### Attention Cycles

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This paper ("Attention Cycles"): models a two-way interaction

Business Cycles 
$$\longleftrightarrow$$
 Attention Cycles cognition, mistakes

# This Paper (I): Motivation, Model, and Theoretical Results

Motivating Evidence (not today): textual analysis of US public firms' regulatory filings (Forms 10Q/K) suggests that firms speak more about macroeconomic topics in downturns

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- O Characterization of how cognitive effort and misoptimization respond to business cycle
  - Sources of incentives: profit curvature ("dollar costs") and risk pricing ("utility costs")
  - Prediction under standard calibration: low misoptimization in downturns
- O Mapping from cyclical attention to macroeconomic dynamics, via misallocation channel

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Quantification: model, calibrated to match facts and draw out GE consequences, generates

- Larger aggregate responses to negative shocks vs. positive shocks
- O Larger aggregate shock responses in low states
- Counter-cyclical volatility in output growth
   About 20% of what data ask for (Jurado, Ludvigson, and Ng, 2015)

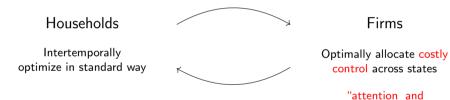




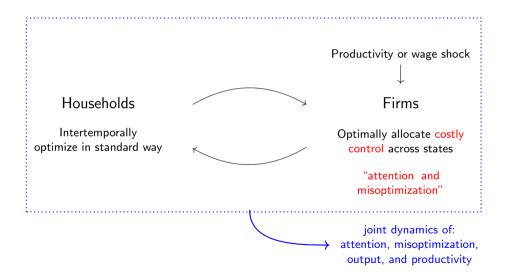
2 Theoretical Results

Model Meets Data: The Misoptimization Cycle

Quantification



misoptimization"



### Households, Final Goods, and Labor Supply

- ${\, \bullet \, }$  Countably infinite time periods, indexed by  $t \in \mathbb{N}$
- Representative household consumes  $C_t$  of final good and works  $L_t$  hours, with payoffs

$$\mathcal{U}\left(\left(C_{t+j}, L_{t+j}\right)_{j=0}^{\infty}\right) = \mathbb{E}_{t}\left[\sum_{j=0}^{\infty} \beta^{j} \left(\frac{C_{t+j}^{1-\gamma}}{1-\gamma} - \mathbf{v}(L_{t+j})\right)\right]$$

for  $\beta \in (0,1)$ ,  $\gamma > 0$ , and  $v(\cdot)$  increasing + convex

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• Final good produced with CES ( $\epsilon > 1$ ) technology, from intermediates  $(x_{it})_{i \in [0,1]}$ :

$$X_t = \left(\int_0^1 x_{it}^{1-\frac{1}{\epsilon}} \,\mathrm{d}i\right)^{\frac{\epsilon}{\epsilon-1}}$$

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• Wage rule, parameterized with slope  $\chi > 0$  and constants  $\bar{w}, \bar{X} > 0$ :

$$w_t = \bar{w} \left(\frac{X_t}{\bar{X}}\right)^{\chi}$$

Realistic and useful for analytical results (see also Blanchard and Galí, 2010)

#### **Production function:**

$$x_{it} = heta_{it} \cdot L_{it}$$

- Productivity  $\theta_{it}$ , with cross-sectional distribution  $G_t$
- Single (labor) input + CRS, easily generalized to multiple flexible inputs + CRS (Big Model)

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Firm's "flow payoff," risk-adjusted profits:

$$\Pi(x_{it}; \theta_{it}, w_t, X_t) = M(X_t) \cdot \pi (x_{it}; \theta_{it}, X_t, w_t)$$

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Marginal utility of investor
("utils per dollar")
Profit  $x \cdot (P - MC)$ 
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Premise: difficult for firms to digest "state" (macro and micro) and translate it into decisions

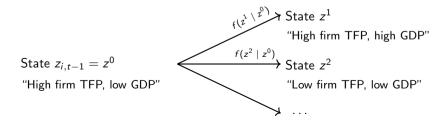
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- Let state at t be  $z_{it} := ( heta_{it}, X_t, w_t) \in \mathcal{Z}$
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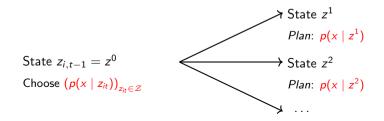
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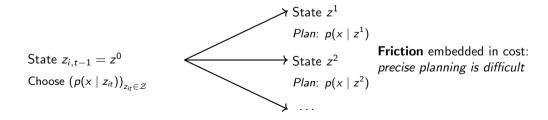


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- Chooses conditional production distributions  $p_t = (p(x \mid z_{it}))_{z_{it} \in \mathcal{Z}}$  to solve

$$\max_{p} \mathbb{E}_{f,p} \left[ \Pi(x; z_{it}) \right] - \left( -\lambda_{i} \mathbb{E}_{f} \left[ \mathsf{Entropy}[p(x \mid z_{i})] \right] \right)$$

**Illustration**: decision at time *t* 



### Equilibrium

Aggregate productivity state  $\theta_t$  Wage Rule Shock

$$G_t = G( heta_t), \qquad heta' \geq heta \implies G( heta') \succsim_{\mathsf{FOSD}} G( heta)$$

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#### Definition: Equilibrium

Given a sequence of productivity shocks  $(\theta_t)_{t=0}^{\infty}$ , an equilibrium is a sequence for choices  $((p_i^*(\theta_{t-1}))_{i\in[0,1]})_{t=1}^{\infty}$ , output  $(X(\theta_t))_{t=0}^{\infty}$ , and wages  $(w(\theta_t))_{t=0}^{\infty}$  such that

- Intermediate goods firms optimize given a correct conjecture for X.
- Final output is consistent with the aggregator, and wages with the wage rule.

Extended Definition



#### 🕕 Model

#### 2 Theoretical Results

Model Meets Data: The Misoptimization Cycle

#### Quantification

Each firm's production is described by the random variable

$$x_i = x^*( heta_i, X, w) + \sqrt{rac{\lambda_i}{|\pi_{xx}( heta_i, X, w)| \cdot M(X)}} \cdot v_i, \qquad v_i \sim N(0, 1), ext{ iid across } i$$

where  $x^*$  is the unconstrained optimal action,  $\pi_{xx}$  is the curvature of the dollar profit function, and M is the stochastic discount factor.

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#### Assumption $\bigstar$

 $\bigcirc \ \gamma > \chi + 1$ 

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where  $\gamma$  is the coefficient of relative risk aversion,  $\chi$  is the elasticity of real wages to real output, and  $\epsilon$  is the elasticity of substitution between goods

Remark: if  $\chi = 0.1$  (realistic wage rigidity), need  $\epsilon < 10$  and  $\gamma > 1.1$ 

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### Proposition: Existence, Uniqueness, and Monotonicity

For any  $\chi > 0$ , an equilibrium exists. Under  $\bigstar$ , there is a unique such equilibrium with positive output X. Moreover, output is strictly increasing in productivity  $\theta$ .

Define "average misoptimization" *m* as average firm's mean-squared-error in output choice:

 $m(\theta) := \mathbb{E}[m(\lambda_i, \theta_i, X) \mid \theta]$ 

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#### Proposition: Misoptimization Cycles

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**In words**: under **★**, key mechanism is:

lower aggregate productivity  $\rightarrow$  hungrier investors  $\rightarrow$  more precise firms

# The Attention Wedge and Output Dynamics

Define sufficient statistics  $\theta := \left(\mathbb{E}_{G}[\theta_{i}^{\epsilon-1}]\right)^{\frac{1}{\epsilon-1}}$  and  $\lambda := \mathbb{E}_{H}[\lambda_{i}]$ 

Proposition: Consequences of Attention Cycles

Output can be written in the following way:

$$\log X(\log heta) = X_0 + \chi^{-1} \log heta + \log W(\log heta)$$

where log  $W(\log \theta) \leq 0$ , with equality iff  $\lambda = 0$ . Under  $\bigstar$ , the wedge satisfies:

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Corollary: labor productivity can be written as

$$\log A(\log \theta) = \log X(\log \theta) - \log L(\log \theta) = \log \theta + \chi \epsilon \log W(\log \theta)$$



### 🕕 Model

2 Theoretical Results

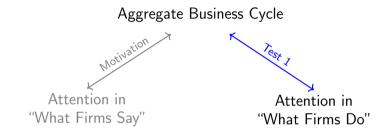
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#### Quantification

Aggregate Business Cycle

Attention in "What Firms Say"

Based on textual analysis of firm communication; *model-free* 



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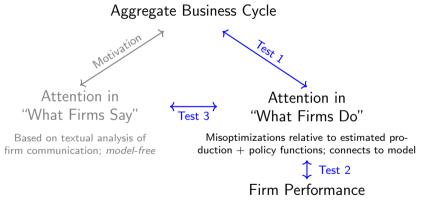
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## ↓ Test 2 Firm Performance

Stock prices, profitability; speaks to mechanism



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- Dataset: Compustat Annual Fundamentals, 1986-2017 Sample Restrictions
  - Strengths: annual frequency, multi-sector coverage
  - Acknowledged weaknesses: only public firms
- Key variables: sales, total employees, total variable costs, value of capital stock

$$\log L_{it} = \log x_{it}^* - \log \theta_{it} + \log \left(1 + \frac{\sigma_{it}}{x_{it}^*} v_{it}\right), \quad v_{it} \sim N(0, 1) \quad \text{Proposition: Optimal Choices}$$

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# Measuring Misoptimizations: Empirical Implementation

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### Method: Calculating Misoptimizations and Misoptimization Dispersion

Estimate firm-level TFP as Solow residual, using industry-level revenue shares to estimate revenue elasticities Details

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- Stimate firm policy function with two-stage OLS procedure Details

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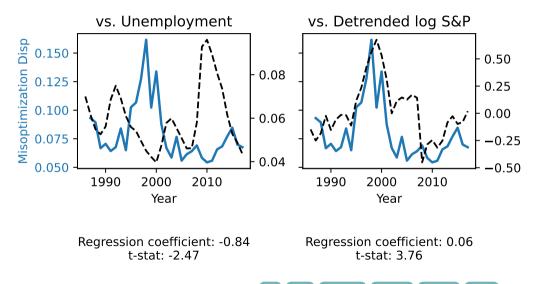
- Estimate firm-level TFP as Solow residual, using industry-level revenue shares to estimate revenue elasticities Details
- Calculate  $(\hat{m}_{it}, \hat{u}_{it})$  as residuals, and aggregate dispersion over set of firms  $\mathcal{I}_t$  as

$$\mathsf{MisoptimizationDisp}_t = \frac{\sum_{i \in \mathcal{I}_t} s_{it}^* \cdot \hat{u}_{it}^2}{\sum_{i \in \mathcal{I}_t} s_{it}^*}$$

where  $s_{it}^*$  are fitted values of predicting sales with TFP. Equation



# Finding 1: Misoptimization Dispersion is Pro-Cyclical



Notes: standard errors are HAC-robust with two-year bandwidth.

Unwt. Composition Alt. Inputs

# Test: When Do Misoptimizations Hurt Performance More?

Hypothesis: cost of misoptimizations is highest in bad macro states

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Firm-by-year level regression model

$$\Delta P_{it} = \beta \cdot \hat{u}_{it}^2 + \phi \cdot \left( \hat{u}_{it}^2 \times \Delta \log \mathsf{SP500}_t \right) + \chi_{j(i),t} + \Gamma' X_{it} + \epsilon_{it}$$

- **Outcome**:  $\Delta P_{it}$  = annual stock return ("risk-adjusted profits")
- Absorbed effects: sectoral and macro trends
- Possible additional controls: TFP growth and Firm FE

Hypothesis: cost of misoptimizations is highest in bad macro states ( $\phi > 0$ )

Firm-by-year level regression model

$$\Delta P_{it} = \beta \cdot \hat{u}_{it}^2 + \phi \cdot \left( \hat{u}_{it}^2 \times \Delta \log \mathsf{SP500}_t \right) + \chi_{j(i),t} + \Gamma' X_{it} + \epsilon_{it}$$

- Outcome:  $\Delta P_{it}$  = annual stock return ("risk-adjusted profits")
- Absorbed effects: sectoral and macro trends
- Possible additional controls: TFP growth and Firm FE
- Interpretation:  $\phi > 0$  indicates larger effects when investors are distressed
  - Formal articulation of this in model variant with CAPM structure in Appendix C

# Finding 2: Greater Financial Punishment in Bad States

	(1)	(2)	(3)	(4)
	Outcome: $\Delta \log P_{it}$			
$\hat{u}_{it}^2$	-0.268	-0.262	-0.097	-0.087
	(0.025)	(0.023)	(0.034)	(0.033)
$\hat{u}_{it}^2  imes \Delta \log P_t$	0.376	0.376	0.443	0.431
	(0.123)	(0.124)	(0.171)	(0.167)
Sector × Time FE	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
Firm FE			$\checkmark$	$\checkmark$
TFP Control		$\checkmark$		$\checkmark$
N	41,578	41,578	41,206	41,206
$R^2$	0.239	0.261	0.385	0.403

 $\Delta \log P_{it} = \beta \cdot \hat{u}_{it}^2 + \phi \cdot \left( \hat{u}_{it}^2 \times \Delta \log \mathsf{SP500}_t \right) + \chi_{j(i),t} + \Gamma' X_{it} + \epsilon_{it}$ 

Notes: standard errors are clustered by firm and year. Error bars are 95% confidence intervals.



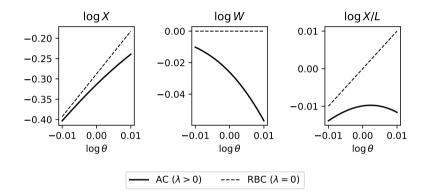
### 🕕 Model

2 Theoretical Results

Model Meets Data: The Misoptimization Cycle

### Quantification

# Output and the Attention Wedge in the Calibrated Model



• Median output cost of inattention = 2.6%; productivity cost =  $\chi \cdot \epsilon \cdot 2.6\% = 1.0\%$ 

- Non-monotone labor productivity
- Concave attention wedge  $\rightarrow$  more shock response in low states (Wedge Concavity

#### Introduced a theory of Attention Cycles

- Model: attention and misoptimization cycles are firms' rational reaction to higher stakes in downturns, and translate into mechanism for cyclical misallocation
- Data: consistent with the theory, we find direct evidence of (i) pro-cyclical "misoptimization" and (ii) state-dependent market punishment of misoptimizations
- Quantification: in model that matches the facts, endogenous attention magnifies aggregate shock response in low states

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**Companion work**: Flynn and Sastry (2021) on "Strategic Mistakes" in abstract games, and additional macro and financial applications (speculative investment, price setting)

New work: how do macro narratives arise, spread virally, and affect macro dynamics?

Model set-up:

Continuum of agents care about own actions x ∈ X, the state θ ∈ Θ and an aggregate of actions of others X : Δ(X) → ℝ. Payoff function: u(x, X, θ)

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- Agents choose a non-parametric stochastic choice rule p : Θ → Δ(X), p(x|θ) PDF of actions x ∈ X in state θ ∈ Θ
- Cost of playing more precise actions mediated by a cost functional (π ∈ Δ(Θ), φ : ℝ<sub>+</sub> → ℝ strictly convex, e.g. entropy φ(x) = x log x)

$$c(P) = \sum_{\Theta} \int_{\mathcal{X}} \phi(p(x|\theta)) \,\mathrm{d}x \, \pi(\theta)$$

Theoretical results: find conditions on  $(u, \phi, X)$  such that:

- Equilibria exist and are unique
- Equilibrium action distribution  $p(x|\theta)$  is FOSD-monotone in  $\theta$ , aggregate  $X(\theta)$  is monotone in  $\theta$
- Equilibrium action distribution features dispersion or extent of mistakes that is monotone in the state
- Equilibria are efficient

Technique: contraction-mapping arguments, which are essentially impossible under unrestricted information acquisition

Applications: financial speculation, price-setting, Bertrand competition...

[The] deteriorating economic and market conditions that have driven the drop in vehicle sales, including declines in real estate and equity values, rising unemployment, tightened credit markets, depressed consumer confidence and weak housing markets, may not improve significantly during 2010 and may continue past 2010 and could deteriorate further.

General Motors, 2009

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Macro words: not that common in 10Q/K, but common in references

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Macro words: not that common in 10Q/K, but common in references

Not macro words: too common in both!

General Motors, 2009

Seem reasonable	False positives
unemployment	equilibrium
nominal	equation
productivity	theory
economists	question
macroeconomics	determinants
Fed	
inflation	
recession	

Word	Corr[tf,Unemp]	Word	Corr[tf,Unemp]	Word	Corr[tf,Unemp]	Word	Corr[tf,Unemp]	Word	Corr[tf,Unemp]
RECESSION	0.874	MUCH	0.397	SHIFTS	0.197	WORKERS	0.006	ANSWER	-0.221
ECONOMY	0.843	CURVE	0.393	LEADS	0.167	COUNTRY	-0.003	IMAGINE	-0.228
UNEMPLOYMENT	0.816	MACROECONOMICS	0.392	COUNTRIES	0.155	PRODUCTIVITY	-0.014	CON	-0.236
SAVING	0.641	BUY	0.388	DETERMINANTS	0.154	LABOR	-0.014	AGGREGATE	-0.314
PRICES	0.633	PRODUCTION	0.380	MONETARY	0.147	INFLATION	-0.030	LET	-0.363
FALL	0.631	ECONOMICS	0.355	SUP	0.130	RUN	-0.031	CALLED	-0.372
SPENDING	0.606	POINT	0.354	WAGE	0.127	THEORY	-0.043	DEMANDED	-0.379
UNEMPLOYED	0.589	FALLS	0.350	CUT	0.123	POLICY	-0.051	QUESTION	-0.438
ECONOMISTS	0.582	CONSUMER	0.345	FED	0.121	WAGES	-0.056	RISE	-0.481
MACROECONOMIC	0.570	PLY	0.341	BUDGET	0.104	MONEY	-0.078		
GOVERNMENT	0.549	HAPPENS	0.305	CONSUMERS	0.094	EXPLAIN	-0.107		
DEBATE	0.516	REAL	0.303	MULTIPLIER	0.066	EXPORTS	-0.125		
THUS	0.515	SUPPLY	0.299	WORLD	0.066	ARGUE	-0.130		
CONSUMPTION	0.505	DEMAND	0.286	FIRMS	0.065	TRADE	-0.135		
CHAPTER	0.476	EXAMPLE	0.286	EQUATION	0.059	FIGURE	-0.145		
PEOPLE	0.468	OUTPUT	0.274	WANT	0.054	THINK	-0.184		
WEALTH	0.441	GET	0.265	EQUILIBRIUM	0.045	SUPPOSE	-0.193		
SHOWS	0.437	NOMINAL	0.263	ECONOMIST	0.016	PROBLEM	-0.193		
SLOPE	0.423	RISES	0.262	CHAPTERS	0.011	PERCENT	-0.205		
NATION	0.398	QUANTITY	0.227	SHIFT	0.011	GOODS	-0.211		

# Measuring Sector-Specific Production Functions

$$\log \text{Sales}_{it} = \mu^{-1} \left( \alpha_{L,j(i)} L_{it} + \alpha_{M,j(i)} M_{it} + \alpha_{K,j(i)} K_{it} \right)$$

where  $\alpha_{L,j(i)} + \alpha_{M,j(i)} + \alpha_{K,j(i)} = 1$ , for all *j*, and  $\mu^{-1} = 0.75$  is one over markup.

	Quantity	Expenditure
Production, <i>x<sub>it</sub></i>	_	sale
Employment, <i>L<sub>it</sub></i>	emp	emp $ imes$ industry wage (from CBP)
Materials, <i>M<sub>it</sub></i>	—	cogs + xsga - dp - wage  bill
Capital, <i>K<sub>it</sub></i>	—	ppegt plus net investment (value of stock)

In industry *j*, calculate the estimated materials and labor shares over entire sample If Share<sub>*M*,*j'*</sub> + Share<sub>*L*,*j'*</sub>  $\leq \mu^{-1}$ , where  $\mu$  is externally identified markup, then set

$$\begin{aligned} \alpha_{M,j'} &= \mu \cdot \mathsf{Share}_{M,j'} \\ \alpha_{L,j'} &= \mu \cdot \mathsf{Share}_{L,j'} \\ \alpha_{K,j'} &= 1 - \alpha_{M,j'} - \alpha_{L,j'} \end{aligned}$$

Otherwise, adjust shares to match the assumed returns to scale

Estimate via OLS

$$\log L_{it} = \gamma_i + \chi_{j(i),t} + \beta \log \theta_{it} + m_{it}$$

• Use residuals  $m_{it}^0$  to estimate AR(1) persistence,  $\rho$ , via

$$m_{it}^0 = \rho m_{i,t-1}^0 + \hat{u}_{it}$$

Stimate the "quasi-differenced" equation for labor choice,

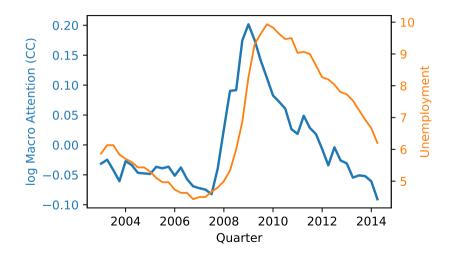
$$\log L_{it} - \hat{\rho} \log L_{i,t-1} = \tilde{\eta}_i + \tilde{\chi}_{j(i),t} + \beta_0 \log \hat{\theta}_{it} + \beta_1 \log \hat{\theta}_{i,t-1} + (m_{it} - \hat{\rho}m_{i,t-1})$$

Translate into estimates of the residual,

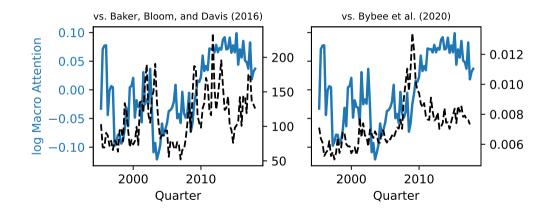
$$\hat{u}_{it} = m_{it} - \hat{\rho}m_{i,t-1}$$

$$s_{it}^* = \exp\left(\hat{eta}\log heta_{it}
ight)$$
 from the regression:

$$\log \mathsf{Sales}_{it} = \beta \log \theta_{it} + \eta_i + \chi_{j(i),t} + \epsilon_{it}$$



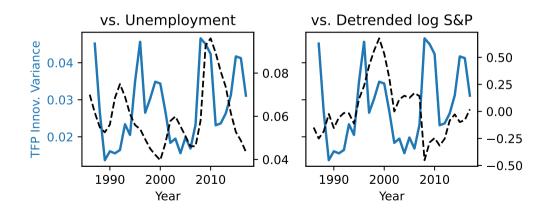
#### Macro Attention More Persistent Than News Attention 📟



## Fundamental Dispersion is Pro-Cyclical (Book) (Book)

"TFP Innov. Variance" = (weighted) variance of  $\epsilon_{it}$ :

$$\theta_{it} = \rho_{\theta} \theta_{i,t-1} + \chi_{j(i),t} + \gamma_i + \epsilon_{it}$$



# Conference-Call Measure Has Similar Empirical Patterns 📟

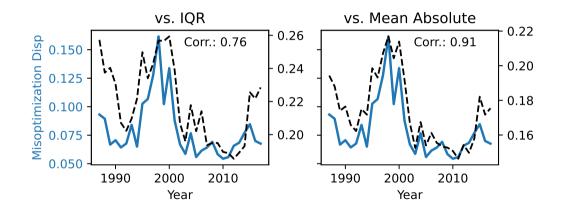
	(1)	(2)	(3)	(4)	(5)	(6)
	log	MacroAttn		ome: log	MacroAttn	CC <sub>it</sub>
$\frac{\text{Unemployment}_t}{100}$	2.481 (0.596)					
$\log SPDetrend_t$		-0.270 (0.056)				
$\log MacroAttnCC_{t-1}$		<b>、</b> ,	0.949 (0.068)			
log MacroAttn10K <sub>it</sub>			· · ·	0.463 (0.034)	0.372 (0.036)	0.121 (0.028)
Firm FE? Sector × Time FE?					$\checkmark$	$\checkmark$
N R <sup>2</sup>	46 0.376	46 0.593	45 0.873	8,023 0.123	7,994 0.308	7,670 0.804

*Note*: In the first three columns, standard errors are HAC robust with a bandwidth (Bartlett kernel) of four quarters. In the second three columns, standard errors are double-clustered by year and firm ID.

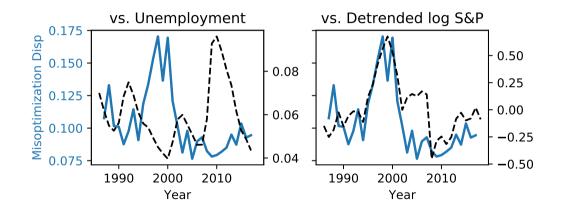
	(1)	(2) Outcome:	$\begin{array}{c} (3) \\ \Delta \log P_{it} \end{array}$	(4)	(5)	(6) Outcoi	(7) me: π <sub>it</sub>	(8)
$\hat{u}_{it}^2$	-0.236	-0.230	-0.060	-0.051	-0.316	-0.316	-0.106	-0.105
	(0.026)	(0.026)	(0.032)	(0.032)	(0.024)	(0.024)	(0.018)	(0.017)
Sector × Time FE Firm FE TFP Control	✓	√ √	$\checkmark$	$\checkmark$ $\checkmark$	√	√ √	$\checkmark$	$\checkmark \\ \checkmark \\ \checkmark \\ \checkmark$
N	41,578	41,578	41,206	41,206	51,015	51,015	50,966	50,996
R <sup>2</sup>	0.238	0.261	0.384	0.403	0.117	0.131	0.663	0.681

*Note*: Standard errors are double-clustered at the year and firm level.  $\pi_{it}$  = measured profitability of firm, or EBIT over lagged variable costs.

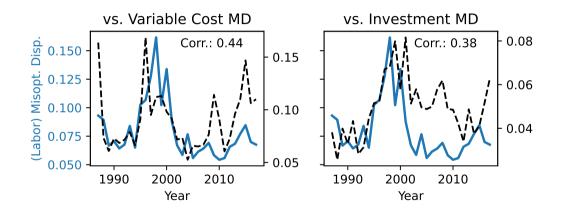
# Fact 2: Misoptimization is Pro-Cyclical (IQR and Mean Absolute)



# **Fact 2**: Misoptimization is Pro-Cyclical (Unweighted Average)



# Fact 2: Misoptimization is Pro-Cyclical (Materials and Investment)



# Robustness: Pro-Cyclical Misoptimization

	(1)	(2)	(3) Outcome: M	(4) Aisoptimizatio	(5) nDispersion <sub>t</sub>	(6)	(7)
$Unemployment_t$	-0.810 (0.265)	-0.580 (0.214)	-0.895 (0.299)	-0.920 (0.309)	-0.857 (0.282)	-0.692 (0.272)	-1.256 (0.450)
Period t, t <sup>2</sup> Control? Manufacturing? Sector Policy Fn.? t-varying Policy Fn.? Quadratic Policy Fn?	1986-2018 ✓	1986-2018 ✓	1986-2018 ✓	1986-2018 √	1986-2018 √	1998-2018	1986-2018
Pre-Period TFP? OP (96) TFP?						$\checkmark$	$\checkmark$
N R <sup>2</sup>	31 0.420	31 0.281	31 0.284	31 0.277	31 0.278	20 0.293	31 0.215

*Note*: Standard errors are HAC-robust with a 2-year Bartlett Kernel. The baseline estimate is a coefficient of -0.841 with a standard error of 0.341.

# Robustness: Market Punishes Inattentiveness Harder in Downturns 📟

	(1)	(2)	(3) Oute	(4) come: Δlo	(5) g <i>P<sub>it</sub></i>	(6)	(7)
$\hat{u}_{it}^2$	-0.097	-0.239	-0.101	-0.168	-0.090	-0.099	-0.109
^2 <b>1</b> D	(0.034)	(0.941)	(0.035)	(0.045)	(0.036)	(0.035)	(0.034)
$\hat{u}_{it}^2  imes \Delta \log P_t$	0.443	0.941	0.415	0.680	0.420	0.330	0.447
	(0.171)	(0.370)	(0.169)	(0.182)	(0.156)	(0.163)	(0.163)
Sector $\times$ Time FE	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
Firm FE	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
Baseline	$\checkmark$						
Adj. Control		$\checkmark$					
Leverage Control			$\checkmark$				
Manufacturing				$\checkmark$			
Sector Policy Fn.					$\checkmark$		
t-varying Policy Fn.						$\checkmark$	
Quadratic Policy Fn.							$\checkmark$
N	41,206	35,388	41,016	22,902	41,197	41,203	41,203
$R^2$	0.385	0.387	0.385	0.367	0.385	0.384	0.385

*Note*: Standard errors are double-clustered at the year and firm level. The baseline coefficient estimates are -0.097 (SE: 0.034) and 0.443 (SE: 0.171).

#### Robustness: Attentive Firms Make Smaller Mistakes (Books) (2)

	(1)	(2)	(3) Outcor	(4) me: $\hat{u}_{it}^2$	(5)	(6)
log MacroAttention <sub>it</sub>	-0.0163 (0.0066)	-0.0035 (0.0015)	-0.0076 (0.0028)	-0.0127 (0.0037)	-0.0107 (0.0028)	-0.0084 (0.0028)
Sector × Time FE Conference Call Measure Adj. Control	$\checkmark$	√ √	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
Leverage Control Manufacturing Sector Policy Fn.			$\checkmark$	$\checkmark$	$\checkmark$	
t-varying Policy Fn.						$\checkmark$
N R <sup>2</sup>	5,997 0.053	24,024 0.072	28,133 0.060	14,891 0.053	28,283 0.041	28,275 0.054

*Note*: Standard errors are double-clustered at the year and firm level. The baseline estimate, is -0.0081 with a standard error of 0.0028.



# Advantage in Adversity: Winning the Next Downturn

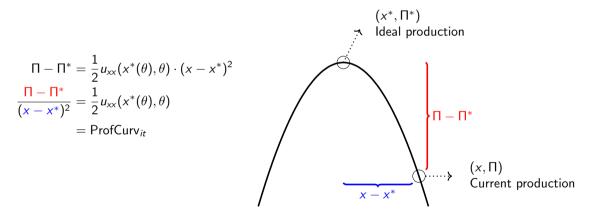
**FEBRUARY 04, 2019** 

By Martin Reeves, David Rhodes, Christian Ketels, and Kevin Whitaker

- Say we have *any other* variation in curvature of firm's objective function (e.g., firm-level variation in slope of demand curve)
- Directly elicited in the Coibion, Gorodnichenko, and Kumar (2018) survey of firms in New Zealand:

If this firm was free to change its price (i.e. suppose there was no cost to renegotiating contracts with clients, no costs of reprinting catalogues, etc...) right now or in three months, by how much would it change its price in either case? Please provide a percentage answer. By how much do you think profits would change as a share of revenues in either case? Please provide a numerical answer in percent.

#### Recovering the Curvature of Profits from the Data 🚥



 $Y_{it} = \alpha + \beta \cdot \mathsf{ProfCurv}_{it} + \gamma' X_{it} + \epsilon_{it}$ 

Outcomes: back-cast error for recalling macro stat over last 12 months; indicator of whether you "keep track of" this variable (self-reported)

Variable	Infla	ntion	GDP (	Growth	Unemp	loyment
Outcome	$ BCE _{it}$	Track?	BCE  <sub>it</sub>	Track?	$ BCE _{it}$	Track?
ProfCurv <sub>it</sub>	-0.0328	0.050	-0.072	0.019	0.121	-0.022
	(0.091)	(0.029)	(0.041)	(0.028)	(0.077)	(0.081)
Controls?	$\checkmark$	$\checkmark$	<ul> <li>✓</li> </ul>	$\checkmark$	$\checkmark$	$\checkmark$
$R^2$	0.457	0.332	0.006	0.074	0.032	0.065
N	3,153	1,254	1,256	1,254	716	1,254

Controlling for: 3-digit industries; bins in total value of output

Suppose that you hear on TV that the economy is doing well [or poorly]. Would it make you more likely to look for more information?

Response	Poorly	Well
Much more likely	44.96	9.77
Somewhat more likely	30.91	19.42
No change	12.56	8.67
Somewhat less likely	7.16	53.35
Much less likely	4.40	8.79
Total	100.00	100.00

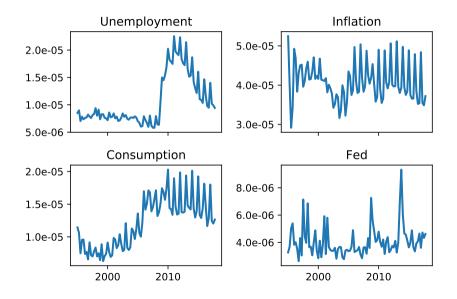
#### Corollary: Dynamics with Labor Wedge Shocks

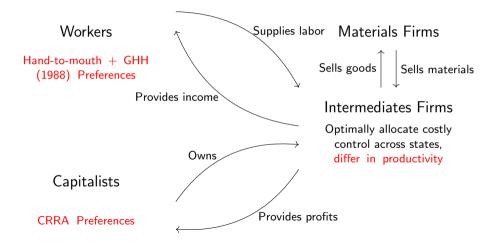
Consider a variant economy in which  $\theta_t \equiv 0$ , but  $\bar{w}$ , the constant in the wage rule, is time-varying. In particular, define  $\epsilon_w = -(\log \bar{w}_t - \log \bar{w})$ , where  $\log \bar{w}$  is a long-run average. Then output is given as in the previous proposition, with  $\epsilon_w$  replacing  $\log \theta_t$ .

**Key observation in proof**:  $\theta_i$  and  $1/\bar{w}$  enter in exactly the same way in the firm's problem.

**Interpretation**: no reason for cycles in our model to be driven by "technological fundamentals"—same propagation mechanisms work in a demand-driven economy.

# Pattern Dominated by "Real Conditions," Not Inflation or Policy 📟



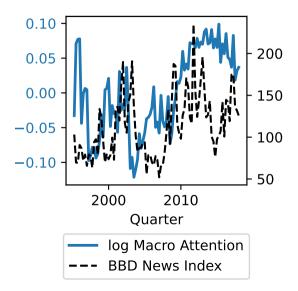


- Lemma 1: log-linear policy function for sales, in physical or revenue terms
  - Proof: straightforward algebra, given Cobb-Douglas and isoelastic structure
- Lemma 2: log-linear policy function for any input choice
  - Proof: similar to previous
- Lemma 3: cost shares identify output elasticities, up to (empirically small) Jensen's inequality correction
  - Proof: follows from fact that input choices are "right on average"
  - Jensen's inequality term arises *only* because of downward sloping demand; otherwise, input and sales mistakes cancel and cost shares exactly equal output elasticities

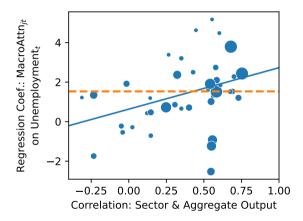
Sales, material expenditures, and capital stock are strictly positive

- Necessary for meaningful production, policy function estimation
- Employees exceed 10
  - Screens out excessively young or poorly reported firms
- 2-digit NAICS is not 52 (Finance and Insurance) or 22 (Utilities)
  - Sectors have drastically different production technology and market structures
- Acquisitions as a proportion of assets (aqc over at) does not exceed 0.05.
  - Simple way to screen out large acquisition events
- Fiscal year ends in December
  - Streamlines calculation of aggregates, comparison to business cycle

# Macro Attention: Persistence and Comparison to News Indices 📟



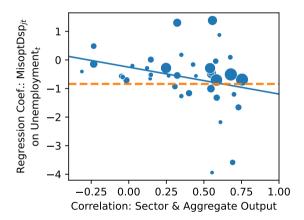
- Macro Attention nearly as persistent as business cycle (AR(1) coefficient: 0.820)
- Comparison to literature: Macro Attention more persistent than news-based Policy Uncertainty (Baker, Bloom, and Davis, 2016) Economic News: BKMX



Industry (Size: 2015 Sales Quartiles)	
 Cross-Industry Trend Line	
Assure to Estimate 1 ED	

– Aggregate Estimate: 1.53

- Each dot is one of 42 industries (hybrid of NAICS2 and NAICS3)
- Attention counter-cyclical in most industries, but especially in pro-cyclical ones



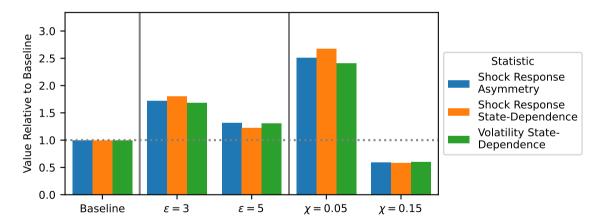
lr 🗧	ndustry (Size:	2015 Sales	Quartiles)
— c	ross-Industry	Trend Line	

-- Aggregate Estimate: -0.84

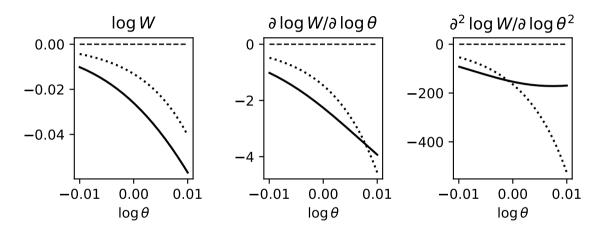
 Industry-level analysis: like with verbal attention, stronger patterns for more cyclical sectors

# Robustness of Macro Predictions to Parameter Choices

Exercise: re-calibrate model for different values of ( $\epsilon, \gamma, \chi$ ), and re-do predictions for dynamics



#### The Attention Wedge and GE Decomposition



---- AC  $(\lambda > 0)$  ---- RBC  $(\lambda = 0)$  ---- AC  $(\lambda > 0)$ , PE

# Translation of Results: Wage Rule Shocks

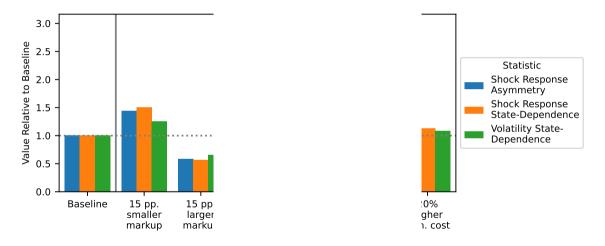
Wage rule equation:  $w_t = \bar{w} \left( \frac{X_t}{\bar{X}} \right)^{\chi}$ 

Symmetry of  $\theta$  and  $\bar{w}^{-1}$  in firm's problem  $\rightarrow$  same implications for production + attention

	Model 1: $ heta$ Shock	Model 2: $\bar{w}^{-1}$ Shock
Proposition 1 equilibrium basics	Output monotone in $\boldsymbol{\theta}$	Output monotone in $ar w^{-1}$
Proposition 2 firm choices	unchanged	
Proposition 3 dynamics and attention wedge	Wedge depends on $ heta$	Wedge depends on $ar{w}^{-1}$
Corollary 1 productivity and attention wedge	Ambiguous cyclicality of TFP	Counter-cyclical TFP
Corollary 2 dynamics properties	Describes dynamics in $\theta$	Describes dynamics in $ar w^{-1}$

Comparative statics: what happens to main dynamic predictions if parameters change? Model is *not* recalibrated

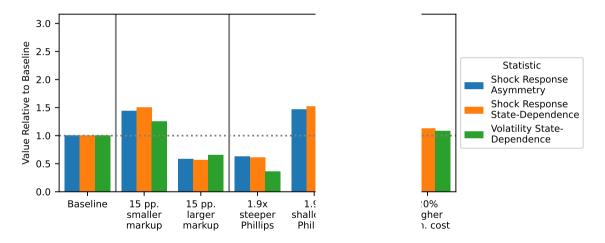
## Counterfactuals: Attention Cycles Under Structural Changes



#### Rise in effective market power

Demirer (2020): 15 pp increase in markups over last half-century, translated to  $\epsilon$ 

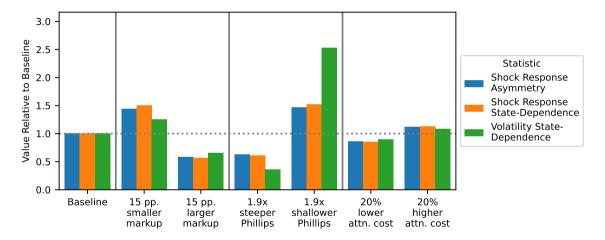
## Counterfactuals: Attention Cycles Under Structural Changes 🚥



#### Flattening Wage Phillips Curve

Galí and Gambetti (2020): wage Phillips curve has flattened by factor of 1.9 since the 1980s

## Counterfactuals: Attention Cycles Under Structural Changes 🚥



#### Higher-uncertainty regime

Some economic/political/social shocks make optimal choices less "knowable"

### Macro-attentive Firms Make Smaller Misoptimizations

$$\hat{u}_{it}^2 = \beta \cdot \log \text{MacroAttention}_{it} + \chi_{j(i),t} + \Gamma' X_{it} + \epsilon_{it}$$

	Outcome: $\hat{u}_{it}^2$					
	(1)	(2)	(3)	(4)		
log MacroAttention <sub>it</sub>	-0.0081	-0.0052	-0.0058	-0.0056		
	(0.0028)	(0.0029)	(0.0044)	(0.0038)		
Sector x Time FE?	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$		
Firm FE?			$\checkmark$	$\checkmark$		
Other Controls?		$\checkmark$		$\checkmark$		
N	28,279	24,392	27,875	23,930		
$R^2$	0.053	0.067	0.383	0.384		

Note: Standard errors are double-clustered at the year and firm level.



# Test: Does Punishment of Misoptimization Line Up With the Cycle?

$$\Delta \log P_{it} = \sum_{y} \beta_{y} \cdot \hat{u}_{it}^{2} \cdot \mathbb{I}[t = y] + \chi_{j(i),t} + \epsilon_{it}$$

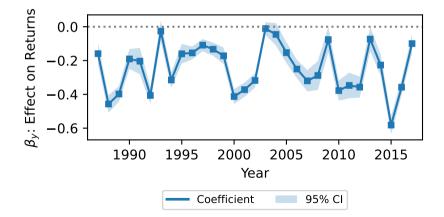
 $\Delta \log P_{it}$ : year-on-year stock return

Industry-by-year fixed effects sweep out background trends

Hypothesis from model:  $|\beta_{v}|$  large when stakes increase, or economy experiences duress

## Test: Does Punishment of Misoptimization Line Up With the Cycle?

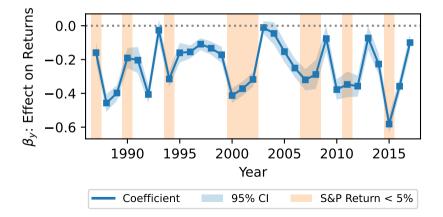
$$\Delta \log P_{it} = \sum_{y} \beta_{y} \cdot \hat{u}_{it}^{2} \cdot \mathbb{I}[t = y] + \chi_{j(i),t} + \epsilon_{it}$$



Average Effect

# Test: Does Punishment of Misoptimization Line Up With the Cycle?

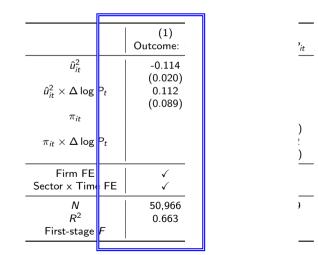
$$\Delta \log P_{it} = \sum_{y} \beta_{y} \cdot \hat{u}_{it}^{2} \cdot \mathbb{I}[t = y] + \chi_{j(i),t} + \epsilon_{it}$$



Average Effect

### State-Dependent Effect Driven by Returns, Not Profitability

$$\pi_{it} = \beta \cdot \hat{u}_{it}^2 + \phi \cdot \left( \hat{u}_{it}^2 \times \Delta \log \mathsf{SP500}_t \right) + \chi_{j(i),t} + \gamma_i + \epsilon_{it}$$



### State-Dependent Effect Driven by Returns, Not Profitability

 $\Delta \log P_{it} = \beta \cdot \pi_{it} + \phi \cdot (\pi_{it} \times \Delta \log \mathsf{SP500}_t) + \chi_{j(i),t} + \gamma_i + \epsilon_{it}$ 

	(1) Outcome:	$\pi_{it} \mid (2)$	$(3)$ ome: $\Delta \log P_{it}$
$\hat{u}_{it}^2$ $\hat{u}_{it}^2  imes \Delta \log P_t$ $\pi_{it}$ $\pi_{it}  imes \Delta \log P_t$	-0.114 (0.020) 0.112 (0.089	0.42 (0.03 -0.30 (0.16	)
Firm FE Sector × Time FE N	√ √ 50,966	√ √   40.87	, ,
R <sup>2</sup> First-stage F	0.663	0.402	

### State-Dependent Effect Driven by Returns, Not Profitability 🚥

 $\Delta \log P_{it} = \beta \cdot \pi_{it} + \phi \cdot (\pi_{it} \times \Delta \log \text{SP500}_t) + \chi_{j(i),t} + \gamma_i + \epsilon_{it}$ First stage:  $\hat{u}_{it}^2, \hat{u}_{it}^2 \times \Delta \log \text{SP500}_t$  as instruments

	(1) Outcome: $\pi_{it}$	(2) (3) Outcome: $\Delta \log P_i$		
$\hat{u}_{it}^2$ $\hat{u}_{it}^2  imes \Delta \log P_t$ $\pi_{it}$ $\pi_{it}  imes \Delta \log P_t$	-0.114 (0.020) 0.112 (0.089)	0.421 (0.031 -0.303 (0.165	á -1.642	
Firm FE Sector × Time FE	$\checkmark$	√ √	$\checkmark$	
N R <sup>2</sup> First-stage F	50,966 0.663	40,87 0.402	9 40,879 2 17.80	

#### Corollary: The Attention Wedge and Measured Productivity

Productivity A := X/L can be written as

$$\log A(\log \theta, \lambda) = \log \theta + \chi \epsilon \log W(\log \theta, \lambda)$$

# Finding 2 (ctd.): Similar Profit Effects in All States

$$\begin{aligned} \pi_{it} &= \beta \cdot \hat{u}_{it}^2 + \phi \cdot \left( \hat{u}_{it}^2 \times \Delta \log \mathsf{SP500}_t \right) + \chi_{j(i),t} + \gamma_i + \epsilon_{it} \\ \text{estimate} : & -0.11 & 0.11 \\ \text{SE} : & (0.02) & (0.09) \end{aligned}$$

**Interpretation**: profit curvature channel goes right way in data, but is smaller and more imprecise than the risk-pricing channel

# Finding 2 (ctd.): Similar Profit Effects in All States 🚥

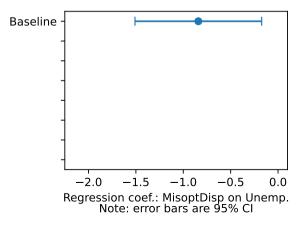
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**Interpretation**: profit curvature channel goes right way in data, but is smaller and more imprecise than the risk-pricing channel

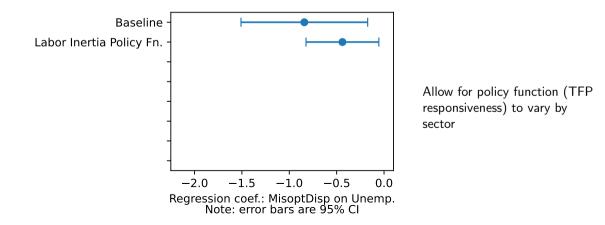
#### Also in the paper: Link

- Profitability has magnified effect on returns when S&P is doing poorly
- IV model: "misoptimization-caused variation" in profitability has (more pronounced) state-dependent effects

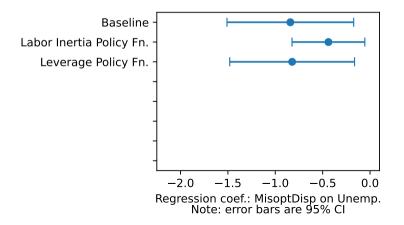
Baseline: log 
$$L_{it} = \gamma_i + \chi_{j(i),t} + \beta \log \hat{\theta}_{it} + m_{it}$$



Baseline: 
$$\log L_{it} = \gamma_i + \chi_{j(i),t} + \beta \log \hat{\theta}_{it} + m_{it}$$
  
Robustness:  $\log L_{it} = \gamma_i + \chi_{j(i),t} + \beta \log \hat{\theta}_{it} + \tau \log L_{it-1} + m_{it}$ 

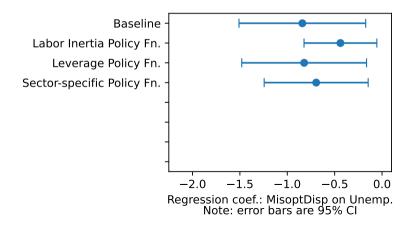


Baseline: 
$$\log L_{it} = \gamma_i + \chi_{j(i),t} + \beta \log \hat{\theta}_{it} + m_{it}$$
  
Robustness:  $\log L_{it} = \gamma_i + \chi_{j(i),t} + \beta \log \hat{\theta}_{it} + m_{it} + \xi \text{Lev}_{it} + \phi \cdot \text{Lev}_{it} \times \log \hat{\theta}_{it}$ 



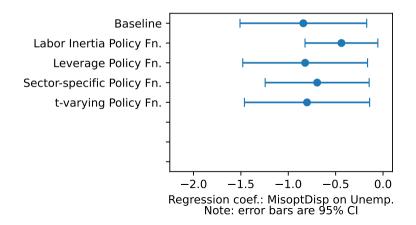
Allow for policy function (TFP responsiveness) to change over time (Decker et. al, 2020)

Baseline:  $\log L_{it} = \gamma_i + \chi_{j(i),t} + \beta \log \hat{\theta}_{it} + m_{it}$ Robustness:  $\log L_{it} = \gamma_i + \chi_{j(i),t} + \frac{\beta_{k(i)}}{\beta_{it}} \log \hat{\theta}_{it} + m_{it}$ 



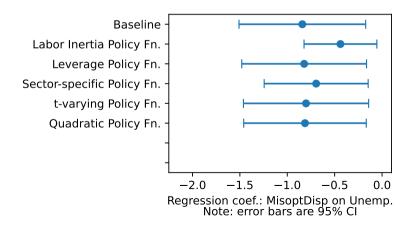
Allow for policy function to depend non-linearly on TFP, or have state-dependent elasticity (can capture asymmetries, as in llut et. al, 2018)

Baseline:  $\log L_{it} = \gamma_i + \chi_{j(i),t} + \beta \log \hat{\theta}_{it} + m_{it}$ Robustness:  $\log L_{it} = \gamma_i + \chi_{j(i),t} + \beta_t \log \hat{\theta}_{it} + m_{it}$ 



Absorb inertia from physical adjustment costs like hiring and firing costs

Baseline:  $\log L_{it} = \gamma_i + \chi_{j(i),t} + \beta \log \hat{\theta}_{it} + m_{it}$ Robustness:  $\log L_{it} = \gamma_i + \chi_{j(i),t} + \beta_0 \log \hat{\theta}_{it} + \beta_1 (\log \hat{\theta}_{it})^2 + m_{it}$ 



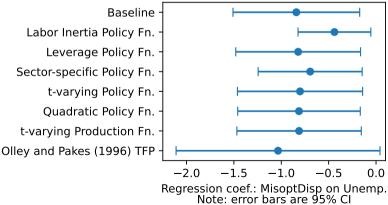
Allow for direct effect of leverage + interaction with productivity to proxy for credit frictions (Otonello and Winberry, 2020)

Baseline:  $\log L_{it} = \gamma_i + \chi_{j(i),t} + \beta \log \hat{\theta}_{it} + m_{it}$ Robustness:  $\log L_{it} = \gamma_i + \chi_{j(i),t} + \beta \log \hat{\theta}_{it}^{\mathsf{TV}} + m_{it}$ 

Baseline Labor Inertia Policy Fn. Leverage Policy Fn. Sector-specific Policy Fn. t-varving Policy Fn. -Ouadratic Policy Fn. t-varving Production Fn. --2.0-1.5-1.0-0.50.0

Regression coef.: MisoptDisp on Unemp. Note: error bars are 95% Cl Allow production function (output elasticities) to change over time (e.g., due to automation)

Baseline:  $\log L_{it} = \gamma_i + \chi_{i(i),t} + \beta \log \hat{\theta}_{it} + m_{it}$ **Robustness:** log  $L_{it} = \gamma_i + \chi_{i(i),t} + \beta \log \hat{\theta}_{it}^{OP} + m_{it}$ 



Calculate TFP using the structural method of Ollev and Pakes (1996)

Let  $\mathcal{Z}$  be the domain of  $(\theta_i, X, w)$  and  $f : \mathcal{Z} \to \Delta(\mathcal{Z})$  be each firm's conjectured transition density for this state variable. Let  $G_t$  be the productivity distribution at time t.

#### Definition: Equilibrium

An equilibrium is a stochastic choice rule  $p \in \mathcal{P}$  and a transition density  $f \in \mathcal{F}$  s.t.:

Intermediate goods firms' stochastic choice rules p solve their maximization program given f:

$$\max_{p \in \mathcal{P}} \int_{\mathcal{Z}} \int_{\mathcal{X}} \tilde{\Pi}(x, z_{it}) p(x \mid z_{it}) \, \mathrm{d}x \, f(z_{it} \mid z_{i,t-1}) \, \mathrm{d}z - c(p, \lambda_i, z_{i,t-1}, f)$$

The transition density f is consistent with p in the sense that: (i) the marginal distribution of firm-level productivity is given by G; (ii) aggregate output is given by the aggregator evaluated in the cross-sectional distribution of production implied by p and G; and (iii) the wage is derived from the wage rule evaluated in aggregate output.

## Strategic Mistakes vs. Mutual Information 🚥

$$c^{MI}(p) = \underbrace{\int p(x|\theta) \log p(x|\theta) \, \mathrm{d}x \, f(\theta) \, \mathrm{d}\theta}_{\text{Entropy Term, or our } c(P)} - \underbrace{\int p(x) \log p(x) \, \mathrm{d}x}_{\text{Cross-State Interactions}}$$

Heuristic interpretation: "MI is entropy cost plus endogenous anchoring point"

#### In Appendix C of the paper,

- *Proposition 11*: entropy costs, and hence all our PE and GE results, are obtained in MI model if all agents believe that every production level x is *ex ante* equally likely
  - Intuition: "anchored to uninformative prior," like in Matějka and McKay (2015)
- *Proposition 12*: for any posterior separable cost (incl. MI), actions become more "precise" around the optimum when curvature of payoffs increases "locally" in state space
  - Intuition: agents respond to stakes for being precise

### Dynamic Negative Effects of Misoptimization (Back 1) (Back 2) (Back 3)

Outcome X is stock return, firm profitability, or TFP growth; and horizon j is varied

$$X_{i,t+j} = \beta_{j,X} \cdot \hat{u}_{it}^2 + \chi_{j(i),t} + \epsilon_{it}$$

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Outcome: $\Delta \log P_{it}$			Outcome: $\pi_{it}$			Outcome: $\Delta \log \hat{\theta}_{it}$			
Horizon <i>j</i>	0	1	2	0	1	2	0	1	2
$\hat{u}_{it}^2$	-0.236 (0.026)	-0.252 (0.027)	-0.251 (0.038)	-0.316 (0.024)	-0.286 (0.018)	-0.265 (0.019)	-0.009 (0.007)	0.014 (0.008)	-0.007 (0.010)
N R <sup>2</sup>	41,578 0.238	34,643 0.241	28,103 0.248	51,015 0.117	42,014 0.123	33,934 0.126	50,455 0.231	40,671 0.245	32,362 0.263

*Note*: Standard errors are double-clustered at the year and firm level.  $\pi_{it}$  = measured profitability of firm, or EBIT over lagged variable costs.

# Robustness: Leverage Effect and Heterogeneous Betas 🚥

$$\Delta \log P_{it} = \beta \cdot \hat{u}_{it}^2 + \phi \cdot \left( \hat{u}_{it}^2 \times \Delta \log \mathsf{SP500}_t \right) + \tau \cdot Y_{it} + \eta \cdot \left( \hat{u}_{it}^2 \times Y_{it} \right) + \chi_{j(i),t} + \Gamma' X_{it} + \epsilon_{it}$$

	(1)	(2)	(3) Outcome:	$\begin{array}{c} (4) \\ \Delta \log P_{it} \end{array}$	(5)	(6)
$\hat{u}_{it}^2  imes \Delta \log P_t$	0.376 (0.123)	0.378 (0.109)	0.345 (0.118)	0.321 (0.173)	0.330 (0.094)	0.552 (0.275)
Sector × Time FE	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
TFP and Interaction Leverage and Interaction Lag Return and Interaction Firm FE and Interaction		$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	
Industry FE and Interaction						$\checkmark$
N R <sup>2</sup>	41,578 0.239	41,578 0.261	41,429 0.246	34,805 0.239	41,578 0.240	41,206 0.379

# Misoptimization Dispersion with Composition Adjustments

Well-known issue: public firms skew younger, riskier over time Davis, Haltiwanger, Jarmin, and Miranda (2006); Fama and French (2004); Brown and Kapadia (2007)

Remove firm fixed effects

$$\hat{u}_{it}^2 = \tau_i + \check{u}_{it}^2$$

Remove industry-specific age trends 

 $\hat{u}_{it}^2 = \tau_{i(i),t-f(i)} + \check{u}_{it}^2$ 

Condition on survival (for next 4 years) and age (older than 4 years)

MisoptDisp<sub>t</sub> = 
$$\alpha + \beta \cdot \frac{\text{Onemployment}_t}{100} + u_t$$
  
Baseline  
1. No Firm FE  
2. No Ind x Age FE  
3. Age/Survival  
-2.0 -1.5 -1.0 -0.5 0.0  
Regression coef.: MisoptDisp on Unemployment

Note: error bars are 95% CI

$$\mathsf{MisoptDisp}_t = \alpha + \beta \cdot \frac{\mathsf{Unemployment}_t}{100} + u_t$$

# Validation: Misoptimizations Hurt Performance

Are misoptimizations verifiably "bad" for firms, in both directions?



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Are misoptimizations verifiably "bad" for firms, in both directions?

Binned scatter plots of

$$X_{it} = f(\hat{u}_{it}) + \chi_{j(i),t} + \epsilon_{it}$$

*X<sub>it</sub>* is stock return or firm profitability (= EBIT over lagged variable costs)
 *χ<sub>j(i),t</sub>* are sector-by-time fixed effects

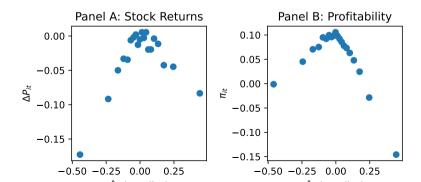
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- Asymmetric shock response: model gets 25% of empirical benchmark
  - Model: 7% bigger output (5% bigger labor) response to negative vs. positive shock starting from steady state
  - *Data*: 20% bigger labor response to negative than positive productivity shock (llut, Kehrig, and Schneider, 2019: Table 9)

- Asymmetric shock response: model gets 25% of empirical benchmark
  - Model: 7% bigger output (5% bigger labor) response to negative vs. positive shock starting from steady state
  - *Data*: 20% bigger labor response to negative than positive productivity shock (Ilut, Kehrig, and Schneider, 2019: Table 9)
- Stochastic volatility: model gets 20% of empirical benchmark
  - *Model*: 90th/10th percentile drop of productivity  $\rightarrow$  4.6% drop in GDP, 11% increase in conditional volatility of growth
  - Data: 57% increase of one-quarter ahead output (IP) uncertainty in Great Recession (Jurado, Ludvigson, and Ng, 2015: Figure 1)

# Robustness: The Misoptimization Cycle With Different Measurement

