if they are very productive*.



# Calibrated Model

Introduction of automation technology leads to:

1. Productive firms automate, and expand due to low-cost input.
2. Reallocation towards more-productive firms raises output-weighted productivity.
3. GE effect: price falls and low productivity firms exit.
4. Overall fall in employment, skewed towards routine workers.

Table

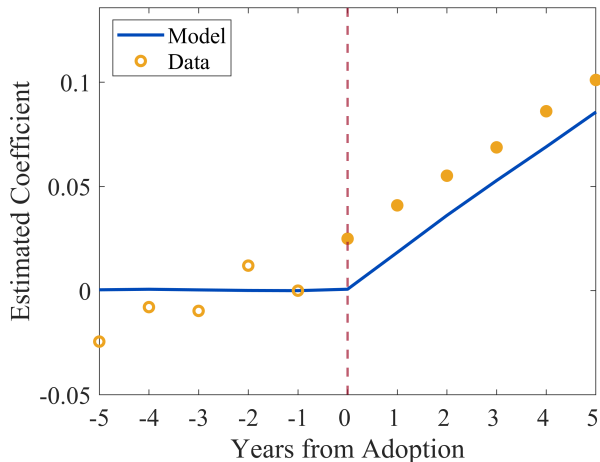
# Model Fit

Table: Non-Targeted Moments

	<b>Model</b>	<b>Data</b>
<i>Routine employment share</i>	0.44	0.43
<i>Emp. share in automating firms</i>	0.48	0.42
<i>Output share in automating firms</i>	0.53	0.55
$\Delta$ <i>growth rates for automating firms (p.p.)</i>	0.007	0.007
$\Delta$ <i>exit rates for automating firms (p.p.)</i>	-0.089	-0.176
<i>Relative productivity of automating firms (p.p.)</i>	0.09	0.03

# Event Study in Model

Figure: Model Event Study for Automating Firms



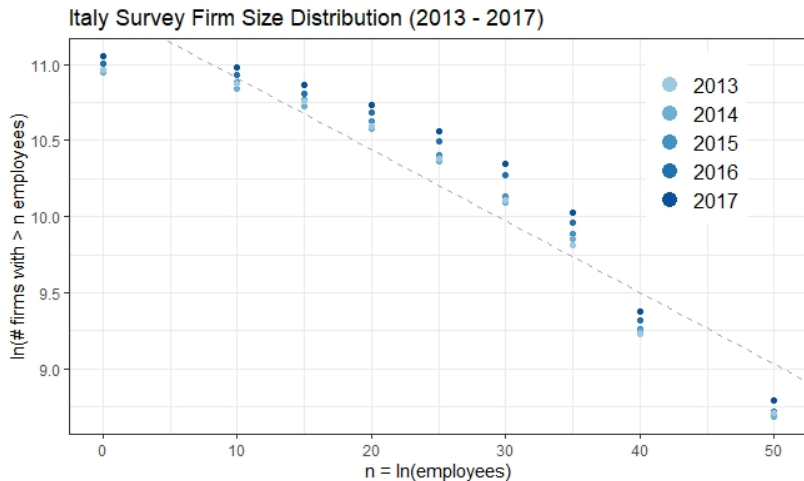


## Conclusions

# Conclusions

- ▶ Firms that automate are different ex-ante: larger, and more productive.
- ▶ Thus endogenous automation decision matters for aggregate outcomes.
- ▶ Automation boosts employment of skilled workers.
- ▶ Aggregate effects: reallocation towards more productive firms; exit of marginal firms; fall in total employment.

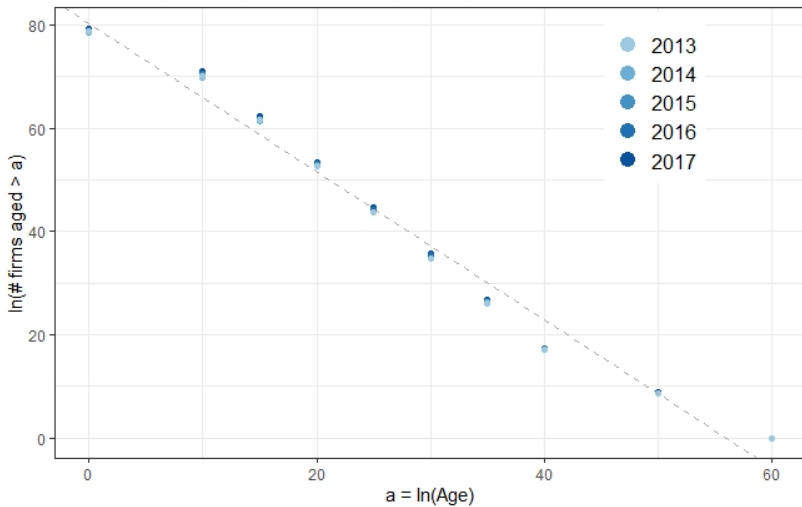
# Firm Size Distribution



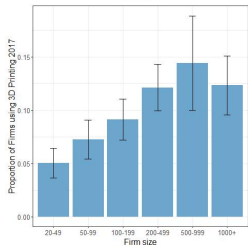
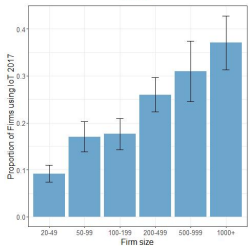
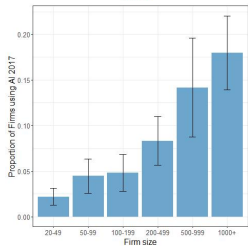
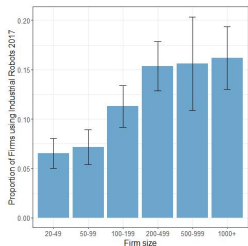
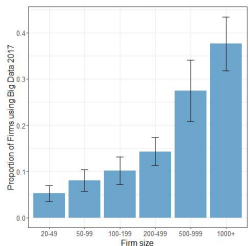
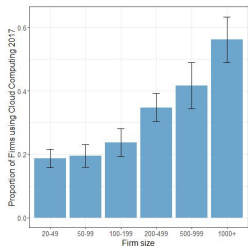
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# Firm Age Distribution

Italy Survey Firm Age Distribution (2013 - 2017)

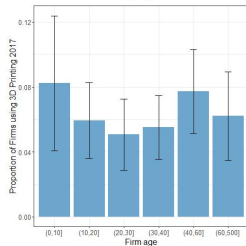
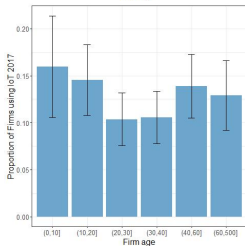
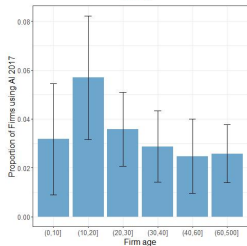
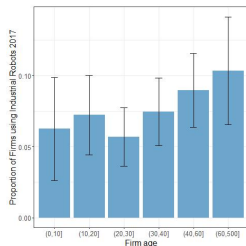
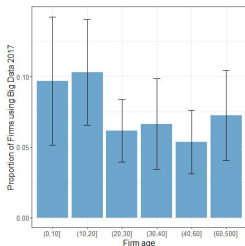
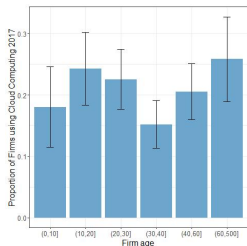


# Adoption More Common in Larger Firms



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# Less Systematic Variation in Adoption by Age



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# Regressions: Automation Investment Share

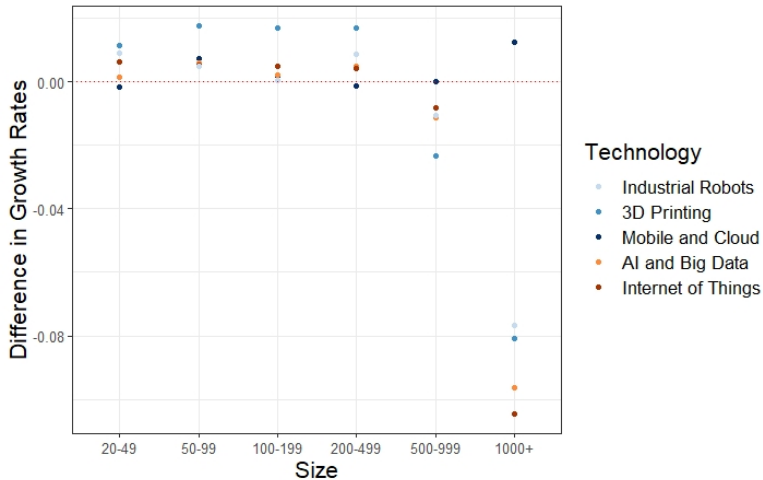
Table: Estimated Coefficients from Advanced Tech. Investment Regressions

Dependent variable: <i>Share of Investment in Advanced Tech.</i>						
	2016			2017		
log(Emp.)	0.279*** (0.025)	0.278*** (0.025)	0.254*** (0.026)	0.337*** (0.028)	0.329*** (0.028)	0.299*** (0.028)
Age		-0.0000004 (0.001)	0.0002 (0.001)		0.0034** (0.001)	0.0026* (0.001)
<i>Sector FE</i>			✓			✓
<i>Region FE</i>			✓			✓
<i>N</i>	3756	3749	3749	3926	3926	3926

Estimates are significant at levels of 0.1%: \*\*\*, 1%: \*\*, 5%: \*.

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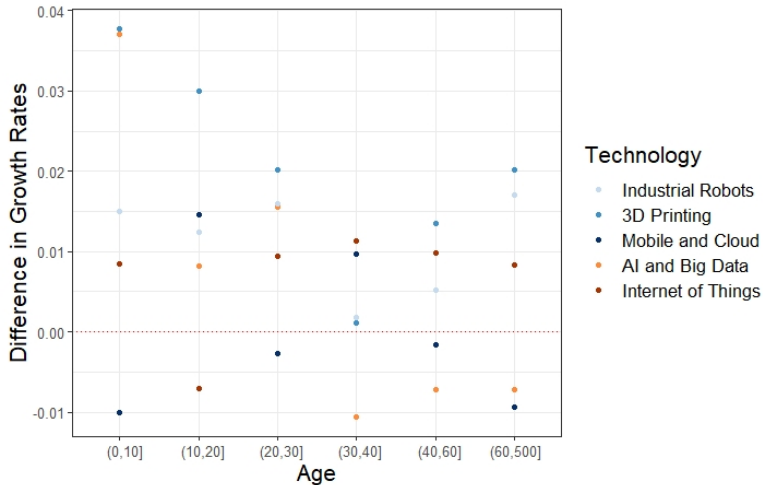
# Growth Rates by Technology



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# Growth Rates by Technology



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# Simple Static Theoretical Framework

Consider simple production function with single input and DRS  
 $y = zx^\alpha$ . The optimal choice of the input is  $x = \left(\frac{z\alpha}{w}\right)^{\frac{1}{1-\alpha}}$ . A firm can choose labour  $n$  with wage  $w$  or robots  $R$  with unit cost  $q < w$  but fixed per-period cost  $c$ .

For a firm with productivity  $z$ , the optimal profit functions are:

$$\pi = z \left(\frac{z\alpha}{w}\right)^{\frac{\alpha}{1-\alpha}} - w \left(\frac{z\alpha}{w}\right)^{\frac{1}{1-\alpha}}$$
$$\pi^a = z \left(\frac{z\alpha}{q}\right)^{\frac{\alpha}{1-\alpha}} - q \left(\frac{z\alpha}{q}\right)^{\frac{1}{1-\alpha}} - c$$

A firm will automate if  $\pi^a > \pi$  (see next slide).

Return

# Simple Static Theoretical Framework

Incentive to automate if:

$$\begin{aligned} z^{\frac{1}{1-\alpha}} \alpha^{\frac{\alpha}{1-\alpha}} q^{\frac{-\alpha}{1-\alpha}} - z^{\frac{1}{1-\alpha}} \alpha^{\frac{1}{1-\alpha}} q^{\frac{-\alpha}{1-\alpha}} - c &> z^{\frac{1}{1-\alpha}} \alpha^{\frac{\alpha}{1-\alpha}} w^{\frac{-\alpha}{1-\alpha}} - z^{\frac{1}{1-\alpha}} \alpha^{\frac{1}{1-\alpha}} w^{\frac{-\alpha}{1-\alpha}} \\ \Rightarrow q^{\frac{-\alpha}{1-\alpha}} - \frac{c}{z^{\frac{1}{1-\alpha}} \alpha^{\frac{\alpha}{1-\alpha}} - \alpha^{\frac{1}{1-\alpha}}} &> w^{\frac{-\alpha}{1-\alpha}} \\ \Rightarrow \frac{-\alpha}{1-\alpha} \ln\left(\frac{q}{w}\right) &> \ln\left(\frac{c}{z^{\frac{1}{1-\alpha}} \alpha^{\frac{\alpha}{1-\alpha}} - \alpha^{\frac{1}{1-\alpha}}}\right) \\ \Rightarrow \underbrace{\ln\left(\frac{w}{q}\right)}_{\text{Automation saving to MC}} &> \frac{1-\alpha}{\alpha} \underbrace{\ln c}_{\text{Automation FC}} - \frac{1}{\alpha} \underbrace{\ln z}_{\text{Productivity}} - \frac{1-\alpha}{\alpha} \ln A(\alpha) \end{aligned}$$

Therefore, the incentive to automate rises in the savings to MC, falls in the automation FC, and rises in firm productivity.

Return

# Full Model with Automation

- ▶ Firms endogenously choose to automate.
- ▶ They do automate *if they are very productive*.
  - ▶ So additionally  $\exists z^a : \forall z \geq z^a$ , firms automate.

$$v_t^a(z_t, n_{t-1}) = \max_{R_t, n_t^n, n_t^r \geq 0} \{ p_t z_t (n_t^n)^\alpha (n_t^r + R_t)^\gamma - w_t^n n_t^n - w_t^r n_t^r - q_t R_t \\ - g(n_t, n_{t-1}) - c_f + \beta \max \left\{ \int v_{t+1}^a(z_{t+1}, n_t) dF(z_{t+1}|z_t), -g(0, n_t) \right\} \}$$

$$v_t(z_t, n_{t-1}) = \max_{n_t^n, n_t^r \geq 0} \{ p_t z_t (n_t^n)^\alpha (n_t^r)^\gamma - w_t^n n_t^n - w_t^r n_t^r - g(n_t, n_{t-1}) - c_f \\ + \beta \max \left\{ \int v_{t+1}(z_{t+1}, n_t) dF(z_{t+1}|z_t), -g(0, n_t) \right\} \}$$

$$\tilde{v}(z_t, n_{t-1}) = \max \{ v_t^a(z_t, n_{t-1}) - c_a, v_t(z_t, n_{t-1}) \}$$

# Model Results

Table: Percentage point change relative to 'No Automation' model

<i>Aggregates:</i>	<b>Employment</b>	<b>-2.49</b>
	Price	-0.02
	# firms	-8.51
	Output-weighted productivity	+1.34
	Exit rate	+0.10
	Real wage	-1.24
<i>Firm Level:</i>	<b>Employment per firm</b>	<b>+6.58</b>
	Output per firm	+0.16
	% firms that automate	+27.4

Return

# Industry Breakdown of Technology Adopters

Table: Technology Adoption by Industry 2017 Graphs

Technology	High Adoption	Low Adoption
<i>Cloud Computing</i>	Real Estate Transport & Comms.	Hotels & Restaurants
<i>AI</i>	Metal Manuf.	Chems, Rubber & Plastics Other Manuf.
<i>Big Data</i>	Real Estate Transport & Comms. Energy & Extraction	Hotels & Restaurants
<i>Internet of Things</i>	Metal Manuf. Energy & Extraction	Hotels & Restaurants Real Estate
<i>Industrial Robotics</i>	Metal Manuf.	Hotels & Restaurants
<i>3D Printing</i>	Metal Manuf. Other Manuf.	Wholesale & Retail Hotels & Restaurants

# Industry Breakdown

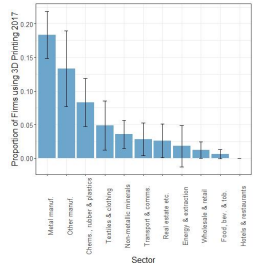
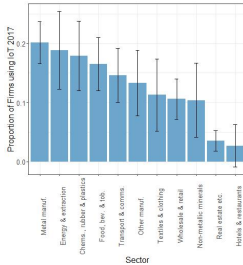
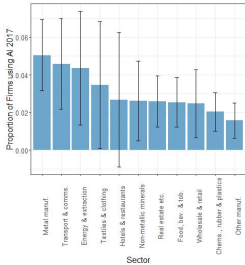
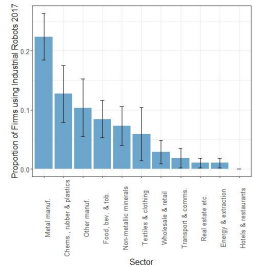
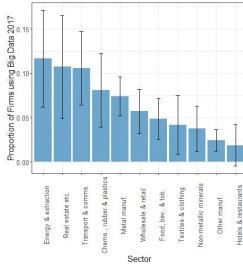
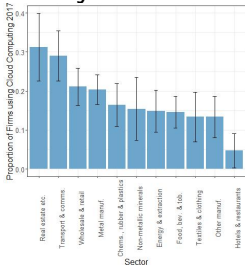


Figure: Technology Adoption by Industry 2017

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# Exporting Behaviour of Tech Adopters

Table: Average proportion of sales from exports by group, 2015

<b>Technology</b>	<i>Cloud Computing</i>	<i>AI &amp; Big Data</i>	<i>IoT</i>	<i>Industrial Robotics</i>	<i>3D Printing</i>
<b>Adopters</b>	0.09	0.06	0.04	0.05	0.11
<b>Non-Adopters</b>	0.11	<b>0.10</b>	<b>0.11</b>	<b>0.10</b>	0.10

*Notes:* Summary statistics from 2015 for firms that do and don't use advanced technologies. All values are weighted means. Bold values are the larger of the two, if there is a significant difference between adopters and non-adopters at the 1% level, computed with Welch's t-test and the Welch-Satterthwaite equation for degrees of freedom.

Graphs

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# Exporting Behaviour of Tech Adopters

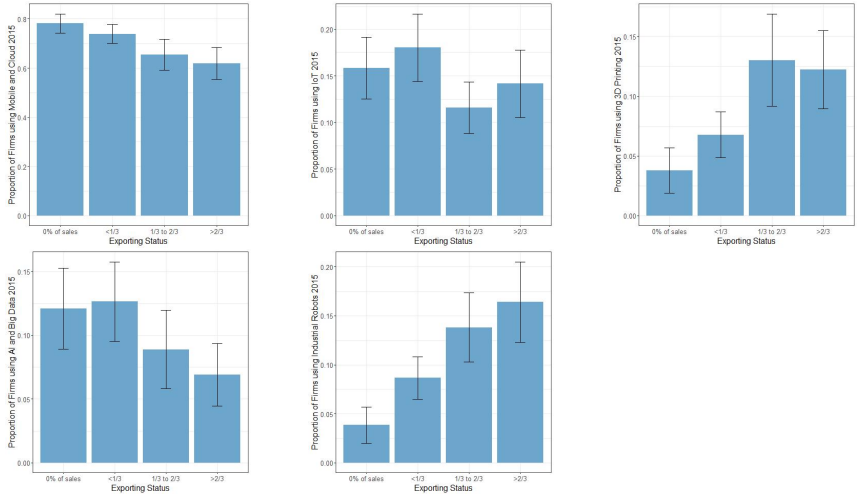


Figure: Tech Adoption by Exporting Status 2015 [Return](#)

# Matching Automating Firms and Non-Adopters

Firms matched to compare size across 'similar' firms that did/did not adopt automation technologies:

Table: Propensity Score Matching Regression Results, 2015

Dependent variable: <i>Log Employment</i>						
	<i>Any Tech.</i>	<i>Cloud</i>	<i>AI &amp; Big Data</i>	<i>IoT</i>	<i>Industrial Robotics</i>	<i>3D Printing</i>
Tech. Adoption (nearest)	0.461*** (0.06)	0.822*** (0.07)	0.623*** (0.11)	0.475*** (0.08)	0.370*** (0.10)	0.330** (0.11)
<i>N</i>	1914	1376	674	1042	720	524
Tech. Adoption (full)	0.586*** (0.05)	0.400*** (0.06)	0.818*** (0.07)	0.583*** (0.06)	0.535*** (0.07)	0.537** (0.08)
<i>N</i>	2554	2580	2547	2541	2544	2538

# TWFE Estimates

$$\ln \underbrace{Y_{it}}_{\text{Employment Productivity}} = \mu_i + \gamma_t + \delta \underbrace{X_{it}}_{\substack{\text{Age} \\ \text{Sector} \\ \text{Region}}} + \beta \mathbb{1} \underbrace{\text{Tech}_i}_{\text{Tech Adoption}} + \epsilon_{it}$$

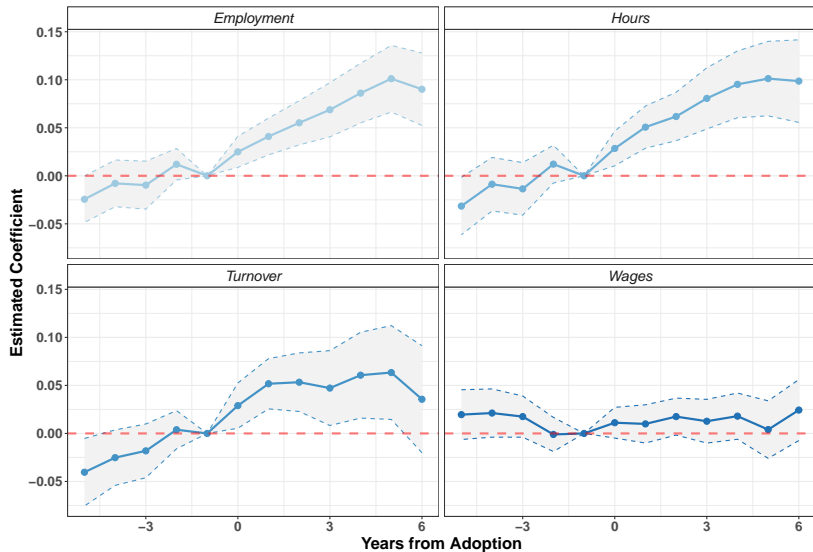
Table: Estimates of  $\beta$  from homogeneous effect TWFE model: the % change in variables when adopting technology, relative to non-adopters

		<i>Cloud Computing</i>	<i>AI &amp; Big Data</i>	<i>IoT</i>	<i>Industrial Robotics</i>	<i>3D Printing</i>
<b>Employment</b>	Coeff	0.020***	0.052***	0.051***	0.042***	0.056***
	SE	(0.0043)	(0.0061)	(0.0048)	(0.0062)	(0.0066)
<b>Blue-collar Emp.</b>	Coeff	-0.036*	-0.030	0.0008	0.048	-0.025
	SE	(0.015)	(0.027)	(0.021)	(0.027)	(0.028)
<b>Turnover per worker</b>	Coeff	0.0057	-0.017	0.017*	0.065***	0.019
	SE	(0.0066)	(0.0096)	(0.0075)	(0.0097)	(0.010)

Notes: Robust standard errors clustered at firm level. Coefficients labelled by statistical significance at: \*\*\* 0.1%, \*\* 1%, \* 5%.

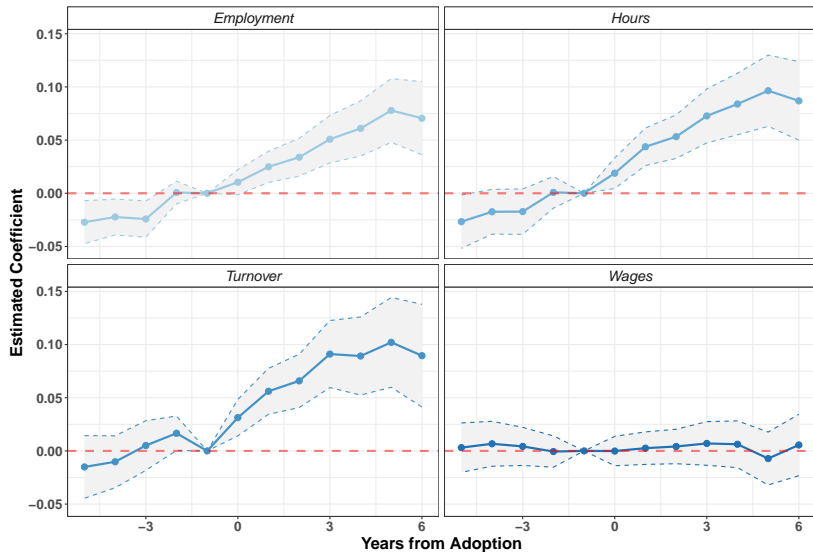
# Baseline Event Studies - AI/Big Data

Estimated  $\beta_j$  for adoption of AI/Big data.



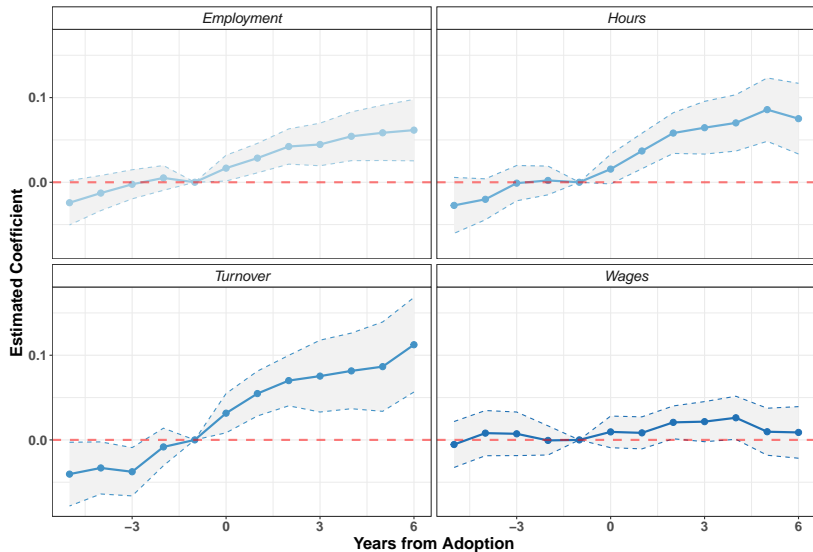
# Baseline Event Studies - IoT

Estimated  $\beta_j$  for adoption of Internet of Things.



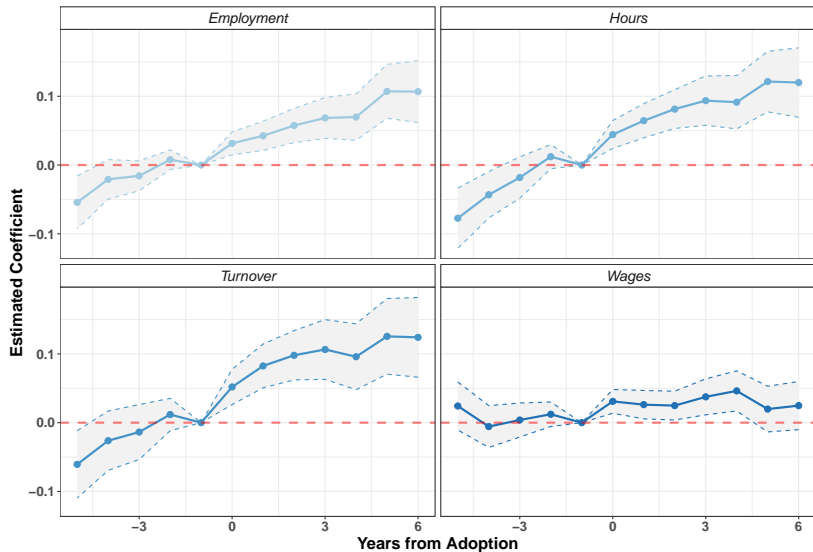
# Baseline Event Studies - 3D Printing

Estimated  $\beta_j$  for adoption of 3D Printing.



# Baseline Event Studies - Robotics

Estimated  $\beta_j$  for adoption of Robotics.



# Baseline Event Studies - Cloud Computing

Estimated  $\beta_j$  for adoption of Cloud Computing.

