# Racing with a rearview mirror: innovation lag and investment dynamics 

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## Introduction

Situations where:

- Agents are racing for an innovation under uncertainty, i.e.,
- they want to be the first to achieve breakthrough with a risky technology;
- they are uncertain about the feasibility of the breakthrough.
- Outcomes of experimentation effort occur with delay.

Typical example: patent races for new drugs/ vaccines.
$\rightarrow$ Strategic experimentation with positive informational externality, negative payoff externality and outcome lag.

The model

- time is continuous, no discounting;
- continuum of "short-lived" players: player $t$ only plays at time $t$;
- each player $t$ chooses $k_{t} \in[0,1]$ to invest in a risky technology at unit cost $\alpha$;
- good news model of experimentation with delayed outcomes: the technology can be good $(\theta=1)$ or bad $(\theta=0)$ :

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- if $\theta=0$, the technology never yields any success;
- if $\theta=1$, the technology yields a success at every jump of a timeinhomogeneous Poisson process with rate $\lambda k_{t-\Delta} \mathbb{1}_{t \geq \Delta}$, with $0<\alpha<$ Probability of a breakthrough before $t$ :

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Probability of a breakthrough before $t: \begin{cases}0 & \text { if } t \leq \Delta \\ 1-e^{-\lambda \int_{0}^{t-\Delta} k_{s} d s} & \text { if } t>\Delta\end{cases}$
- efforts and outcomes are public;
- $p_{t}$ : common belief at time $t$ that $\theta=1$ ( $p_{0}$ : a priori belief):

$$
\dot{p}_{t}=-p_{t}\left(1-p_{t}\right) \lambda k_{t-\Delta} \mathbb{1}_{t \geq \Delta} \forall t
$$

- the winner takes all: if player $t$ is the first to obtain a success (at $t+\Delta$ ), he gets 1 and other players obtain nothing.
$\rightarrow$ player $t$ competes only with players in $(t-\Delta, t)$.
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$t$ 's outcome is realized

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Investment

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## Equilibrium analysis

Recall that player $t$ 's expected payoff is:

$$
u\left(k_{t} ; k_{-t}\right)=k_{t}(-\alpha+\lambda \underbrace{p_{t} e^{-\lambda \int_{(t-\Delta)_{t}}^{t} \Delta^{k_{s} d s}}}_{:=\mu_{t}})
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## Equilibrium analysis

Recall that player $t$ 's expected payoff is:

Player $t$ 's best response to $k_{-t}$ :

$$
\Rightarrow k_{t}\left\{\begin{array}{lll}
=1 & \text { if } & \mu_{t}>\underline{p} \\
\in[0,1] & \text { if } & \mu_{t}=\underline{p} \\
=0 & \text { if } & \mu_{t}<\underline{p}
\end{array}\right.
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where $\underline{p}=\frac{\alpha}{\lambda}$.


The behavior of $\mu_{t}$ is key to the construction of the equilibrium.


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$\Rightarrow \mu_{t}$ weakly decreases when $t \leq \Delta$ or $k_{t-\Delta}=0$.
$\rightarrow$ investment is less and less attractive on $[0, \Delta]$ and during periods of no (past) competition.

Initial pessimism: $p_{0}<\underline{p}$

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If $p_{0} \leq \underline{p}$, then $k_{t}=0$ for all $t$.

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If $p_{0}>\underline{p}$, there is $\tau>0$ such that $k_{t}= \begin{cases}1 & \text { for } t<\tau \\ p_{t} k_{t-\Delta} \mathbb{1}_{t \geq \Delta} & \text { for } t \geq \tau\end{cases}$














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Proposition At the unique Nash equilibrium, if $p_{0}>\underline{p} e^{\Delta}$, then

$$
k_{t}^{*}=\left\{\begin{array}{l}
1 \text { for } t<\tau \text { and, } \forall n \in \mathbb{N}, \\
\prod_{m=0}^{n} p_{t-m \Delta} \text { for } t \in[\tau+n \Delta, \tau+(n+1) \Delta)
\end{array}\right.
$$

$\rightarrow$ investment is monotonically decreasing, with downward jumps at $\tau$, $\tau+\Delta, \tau+2 \Delta, \ldots$


$$
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$\rightarrow$ Investment is non-monotonic: jumps down at times $\tau+n \Delta$, jumps up at times $n \Delta$.
$\Rightarrow$ more pessimistic generations may experiment more, because they fear less to be preempted


## Asymptotics

- Investment converges to $0: \lim _{t \rightarrow \infty} k_{t}^{*}=0$ for any $p_{0}<1$;
- Same amount of experimentation as cooperative players:

$$
\int_{0}^{\infty} k_{t}^{*} d t=\hat{K} \text { for any } p_{0}>\underline{p}
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- Common belief converges to $\underline{p}$ if $p_{0}>\underline{p}$.


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Welfare analysis
The aggregate payoff in equilibrium is
$W\left(k^{*}\right)= \begin{cases}0 & \text { if } p_{0} \leq \underline{p} \\ p_{0}-\underline{p}+\underline{p} \ln \left(\frac{\underline{p}}{p_{0}}\right) & \text { if } p_{0} \in\left[\underline{p}, \underline{p} e^{\lambda \Delta}\right] \\ -\alpha \Delta+p_{0}-\underline{p}+\underline{p}\left(1-p_{0}\right) \ln \left(\frac{\Omega\left(\underline{p} e^{\lambda \Delta}\right)}{\Omega\left(p_{0}\right)}\right) & \text { if } p_{0} \geq \underline{p} e^{\lambda \Delta}\end{cases}$
$\rightarrow$ increases with $p_{0}$; either does not depend on, or decreases with $\Delta$.

## Welfare analysis

The aggregate payoff in equilibrium is
$W\left(k^{*}\right)= \begin{cases}0 & \text { if } p_{0} \leq \underline{p} \\ p_{0}-\underline{p}+\underline{p} \ln \left(\frac{\underline{p}}{p_{0}}\right) & \text { if } p_{0} \in\left[\underline{p}, \underline{p} e^{\lambda \Delta}\right] \\ -\alpha \Delta+p_{0}-\underline{p}+\underline{p}\left(1-p_{0}\right) \ln \left(\frac{\Omega\left(\underline{p} e^{\lambda \Delta}\right)}{\Omega\left(p_{0}\right)}\right) & \text { if } p_{0} \geq \underline{p} e^{\lambda \Delta}\end{cases}$
$\rightarrow$ increases with $p_{0}$; either does not depend on, or decreases with $\Delta$.
Proposition The equilibrium is inefficient, i.e., $W\left(k^{*}\right)<W(\hat{k})$ if $p_{0}>\underline{p}$.
Argument: the cutoff strategy $\tilde{k}_{t}=\mathbb{1}_{t \leq \tau}$ replicates the equilibrium payoff. Yet for any cutoff strategy, the social planner can improve the total payoff by postponing the last "period" of experimentation after the cutoff.

Source of inefficiency: intermediate investment.

Thank you!

## Concluding remarks

The outcome lag is a source of inefficiency because players are afraid to be preempted, thus do not fully experiment.
$\Rightarrow$ is it possible to improve the aggregate payoff with another mechanism/reward scheme?

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The family of Hidden outcomes mechanisms work as follows:

- Principal observes the outcomes but keeps them secret until some deadline $T$.
- If there has been at least one success between 0 and $T$, then the payoff 1 is shared among all those players who obtained a success according to some reward scheme (equal sharing, first takes all, etc...)

Aggregate payoff under a hidden mechanism: If $\int_{0}^{\infty} k_{t} d t<+\infty$,

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W^{H}(k)=-\alpha \int_{0}^{\infty} k_{t} d t+p_{0}\left(1-e^{-\lambda \int_{0}^{+\infty} k_{t} d t}\right)
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Interpretation

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Interpretation

- at the best hidden outcomes mechanism, there is under experimentation;
- $\max _{k} W^{H}(k)\left\{\begin{array}{l}=W\left(k^{*}\right) \text { if } p_{0} \in\left[\underline{p}, \underline{p} e^{\Delta}\right] \\ <W\left(k^{*}\right) \text { if } p_{0} \geq \underline{p} e^{\Delta}\end{array}\right.$

A hidden outcomes mechanism cannot improve the aggregate payoff.

## Related literature

- Strategic experimentation
- Bolton \& Harris (1999) Keller, Rady, Cripps (2005), Keller \& Rady (2010), Klein \& Rady (2011), Keller \& Rady (2015),...
- Bonatti \& Hörner (2011, 2017), Heidhues, Rady, Strack (2015), Marlats \& Ménager (2021), $\ldots$
- Rosenberg, Solan, Vieille (2007), Murto \& Välimäki (2011), Rosenberg, Salomon, Vieille (2013), Renault, Solan, Vieille (2022),...
- Experimentation with a competition component (payoff externality)
- Moscarini \& Squintani (2010), Das \& Klein (2022),...
- Contest Design
- Halac, Kartik, Liu (2017), Bimpikis, Ehsani, Mostagir (2019),...
- Observation lags
- Gordon, Marlats, Ménager (2021)

